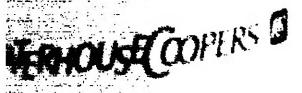
Inights to E. T.

Acher co

Political approximation



AND THE PERSON OF THE PERSON O

# FINANCIAL TIMES

FRIDAY SEPTEMBER 18 1998

World Business Newspaper http://www.FT.com



FT Weekend tomorrow Two bites at the apple: Japanese and British styles hit New York



Daimler and Chrysler is the deal sweet enough for shareholders? Page 21



Singapore City state buffeted from all sides Page 8

Swedish elections Stampede to the centre parties Page 2

Coca-Cola

**Orangina** 

minister

company.

By Samer Iskandar in Paris

Dominique Strauss-Kahn, French finance minister, yesterday blocked the proposed FFr5bn

(\$890m) acquisition of Orangina,

the beverage group, by Coca-Cola, the US soft drinks

Mr Strauss-Kahn said his deci-

sion was based on a recommen-

dation by the Conseil de la Con-

currence, the French competition regulator. The Conseil said it had

'identified a serious threat to

competition from Coca-Cola on

the market for fizzy drinks out-

side the home...These risks

The decision was the second

time in as many weeks that the

French government has stopped

a US company from bidding for a

domestic target. Last week Mr Strauss-Kahn broke off talks with

a US-led consortium led by the

financial arm of General Motors,

which was bidding for Credit

Foncier, a French mortgage

Since it was announced last

year, the sale of Orangina has

faced opposition, notably from PepsiCo, Coca-Cola's arch-rival.

Orangina is the distributor of

would penalise consumers.

blocked by

bid for

WORLD NEWS

### Madrid sceptical at Eta 'indefinite ceasefire' pledge

Spanish government and opposition leaders reacted warlly to the announcement of an Indefinite ceasefire by Eta, the Basque separatist group, questioning whether the organisation genuinely intended to end its 30-year armed campaign. The announcement came almost three months after its last car bomb, which killed a local politician. Page 14; Basques learn lessons, Page 3; Editorial Comment, Page 13

Starr evidence agreement In a rare sign of agreement between US Republicans and Democrats, members of the House judiciary committee indicated they would not publish more explicit accounts of the 18month affair between President Billi Clinton and Monica Lewinsky. The decision emerged as the committee was preparing to release video tapes of Mr Ciinton's evidence before a grand jury last month. Page 14; Analysis, Page 4

**FBI** aids Polish police The US Federal Bureau of Investigation has opened its stolen vehicle computer database to the Polish police to stem the tide of stolen cars through central and eastern Europe. Page 2

Mir station to be retired The Russian Space Agency said It would retire the 12-year-old Mir space station next summer even If delays out off the launch of the first astronauts to the new International Space Station.

Seeking harmony on the net Internet and telecommunications standards groups are pledging to collaborate in an effort to ensure that technical standards do not clash as the worlds of data and

telephony converge. Page 7 Right ban fuels tension Malaysia has banned Singapore military and search-and-rescue aircraft from its air space, escalating tensions that have intensified in tandem with the region's financial crisis. Page 8

Clue to mine tragedy Austrian economics minister Johann Famileitner said unauthorised mining might have caused a cave-in at a mine in Lassing two months ago in which

Music boss to leave chair Rob Dickins, one of the most influential figures in the music industry, is to leave his post as chairman of Warner Music (UK) when his contract expires at the end of next month. Page 9

New Alfa Romeo unveiled Italian auto giant Flat unveiled a new, top-of-the-line Alfa Romeo saloon which the company expects to be on sale in 60 countries by the end of October.

Palestinian minister to quit Palestinian environment minister Yousef Abu Safiya said he was quitting his post because he had no real ministry to run. Feuding Islamists held in Pakistan

Pakistani police arrested at least 200 people in a crackdown on rival Islamic groups engaged in a feud that has left scores dead. Hong Kong unemployment up Unemployment in Hong Kong hit a 15-year high of 5 per cent in

the June-August quarter. Page 8 Stide blocks canal A landslide closed the Corinth

How York: Lunchille Day Jones and Av ...

OTHER RATES

Canal west of Athens WORLD MARKETS

### **BUSINESS NEWS**

## Alcatel warns that operating profit

Alcatel, the French telecommunications group, touched off a firestorm among that its 1998 operating profit would be below expectations. Page 15; Observer, Page 13; Lex, Page 14

Rupert Murdoch is poised to team with Telecom Italia, the privatised to bid L4,000bn (\$2.2bn) for a six-year pay television contract for broadcasting Italian football. Page 15

Bayer, the German chemical group, plans to sell up to 75 per cent of its Agfa film and graphic systems subsidiary to outside investors in what is likely to be one of Europe's biggest stock market listings next year. Page 15

Philippine Airlines, Asia's oldest airline, plans to close on September 28, becoming the first carrier in Asia to be grounded since the region's economic crisis began

lost \$500m in Russia as a result of the financial crisis, according to a survey by the American Chamber of Commerce in

national carrier, and its two main private-sector competitors have been accused of price-fixing in a government report to Madrid's competition tribunal. Page 3

low and financial markets Page 18

Pirelli, the Italian tyres and cables group, reported a 7 per cent se in first-half net profits, to L254bn and said it expected full year results to be "in line"

**Euro Prices** 

A comprehensive statistical guide to the euro currency zone, covering foreign exchange, bond and equity markets.

## less than expected

munications shares by warning

more than a year ago. Page 15

Moscow, Page 2

this year became Europe's largest insurance company, stuck to its forecast of a growth in net profit of at least 10 per cent for 1998, provided claims remained

The future of the world's largest industrial merger will be decided today when shareholders of Daimler-Benz and Chrysler vote on whether to approve their companies' link-up at special meetings in Germany and the US. Page 20

Page 15; Observer, Page 13

cent decline from FFr8.9bn (\$1.6bn) to FFr7.6bn in first half profits and unveiled plans to build a so-called "European backbone" telecommunications network in a joint initiative with Deutsche Telekom. Page 20

after a state-backed rescue, is to sian debtors on behalf of other

European industrial and telecom-

Italian telecommunications group,

Fifty large US businesses have

iberia, Spain's state-owned

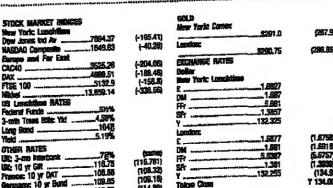
Allianz, the German group which

with lest year's L512bn net profit.
Page 18

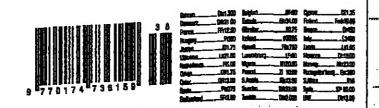
Lego's owner warned the Danish government that the future of the family-owned international toys group is in doubt because of the country's inheritance tax regime.

France Telecom reported a 15 per

Credit Lyonnals, the French bank due to be privatised next year conduct negotiations with Rus-French banks, Page 20



© THE FINANCIAL TIMES LIMITED 1998 No.33,707 London - Leeds - Parts - Frankfurt - Stockholm - Milan - Madrid - New York Chicago - Los Angeles - Tokyo - Hong Kong



## DISAPPOINTMENT OVER OUTLOOK FOR US INTEREST RATES SENDS BOND PRICES UP

## World equity markets slide again as investors rush to sell

By Philip Coggan and Khozem Merchant

World equity markets fell sharply yesterday, and bond prices rose, in response to disappointment at the outlook for US interest rates and worries about corporate earnings in the face of the emerging markets crisis.

Wednesday's Congressional testimony from Alan Greenspan, chairman of the US Federal Reserve, not only failed to hint at an imminent US interest rate cut but dismissed talk of co-ordinated reductions by the Group of Seven leading industrial nations. Investors remain worried that, without interest rate cuts, the crisis that has hit Asia, Russia and Latin America will provoke a recession in the developed economies.

Adding to investor concern yesterday was evidence that corporate profits were being badly hit by the world's economic prob-lems. Those worries were highlighted by a warning from Alcatel, the French telecommunications group, which dragged down other telecoms equipment and electronic stocks, while in the US analysts continued to downgrade earnings estimates for stocks such as Gillette, which are exposed to the international economic climate.

"As well as the macroeconomic issues, you are seeing the overwinding of excessive val-uations at the individual stock

By Clay Harris and Edward Luce in

posed terms for exchanging debt

were "unacceptable" and would

have a "seriously adverse effect"

on the country's relationship

Russia, meanwhile, delayed by

week the announcement of

terms for the exchange of GKOs

and OFZs - short-term rouble-

denominated government bonds

on which it defaulted last

Banks indicated that Moscow

By Nancy Dunne in Washington

The US is still keeping a tight

rein on inflation, according to the

Labour Department, which reported yesterday a seasonally

adjusted 0.2 per cent rise in the

consumer price index for August,

compared with July. However, the trade deficit for

goods and services worsened in

July. Exports fell by \$1bn

between June and July to

\$75.4bm, held back by the effects of the Asian economic crisis.

Imports also fell, by \$700m to

\$89.3bn, due to lower oil prices. The merchandise deficit rose

by \$400m to \$20.9bm in July,

while the services surplus - still

the only good spot in the trade

figures - increased by \$100m to

The reports spurred calls by

business groups for interest rate

cuts, and the consumer price fig-

ures - slightly higher than some

analysts had expected - added to

financial market uncertainty

about the direction of US mone-

is putting the squeeze on manu-

facturers as exports fell for the

fourth straight month," said

(2.839)

Jerry Jasinowski, president of

the national Association of Man-

"While inflation continues to lie dormant, the global slowdown

with its creditors.

London and Arkady Ostrovsky

New York Dow Jones Industrial Average Landoe FTSE 100 index 5800 5600 5400 1998

level," said Albert Edwards, the start vesterday, with the Dow global strategist at Dresdner have been trading at 30, 40, 50 times earnings and those multiples have been falling pretty rapidly."

Asia started the equity sell-off vesterday, with Hong Kong falling 3.6 per cent and the Nikkei 225 average in Tokyo declining 2.4 per cent to a 12-year low. Europe kept up the bearish

momentum, with the CAC 40 in Paris falling 5.5 per cent and the DAX in Frankfurt 5 per cent. In London, the FTSE 100 index fell 158.8 to 5,132.9, the fifth worst points fall since the index was set

The strong warning from 17

in London. The banks urged Yev-

geny Primakov, the new prime

minister, to begin talks to allow

Russia's problems "to be addressed on a genuine volun-

tary basis with the agreement

and co-operation of your

to "reaffirm the principle of equal treatment of all GKO/OFZ hold-

and proceed on a growth path."

year, compared to 1.7 per cent for 1997. The decline largely reflects

the slide in oil prices. That could

change, however, as crude prices

have been stabilising in recent

Tim O'Neill, chief economist

for the Bank of Montreal, warned

that US core inflation - exclu-

ding volatile energy and food

prices - had stopped falling and

moderate rise in wage inflation

appear to be offsetting the down-

ward impact on inflation of a

strong US dollar and stiff import

the price gain in August was a 1.1 per cent gain in clothing

prices in the month, compared

with July. Other economists said

that gain might be a one-off

advance as new autumn clothing

lines appeared in stores.

The trade deficit with China

grew by 15.1 percent in July to

\$5.4bn, surpassing Japan's

\$5.17bn. There was even an unusual deficit - \$81m - with

Charles McMillion of Washing-

ton-based MBG Information Ser-

vices, said the once-healthy sur-

Hong Kong.

ufacturers, "Adequate liquidity is plus in advanced technology

imperative for the developing products had begun to erode and economies to regain their footing looks likely to fall still further.

CONTENTS

World News 2-8 UK News 9 Features 10 Comment & Analysis 12,13 Companies & Finance 15-26 World Stock Markets 27-36

However, the main impetus for

Tight labour markets and a

might be turning up.

competition," he said.

Inflation is running at an annual rate of 1.6 per cent this

The banks asked Mr Primakov

Western banks yesterday told the European, US and Japanese Russian government that its pro-

month and suggested it might be ers." Evidence for their concern

prepared to negotiate with the on that point came as it emerged

US keeps a rein on

inflation but trade

deficit worsens

creditors."

Western banks say terms could damage the country's relationship with creditors

Jones Industrial Average quickly dropping 200 points. By 1pm New at 7,884.33. Bond and equity prices normally rise together but recently they have parted company on fears of deflation. In Japan, the long equity bear market has been accompanied by a big rise in bond prices. The yield on the 10-year Japanese govern-

per cent yesterday. The flight from equities into bonds forced yields down sharply across Europe. In the UK, the yield on the benchmark 10-year 2008 gilt fell to 5.0 per cent and

The banks asked Mr Primakov

The banks' working party will

be chaired by Deutsche Bank,

with Credit Suisse First Boston

and either Chase Manhattan or

Alexander Shokhin, a senior

minister, said in Moscow: "We

believe it possible to begin nego-

tiations with banks [with regard

to frozen payments]...and we

Citibank as joint deputies.

for a meeting in Moscow next

ment bond dropped to just 0.675

of 4.97 per cent. Those were the lowest levels since 1957.

yields fell below the 4.0 per cent level to a post-war record low of 3.94 per cent, helped by a weakerthan expected IFO survey of business confidence. Such historic lows on bond yields reflect the substantial fall in inflation expectations in the 1990s, and the flight to safety which has heightened the attractions of developed country government bonds.

Bankers doubt big three, Page 6 Brazil's dilemma, Page 12 Come back Truman, Page 12

PepsiCo products consumed outside the home in France. The acquisition would have given Coca-Cola control of the distribution of its rival's products. Russian debt exchange attacked Pepsico recently offered to improve the terms of its agreement by granting Orangina 10year, renewable exclusive rights

to produce and distribute most Pepsico products. The aim was to had today been preparing to offer banks a preferential rate to week was "concrete evidence of raise the value of Orangina. terms worth 4 cents on the dol- redeem their frozen GKO hold- preferential treatment for Rusallowing its owner, Pernod Ricard, to consider a flotation This week, Coca-Cola signed an It issued three short-term agreement with representatives bonds totalling Rbslabn to Rusof Orangina employees, guaransian banks in exchange for their teeing current staffing levels GKO holdings, but these holdings until the end of 2000 and main-

taining a 35-hour working week.

It was seen as a last-minute lob-bying effort to win trade unions'

Non-Russian banks were not support and regulatory approval. Coca-Cola accounted for 37.2 per cent of the French soft drinks market in 1997, according to Euromonitor, the UK market research consultants. While Orangina accounted for 40 per cent of sales in volume terms of the French market for non-cola

carbonated drinks.

### tral bank. The zero coupon bonds are urging those banks to refrain from seizing the assets of Rushad a yield of 60 per cent. sian banks abroad or freezing Brave old world, Page 13 The central bank's action this Banks' letter: www.FT.com

grev market level.

sian banks," according

were valued at their August 14

orice, several times the current

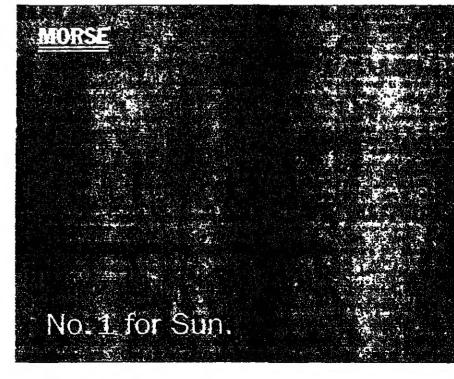
invited to participate and only

discovered the operation when

traders spotted a gap in the bond

sarial numbers issued by the cen-

trader.



## Cub's honour.

Sun Microsystems has recognised our commitment to its products and technology: that's why Morse Is Sun's Reseller of the Year'. Again,

A good example of this is Morse Computers - a division of Morse Group dedicated to providing consultancy, engineering and sales expertise for all computing solutions based on Sun.

Cat 0800 228888 to receive our No.1 for Sun' brochure, chock-full of facts about Morse.



Morse Computers MC100 GORAPUTETS

NEW CHIEF FOR UDF

**NEWS DIGEST** 

Former minister to lead

French rightwing group

France's two main rightwing opposition groupings.

divided right, still demoralised by its general election

a presidential hopeful who later tainted by corruption

François Bayrou, a former education minister, has easily won the leadership contest for the UDF, the more liberal of

He obtained 88 per cent of the votes, but the size of his

victory could not conceal his uphill task in reinvigorating a

defeat in 1997. The leadership change followed the depar-

ture of the former defence minister François Léotard, once

In March the UDF was further shaken by internal differ-

ences over alliances with the racist National Front in the

wake of regional elections. This led to Charles Millon, a

UDF heavyweight, breaking with the leadership to ally with the National Front in running the Rhone-Alpes region and a further split by Alain Madelin's Liberal group.

Mr Bayrou heads Force Démocrate, the largest of the five parliamentary groups still under the UDF umbrella.

GERMAN POLL OPPOSITION SOCIAL DEMOCRATIC PARTY GIVEN UNEXPECTED CHANCE TO DIVERT ATTENTION FROM BAVARIA RESULT

## Gaffes hit Kohl re-election campaign

By Ralph Atkins in Bonn

German chancellor Helmut Kohl's re-election campaign hit stormy waters yesterday when he was forced to repudiate a cabinet minister's comments on a possible tax SPD to deploy a classic elec- would actually be increased increase and upset allies tion tactic - accusing the to help fund tax cuts for blocked by the Social Demowith remarks of his own on government of hiding lower income households. the country's bugging law.

The slip-ups give the opposition Social Democratic Kohl insisted that a VAT party an unexpected chance to divert attention from its agenda. "Whatever foolish- But the government's diffipoor showing in Sunday's

this week on a possible planned tax increases.

increase was not on the in the heat of the battle". ness you've heard, forget it."

Claudia Nolte, the federal Portraying itself as a tax

The usually low-profile ments were a "mistake made culties were compounded by its initial confused response.

At first Mr Kohl refused to opments since last year and family minister, commented cutting party, the governing comment on tax plans, and a better inflow of tax March, when members of the in a campaign debate earlier coalition in Bonn has suggested his cabinet minis- receipts had made any Free Democrat party, junior pledged net tax cuts eventu- ters should do the same. increase in VAT unnecesincrease in value added ally worth DM30bn (\$16.5bn) Next, the government contaxes after the September 27 if re-elected. But Ms Nolte ceded that the basis for its an increase in VAT. insisted Theo Waigel, federal elections. That allowed the had suggested that VAT election manifesto tax plans - legislation which was finance minister. Separately, Mr Kohl cre-

crats in parliament last year ated fresh tension within his - did include provision for coalition by calling for the Speaking in Dresden. Mr minister later said her com- financing direct tax cuts removal of exemptions from through higher indirect legislation on bugging by security forces. The exemptaxes, which include VAT. tions for doctors, lawyers Subsequently, however, the government hardened its and journalists were inserted position, arguing that devel- after a parliamentary defeat

ernment, staged a revolt.

Both slips threaten to undermine Mr Kohl's efforts to create fresh momentum in the days running up to the

Still behind in the polls, he received a boost last weekend from elections in Bavaria, where his sister party, the Christian Social Union, widened its margin over the

### RUSSIAN SPACE PROGRAMME

Robert Graham, Paris

## End of the road for Mir

The Russian Space Agency said yesterday it would retire the 12-year-old Mir space station next summer even if the new International Space Station is delayed.

Russia had originally wanted to keep Mir, the world's only orbiting research station, flying until the first astro-nauts arrived on the new station. But this week officials said a planned July 1999 launch of the first Russian-American crew to the new station is likely to be put off because of Russian delays in building the fiving quarters.

The \$60bn station brings together the United States, Russia, western Europe, Japan and Canada in the most ambitious high-tech spacecraft ever to be put into orbit. Reuters, Moscow

EU BUDGETS

## Brussels reveals 'fraud' costs

A suspected fraud against the European Union humanitarian aid budget could cost around Ecu500,000 (\$580,000), the European Commission said yesterday.

The case involves the alleged diversion of funds from contracts to monitor aid in the former Yugoslavia and Great Lakes region in Africa. In July the Commission announced that an employee had been suspended pending a judicial inquiry in Luxembourg, home of the company which won the contracts.

Emma Bonino, commissioner in charge of humanitarian ald, said the Ecu500,000 related to four contracts with a total value of Ecu2.4m. She described as "fantastic and Intolerable" reports that the Commission had employed hundreds of civil servants through hidden budget lines.

Erkki Liikanen, budget commissioner, said there had been flaws in financial administration but said procedures had been tightened since the suspect contracts were signed. Michael Smith, Brussels

CYPRUS DISPUTE

## Call for military flight ban

George Robertson, the British defence minister, has urged Greece and Turkey to accept a US-backed ban on military flights over Cyprus. His comments, during visits to Ankara and Athens, were part of the international effort to prevent the deployment of Russian S-300 missiles on the Greek part of the divided island.

He said a no-fly agreement could be monitored through military radar system controlled by UK forces on Cyprus. It could provide a face-saving way for Glafcos Clerides, the Cyprus president, to avoid installing the missile

Mr Robertson said Greece accepted the idea in principle, but wanted it linked with progress on other issues. Turkish leaders oppose an agreement that could be seen as a concession to the Greeks. Kerin Hope, Athens

SLOVAK MEDIA

## TV chief deprived of stake

The pro-opposition owner of TV Markiza, Slovakia's dominant commercial television station, has been divested of his stake in the company a week before the country's gen-

Yesterday the broadcasting regulator recognised a court ruling that Pavol Rusko, formerly the general director and co-owner of a 51 per cent stake in the station's operating company, was no longer the owner. It ruled that Garnatex,

a private company, now had ownership rights. TV Markiza has broadly supported the opposition, while the two state-owned stations are widely accused of favouring Vladimir Meciar's government. Robert Anderson

## Russia admits default

By Arkady Ostrovsky

wrong

The Russian government yesterday offered to re-negotiate its effective default on \$40bn of domestic debt, or GKOs, acknowledging that the decision which helped spark a banking collapse in the country was wrong.

The offer came as the central bank said it would print money to pay off state debts and to bail out domestic banks, further raising fears of hyper-inflation.

bank, said banks from five Russian regions, including Moscow and St Petersburg, had been ordered to report the level of their debt to depositors. The central bank would then decide how much money needed to be printed, before redeeming that amount of the banks' frozen GKO holdings so that depositors could be paid.

Alexander Shokhin, a deputy prime minister who was unexpectedly brought to the briefing by three EU foreign ministers visiting Moscow, said Russia was ready to negotiate over the restructuring of its domestic debt and the obligations by Russian banks to foreign credi-

The offer is a welcome sign of moderation from a colouring remains uncertain a week after it was formed. But despite the news that Russian banks would be compensated for their GKO losses, Mr Shokhin's statement will not have eliminated suspicion among forinvestors of

government discrimination.
"We believe it possible to begin negotiations with banks with regard to payments frozen by the central bank and the government, and we are urging those banks to refrain from seizing the assets of Russian banks abroad or freezing those assets," Mr Shokhin said.

He also admitted that the August decision to default had resulted in a confiscation of investment and that the form in which Russia tried to resolve its budget and financial problems did not conform to the existing norms of business practices. But Mr Shokhin said this

did not mean Russia would be able to redeem all its short-term debt. "At present due to the grave financial situation, it would be difficult to meet all the obligations. But we are prepared to negotiate the rescheduling of the obligations of the Russian banks, the extension of appropriate roll-over facilities and moratoriums on the part of the creditors."

GmbH, Nibelungenplatz 3, 60318 Frank fart am Mam, Germany, Telephone ++46 69 156 850, Fax ++89 69 596 4481. Repre 60 156 850, Fax ++39 69 596 4481. Represented in Frankfurt by J. Walter Brand, Colm A. Kennard as Geschäftsführer and in-London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. The shareholder of the Financial Times [Europe) GmbH in Pearson Overseas Hottlings Lemated, J. Burtfington Gardens, London, WIX ILE. Shareholder of this generation is Pearson of pressured at the company is Pearson plc, registered at the same address CERMANY:

Verlagsgesellschaft mbH. Admiral-Rosen-dahl-Strasse 3a, 63263 Neu Isenburg ISSN 0174 7363. Responsible Editor: Rachard Lambert, cfo The Financial Times Limited, Number One Southwark Bridge, London FRANCE:

Poblishing Director: P. Maraviglia, 42 Rue La Boetae, 75008 PARIS. Telephone (01) 5376 8254. Fas. (01) 5376 8253. Printer: S.A. Nord Eclair, 15/21 Rue de Caire. F-39400 Roubart Cefer J. Editor Richard Lambert. ISSN 1148-2753. Commission Partiaire No 67808D

Responsible Publisher: Bradley P Johnson, Telephone +46 8 791 2345, Printer: AB Kvillsudningen Expressen, PO Box 6007, S-550 06, Jonköping C The Financial Times Limited 1998 Editor: Ruchard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL

## By Arkady Ostrovsky in Moscow

Fifty large US businesses a result of the financial crisis, as well as their confidence in the reform process, paid for their goods. according to a survey American Chamber of Commerce in Moscow.

responded cannot access funds frozen in Russian banks and in the Russian have lost \$500m in Russia as treasury bill, or GKO market, while 58 per cent of the companies have not been

"We all feel we have been of the banking system. released yesterday by the hit by a neutron bomb and we have all been irradiated. which means we are alive According to the cham-ber's survey, 72 per cent of some of us are going to die,"

dent of the chamber.

Survey charts losses by US business

the companies had suffered from the devaluation of the debt market and the collapse

He added consumer companies had been dealt a severe blow by the collapse of the distribution system and a sharp decline in the

US businesses which said Scott Blacklin, presi- spending power of Russian although the majority of

The survey finds that 63 per cent of respondents with worldwide revenue of \$1bn rouble, the government's saw a significant decline in default on the short-term demand for their products cent have been hit by the collapse of the distribution network.

> However, all but 1 per cent of respondents say they are

had to slash their workforces by almost 30 per cent.

Mr Blacklin said the chamber was concerned by the holders of GKOs. If the Russian government intended to keep investors in Russia, it would have to "open up the system" to a degree of scru-

NIKOLA POPLASEN WEST DEVASTATED BY LIKELY ELECTION RESULT

## Bosnian Serb 'victor' Andrei Kozlov, deputy chairman of the central bank said banks from five

nationalist Bosnian Serb leader on the verge of an election victory that has confounded the international community, is already toning down his rhetoric and speaking like a man ready to do business with his western adversaries.

Final results of last weekend's elections will not be to co-operate with the interknown until next week, but officials privately concede Mr Poplasen has an apparently unassailable lead over Biliana Playsic, the westernbacked president of the Serbcontrolled half of Bosnia The mood at Mrs Playsic's ton."

campaign headquarters in Luka was sombre. One adviser said she would respect the results and hand over power peacefully, if Mr Poplasen won.

Western diplomats are devastated that all the effort and aid money that has gone with the goal of rebuilding

a stable and ethnically inte- only his wishes, he'll disapgrated Bosnia - has come to pear from the political

But Mr Poplasen, leader of the Bosnian Serb Radical party, says he is not about to the former Bosnian Serb tear up the Dayton peace treaty that ended the 1992-95 civil war by creating two distinct "entities" - the Moslem-Croat federation and the Serb half, Republika Srpska.

"We have no reasons not national community, on the contrary." Mr Poplasen told the FT yesterday. "Above all, we have to keep the peace, political stability and the equality of peoples and

Greater Serbia - that would unite Republika Srpska with Serbja and even parts of the might take half a century.

"Of course, wishes and reality differ to some extent ended up. into supporting Mrs Playsic and any politician should be

Mr Poplasen said he still regarded Radovan Karadzic, leader wanted for war crimes, as a hero. Western officials took no

heart from his remarks. The international community's vision of the post-Dayton Bosnia was of a single, ethnically integrated state that would not need a massive Nato presence to keep the peace. Mr Poplasen's future for Republika Srpska, diplomats say, is an ethnically pure territory that is a state entities, according to Day- in everything but name.

Mr Poplasen said he would But, he added, his party's not obstruct Moslems and Croats from returning to their former homes, but neither would he encourage them. Dayton, he said, also Balkans beyond - had not provided for the exchange changed, even though it and sale of properties to allow refugees of all ethnic groups to stay where they

Sources in the Organisaled by reality. If he respects tion for Security and icals to form a broader coali-date, Zivko Radisic.



stability and the equality of peoples'

Co-operation in Europe, tion with nationalist defecassembly no bloc had achieved an outright majority, as before. The Radicalnationalist alliance was on Playsic's coalition 29 and the Moslems, voting through

absentee hallots, 18. Officials expected the Rad-

which ran the elections, dis- tors from Mrs Plavsic's coaliclosed that in the vote for tion and that the westernorad Dodik, would go into opposition.

The one consolation for the west is it appears likely Momcilo Krajisnik, the nationalist representative on the three-man collective Bosnian presidency, has lost to the western-backed candi-

in Warsaw

The US Federal Bureau of Investigation yesterday gave the Polish police access to its database of stolen cars, recognising that Poland has become one of the world's "hot spots" for car theft.

where the Poles can also get place," David Loesch, deputy information on vehicles sto-director of the FBI's criminal

stolen each year in Poland. compared with about 120,000 in Germany and 500,000 in the US and Canada. The FBI estimates that about half the cars stolen in the US and Canada are exported.

Poland as a "car theft hot spot", although it says US co-operation with the Polish "They have everything in

information services division, said yesterday. He did

not know how many cars stolen in North America found their way to Poland. logical skills. Polish police recently

broke up a gang specialising in expensive US-made cars which were stolen in Ger-

many and smuggled into for- streets remains a problem. Before the stolen cars were

ducting random checks.

Crime fighters may find some respite from the financial crisis in Russia, which has hit demand from wealthier Russians for imported goods and could also lower

one broken up last year by the Spanish authorities will now have to look for clients closer to home. By the time they were caught the gang had shipped some 2,000 stolen vehicles across Poland to

## FBI assists Poles in car crime fight By Christopher Bohinski

The move comes after similar agreements between Poland and west European police forces. Information on cars stolen in Poland is sent to Interpol's central data bank in Lyons. France.

More than 50,000 cars are

The agency has identified

mer Soviet states.

Improved links between the national police forces in west Europe and Poland have already prompted car thieves to hone their techno-

dispatched, however, the bona fide vehicles of the same make into supposedly secure police computer systems, so fooling frontier guards and policemen con-

Even though Polish police now have access to data on cars stolen in west Europe and the US, getting that information to frontier posts and patrol cars on the

demand for stolen cars. International gangs like

## Skirmishing by small parties takes toll on Sweden's political big guns

Disenchanted voters, tired of watching the two main parties trade insults on familiar issues, are switching their support to smaller factions ahead of Sunday's poll, writes Tim Burt

tics of the two main parties have descended into a offering a more compassiontype of trench warfare. The ate and welfare-friendly verruling left-of-centre Social sion of Moderate policy, has Democrats are pledging to seen its rating rise from 4.1 extend welfare services per cent in the 1994 election while the rightwing Moder- to almost 12 per cent. ates have promised tax

But the real campaign battle in the run-up to Sunday's election has been fought and won in the no man's land between the two big parties. where the centrist Christian Democrats and the ex-communist Left party have or Moderates try to cobble enjoyed sharply increased

Recent opinion polls suggest disenchanted Moderate and Social Democrat supporters - tired of watching as the two have traded insults on the familiar issues erous welfare system - have Social Democrats has fallen record is a difficult target to

s Swedish elections defected in large numbers to from 44 per cent in 1994 to draw closer, so the tac- the two smaller factions. about 37 per cent. The Christian Democrats.

> new public sector jobs and a looser fiscal package, has climbed from 6.2 per cent in 1994 to about 12 per cent. Their gains, however, will deliver one thing only: a prolonged period of horse-trading as the Social Democrats together a workable govern-

That prospect has dismayed Göran Persson, prime minister and leader of the Social Democrats. Mr Persson, fighting his first election since being promoted of Sweden's structurally from finance minister two high unemployment, oner- years ago, has watched with ous tax burden and its gen- alarm as support for the the government's economic

He blames the decline on discontent at his austere fiscal policies, imposed to address the 12.3 per cent budget deficit inherited four years ago from a Moderateled government. To the

lead a government that threatens public finances," says Mr Persson. His party's campaign promises are limited to an offer of SKr9bn costs and pensions

The Left, promising 100,000 acclaim of many economists, the Social Democrats have restored public finances and equipped Sweden to achieve a surplus of 0.5 per cent of gross domestic product in 1999 and 2 per cent beyond "We are still too indebted and our first priority must be to repay more. I will not

> (\$1.2bn) of additional benefits - mainly for childcare For the opposition parties

shoot at. Nevertheless. Alf Svensson and Gudrun Schyman, leaders of the Christian Democrats and the Left respectively, have scored highly by criticising the largely cosmetic attempts to reduce unemployment levels and the punitive taxes imposed on middle and low income earners.

While they regard the Social Democrats as a common enemy, the two parties remain polls apart on how to

den's prospective surplus allocated to welfare rather than debt repayment. Mr Svensson hopes to form a non-socialist coalition with the Moderates and the smaller Liberal and Centre parties. Given that the Social Dem-

octats are likely to remain the largest single party, the election outcome will depend on whether Mr Persson can woo the Left or the Christian Democrats without jeopardising his debt repayment and budget targets. If he administering tough eco- a key role to play."

for Carl Bildt, the Moderate leader and former prime minister, to form a non-so-If this was an emerging

market or a young democracy, that uncertain scenario could lead to dangerous political instability and stock market turmoil. In Sweden, however, the equity and currency markets

have been relatively san-

Certainly, a weak minority

will not bolster the krona. But economists recognise that Sweden's fragmented political scene means that no party can force through the hefty tax cuts or public spending increases that would seriously threaten the country's current account and budget surpluses.

The market's apparent ern alone for most of the indifference also reflects the underlying consensus of Swedish politics. Although the Social Democrats are the architects of the welfare state and inextricably linked

spending. On the other side, none of the non-socialist parties is threatening to dismantle the

into deficit. Indeed, all the parties have shown themselves ready to work together. The most likely result, therefore, is a weakened minority government dominated by Social

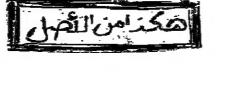
It will be a political water-

That may be about to change, as Mr Persson seems ready to admit. "It is difficult and dangerous to speculate about the [party] combi-

welfare state or fund tax cuts by plunging the country

Democrats working with at least two other parties. shed for Sweden only if Social Democrat support crumbles so much that it is forced to bury its pride and form a formal coalition. Unlike its left-of-centre counterparts in Finland and Denmark, the Swedish Social Democrats have tried to gov-

past 55 years. to the union movement, they nation after the election," he have proved capable of says, "But the SDP will have



SPANISH AIRLINES THREE CARRIERS CHARGED AFTER FARE RISES

Iberia accused of

ticket price-fixing

صيكذا من الاعل

CYPINS IN CO.

Same 1

patent dem

Buf house many

The Green

Search Search 19

MAR CHAIL LAND THE THE

Former minister to lead French rightwing group

MUSSIAN SPACE PROGRAMMS End of the road for Mir

BUT MUNICIPAL TO

Brussels reveals traud only

Call for military flight bas

MANUAL WILLIAM

TV chief deproved at stake Marie Marie 1999

eden's political and gul

Iberia, Spain's state-owned national carrier, and its two main private-sector competitors have been accused of price-fixing in a government report to Madrid's competition tribunal. They could be fined up to 10 per cent of their respective turnovers. A spokesman for the tribu-

By Tom Burns in Madrid

nal said yesterday a ruling on the charges awaited resolution of a civil action on fraud allegations against the three airlines that have been separately initiated in the courts by consumer groups. Under Spain's legal system, court actions take pre-

cedence over those of admin-

istrative bodies such as the competition tribunal. The two proceedings, which relate to simultaneous fare increases in April last year by Iberia, Air Europa and Spanair that levelled the price of air tickets on all competition-linked actions to

deny the charges. The fare increases sum-For Iberia, which posted marily ended a aggressive pre-tax profits of Pta10bn

cheap ticket policy that was launched by Iberia last year to undercut more attractive pricing introduced by the privately-owned carrier Air rassing time. The state-Europa, and Spanair, which has SAS as a partner. The government's report said the two private-sector

precarious financial position by Iberia's low pricing, and that Iberia made a deal because it feared they would both be acquired by foreign groups with sufficient resources to maintain the price war.

In its 60-page report to the tribunal, the government's investigating authority said the three airlines, which account for 95 per cent of domestic air travel between them, had exchanged infordomestic routes, are the first mation on prices. promotions and commissions to travel agents prior to raising

in 1993. The three carriers by between 10 and 30 per

(\$69m) on a turnover of Pta242.8bn for the five months of this year, the charges come at an embarowned airline is preparing for its privatisation and is bitter dispute with its pilots, airlines were driven into a who have threatened strike action to press for a 19 per cent wage rise.

The privatisation involves acquisition of about 10 per cent of Iberia's equity by British Airways and American Airlines, the purchase of a further 30 per cent by domestic institutions and a stock market flotation that is provisionally scheduled

for the first half of next year. The disposal still waiting for final agreement with BA and the US airline, the two strategic allies chosen by Iberia to bolster its interna-

**ULSTER PARALLELS** HISTORY OF CONTACTS WITH SINN FEIN

## Basques learn from N.Ireland peace moves

Eta's announcement of a general ceasefire follows an intensification of contacts over the last year between the Basque guerrilla organisation's political wing, Herri Batasuna, and representatives of Sinn Fein, the political wing of the Irish Republican Army.

Basque interest in the experience of the Northern Ireland peace process began to gather pace last year, with discreet meetings between Herri Batasuna members and British and Irish intermediaries who helped broker the IRA ceasefires in 1994 and 1997.

number of direct meetings influence on Eta. between lrish republicans and Batasuna sympathisers than others.

appears to have drawn from of its relations with the UK the Northern Ireland experi- government. ence is tactical. The IRA ceasefire has helped raise to have helped train Eta in between the two groupings.

file, maintained alliances within the nationalist community, and secured concessions, such as the release of prisoners and moves towards demilitarisation by

However, both Spanish and UK security officials. conscious of the differences between Northern Ireland politics and its Basque counterpart, believe the IRA commitment to a cessation of violence is at this stage more solid than Eta's.

An important difference is that Sinn Féin's leadership is regarded as a persuasive link with the IRA military leadership, whereas Bata-

Sinn Fein has also been open to persuasion by its US the mainstream IRA. both in Northern Ireland and supporters about the advanlast year, some less public relied on the Dublin govern-The main lesson Eta the more intractable aspects

during the 1980s, there have been no logistical or financial links between the two groups in more recent times, security officials believe.

the British security forces. Eta has been increasing cautious about its military groups. It suspects that a number of its activities in recent years have been been undermined because of "sting" operations conducted by Spanish and other European intelligence services using foreign agents.

In recent months the main concern for Spanish and UK security officials has been to monitor any possible contacts between Eta and dissi deut irish republican groups opposed to the ceasefire by

Although there is no evithe Basque country over the tages of peace, and has dence that such contacts have taken place, security ment to help smooth some of officials have not discounted that they might be attempted in the future. Such a step could lead to While the IRA is thought logistical co-operation

CAR SALES MARKET MAY FALTER IN SEPTEMBER

## Financial crises fail to stop August growth

Fears of global recession caused by "contagion" from the Asian and Russian financial crises have yet to have a serious impact on western Europe's buoyant new car market.

Registration statistics for August continue to show growth over 1997, although manufacturers are braced for a possible faltering of sales in September.

Figures from the Europea Automobile Manufacturers Association (ACEA) do show a slackening of the pace of market growth in August, to 2.5 per cent compared with the same month a year ear-

However, this was accounted for almost entirely by an 11.4 per cent fall in Italy caused by the end of government purchase incentives, and a 3.8 per cent drop in the UK, where the August sales "bulge" caused by the introduction of a new registration letter, did not meet industry expectations. The German market rose

by 5.6 per cent year on year in August and the French by 18.2 per cent; however, the latter also reflected market distortions from incentive programmes.

The year-on- year rise for July was 8 per cent. (ACEA publishes the July and August figures simultaneously.) Registrations for the first eight months of the year, at 10.010.435, were 6.9 market. There was no sign of market share of 10.2 per per cent higher than a year such a push from Japanese

turers' and importers' fortunes varied widely in year on year to 13.9 per cent

Korean manufacturers Among European manu-achieved a 25.1 per cent facturers; Renault continued year-on-year rise in the to build on the success of its year-on-year rise in the continument, reflecting a continument, reflecting a continument, reflecting a continument of the conti month, resecting to compene els, with a 14.1 per cent year ground.

Weet European new car registrations January-August 1998

	(Units)	Change(%)	Jan-Jun 98	100-100
TOTAL MARKET	10,010,435	+6.9	100,0	100.0
MANUFACTURERS:				
Volkswagen group	1,755,456	+8.2	17,5	17.3
~ Volkswagen	1,054,195	+5.0	1D_5	10.7
- Audi	338,855	+5.7	3.4	3.4
- Seat .	257,854	+14.7	2.6	2.4
- Skoda* .	104,552	+42.3	1,0 .	8.0
Flat group#i	1,139,184	+2.7	11.4	11.9
- Flat	883,951	-22	8.8	9.7
- Lancia	. 129,906	+9.2	1.3	1.3
- Alfa Romeo	123,421	+45.8	12	. 0.9
PSA Peugeot Citroen	1,133,397	+7.9	11.3	11.2
- Paugeot ·	645,545	+5.7	6.4	. 6.5
- Citroen	487,852	+10.9	4.9	4.7
General Motors#	1,122,893	-12	11.2	12.1
- Opel/Vauxhall	1,064,445	-24	10.6	11.7
- Seeb**	51,490	+24.5	0.5	. 0.4
Ford group#	1,068,247	+0.3	10.7	11.4
- Ford	1,051,307	-0.1	10.5	11.2
- Jacuar	16,940	+30.7	0.2	0.1
Renault	1,054,540	+16.3	10.5	9.7
BMW group	581,605	-0.7	5.8	6.3
BMW	305,682	-1.1	3.1	3.3
Rover	275,923	-0.3	2.8	. 3.0
Marcedes-Benz.	419,533	+24.2	4.2	3.6
Acivo	162,337	+6.2	1.6	1.5
Toyota	306.114	+18.5	3.0	3.1
Nissen	303,596	+6.1	3.0	3.1
Honda	160,987	+5.5	1.6	1.6
	146,112	+10.5	1.5	1.4
Mazda	127,493	44.5	1.3	1.3
Mitsubishi	1,205,574	+10.7	120	11.6
Total Japanese	252,145	+33.2	2.8	2.3
Total Korean		-		
MARKETS:	2.519.322	+3.8	25.2	25.9
Germany		+4.8	17.3	17.5
italy .	1,730,300			
United Kingdom	1,880,100	+3.9	16.8	17.3
France	1,247,722	+11.6	125	11.9
Spain	793,865	+15.1	7.9	7.4

sate for a crisis-hit domestic on-year rise in August to a car makers, however, their

from 13.8.

Volkswagen group was the Within the total, manufacture combined share in August only other European volume producer to make a significant gain, of 7.6 per cent to a market-leading share of 16.5 per cent

General Motors, Peugeot group, Ford and BMW,

## Eta ceasefire a challenge to the Aznar government

The truce comes at a time when there is no consensus in Spain on how to deal with Basque separatism, writes David White

cism, the unilateral truce announced by the armed separatist organisation Eta is the nearest thing to a breakthrough in Spain's violent Basque conflict for nearly a decade.

Eta's announcement of a "general ceasefire" starting today, five weeks away from Basque regional elections, is the first time it has halted attacks for an indefinite period since it began its bombing and shooting campaign 30 years ago.

Its move is seen partly as a result of clampdowns by Spanish and French police against the organisation itself, and by Spanish courts against its political wing. whose entire leadership was sent to jail last December. But it is also significantly influenced by the example of

Northern Ireland's peace process, which has raised expectations among Basque nationalists about the possibility of a political outcome. When the Northern Ireland agreement was concluded in April, Eta said it was "ready to learn" but

went on to commit three

June. It has not attacked Its communique, sent in the Basque language to two newspapers, announced an "unlimited suspension of armed actions" - similar to the ceasefires which the IRA called in 1994 and again, after breaking that one, in

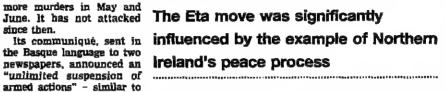
Its previous truce offers

espite official caution tied to explicit conditions. and widespread scepti- Apart from a one-week truce two years ago, it had not called a ceasefire since early 1989 at the time of the last official contacts, in Algeria, between the Spanish administration and Eta. That

respite lasted three months. The timing of its latest initiative appeared aimed at wrong-footing the government, with the prime minison a trip to Colombia and Peru and his Popular party at loggerheads with the

Socialist opposition. Unlike the case with Great Britain and Ireland, public opinion in the rest of Spain is hostile to political concessions to Basque radicalism. Spain is far from a political consensus on bow to approach the problem of sque violence, and no figare has yet emerged on Eta's political side with an authority comparable to that of Gerry Adams, the Sinn Fein

Eta's move also drives a ities if it did not get a wedge between both of the response of the same magmain national parties and nitude". Eta made it clear it Basque political forces as would keep up its "usual they prepare for regional functions of supply, main-



elections on October 25. Its statement passed responsibility to the Madrid government, setting no specific conditions but plainly dozen front-line members were for fixed periods and threatening to resume hostil- based in Spain, mainly

taining structures and the right to defend itself in any confrontation". Eta is reck-

path" as a failure and seeking to "break bonds with Paris and Madrid" and form an independent Basque country including the current Spanish Basque region, neighbouring Navarre and the contiguous area of France, it called for an end to current parties and "instioned to have only a few tutional and repressive structures.

are in jail.

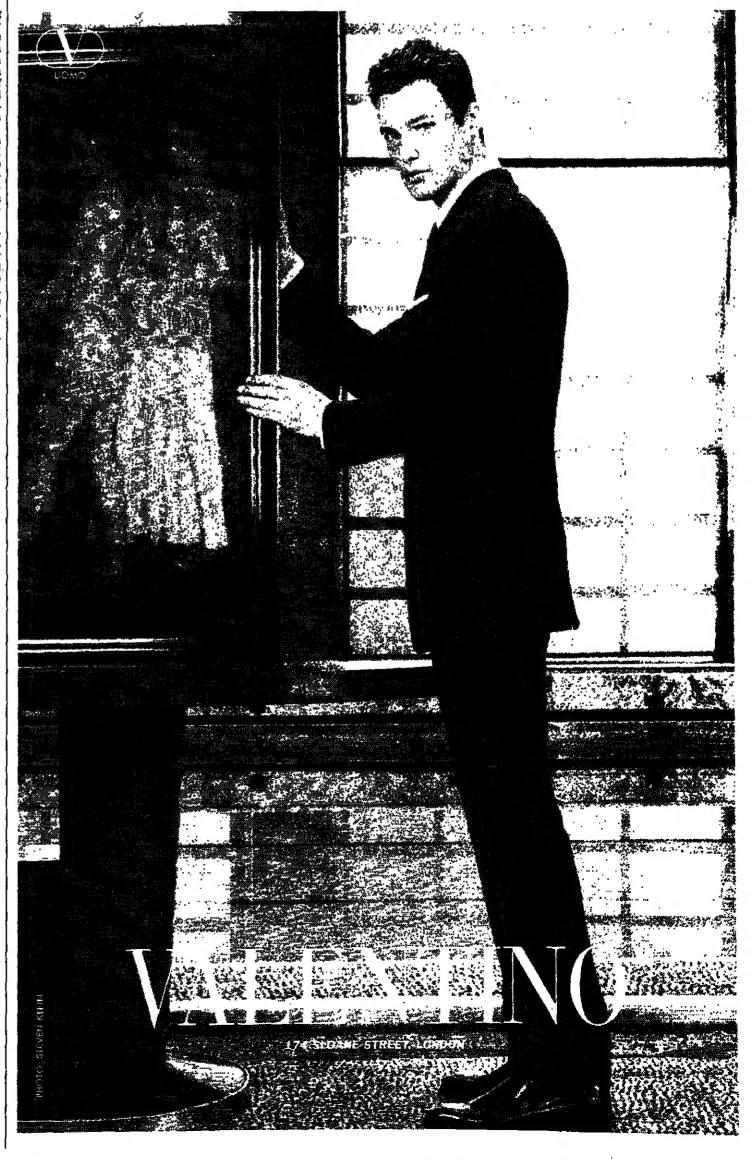
pre-election gambit. In the last Basque election four cial ceasefire but Eta held of from terrorist attacks during the campaign to help its political wing. Herri Batasuna (HB), which won 16 per The ceasefire announcement was the fruit of talks which the Basque National ist party (PNV), the remon's leading political force, held through the summer with HB's new leadership. The

PNV has insisted on keeping lines open with HB, at the cost of a rift in June with the Socialists, its long-time coalition partners in the Basque government. PNV leaders have sus-

pected the centre-right Madnd government of preferring to tolerate a certam level of violence rather than risk a combined front of nationalist parties coming to power in the Basque country. The ground was laid for

the ceasefire by a weekend declaration by Basque and Communist parties proposing open-ended talks. Unlike around San Sebastian, but an earlier PNV attempt to launch a peace process has more reserves living in France. About 500 members involving all parties, the declaration did not rule out pur-The organisation showed ticipation by Eta itself and no sign of lowering its aims. accepted that a definitive rejecting the "autonomy ceasefire might not come Endorsed by the PNV-led Basque government, it foresaw discussions extending to the issues of self-determination, independence and Spain's 1978 constitution.

> something neither of Spain's main parties wants to tamper with, fearing they



# new evidence

By Louise Kehoe in San Francisco

Microsoft yesterday lost its ledged that Microsoft lawbid to exclude definitively yers "may be right" in their new evidence of alleged anti- assertions that such evicompetitive activities in advance of its landmark But the judge made clear antitrust trial on charges that he would not make a filed by the US Justice pre-trial ruling on the issue. Department and 20 states.

Judge Thomas Penfield Jack- dence." the judge said. son said he would rule on what evidence the government may present against the software company on a their charge that Microsoft point-by-point basis during had used illegal tactics to the trial now scheduled to maintain and extend its begin on October 15.

The government has alleged that Microsoft has that the government was used illegal anticompetitive attempting to broaden its world market for personal than 90 per cent of new PCs.

The original case, filed in October, focused on allegations that Microsoft had also attempted to extend its Windows monopoly to the market for internet browsers.

However, earlier this month, the government judge agrees, during the introduced new allegations that Microsoft had attempted to use bully tactics against dence, "the schedule for trial industry rivals including and the procedures to be Intel, Apple Computer, Real-Networks and several others to reflect this profound to dissuade them from com- change in the nature of the

ton, the judge refused to the trial.

ernment planned to use this new evidence, and acknowdence was not germane.

"I'm not prepared to say at However. US District this point I won't hear evi-

> Government lawyers argued that evidence of these incidents supported monopoly.

However, Microsoft argued

tactics to maintain its case at the eleventh hour monopoly position in the with "extraneous" issues. The company also claimed it computer operating system would not have time adesoftware. Microsoft's Win-quately to prepare to address dows is installed on more the new issues. "We've got a limited amount of time left. We've got a lot of work to do and it would be easier for everybody if we don't have to chase down what turn out to be ghosts," said John Warden, Microsoff's lawyer.

Microsoft said that if the trial, to allow the government to present new eviobserved should be adjusted case." The company said it Yesterday, during a short would "reserve the right to court hearing in Washing- seek additional time" during THAT VIDEO TAPE POLITICAL ROW ABOUT FAIRNESS THREATENS TO OBSCURE THE UNDERLYING ISSUES OF THE LAW

# Microsoft on Violation of rights or part of record?

release President Bill Clinton's video-taped evidence in the Monica Lewinsky investigation has given rise to a fierce political debate about fairness in any possible impeachment process.

Democrats claim the idea of publicly releasing the tape is part of a strategy to embarrass both the president and the party, with the prospect of their Republican opponents broadcasting excerpts in political advertisements in congressional elections in November.

But Republicans argue the tapes are a vital piece of evidence in assessing the perjury claims set out in the Starr report. Mr Clinton is accused of lying under oath before the grand jury last month, as well as in his deposition in the Paula Jones sexual harassment

The political clash appears to ignore the supposedly secret nature of grand jury evidence. Grand juries are designed to assess whether there are grounds for proceeding with serious criminal charges, and their workings are meant to be confidential. Legal experts have raised fears that the release of the tapes is another step undermining the role of grand juries in

But the reality is that grand juries have declined in importance to the point where they are widely seen as mere rubber-stamps of a Moreover, their evidence although heard in secret - is

the US legal process

Secrecy is moreover a grey issue in the uniquely public procedure of impeachment. Under the US constitution. the House of Representatives acts first as a jury, deciding on whether charges should be pressed against the president. Then members of the House act as prosecutors and defence lawyers in a trial before the Senate.

This broad role - as both the court and leading players in the process of impeachment - means that Congress has an enormous amount of freedom to shape how it deals with the evidence of the case. Moreover, the independent counsel law - which governs Kenneth Starr - confirms the supreme role of Congress.

Secrecy is a grey issue in uniquely public procedure of impeachment

independent counsel to present a report to Congress and at that point, once it comes into its possession, it is up to Congress as to whether it will be released to the public," said Mark Klugheit, senior litigation partner of Dechert, Price and Rhoads of Philadelphia.

The House of Representatives voted on Friday to treat the entire report including the additional materials and evidence - as prosecutor's arguments. a document of the House, which places it in the public



for the House was raised by Mr Starr himself, when he delivered his report to Congress. In an adjoining letter, Mr Starr said there was confidential material which needed to be edited to protect innocent individuals. The work to edit the additional material must be com-

pleted by September 28. For Republicans, the video tapes are merely part of the public work of Congress. even in criminal proceedings. Christopher Cox, a representative of California and former White House counsel to President Ronald Reagan, said the precedent for releas-

ing the Clinton tapes came in the Iran-Contra affair.

"When Admiral [John] Poindexter, who had served went on trial in connection examine the record." with the Iran-Contra affair, President Reagan gave eight hours of video-taped deposition testimony. That testimony was released simultaneously to all of the networks as it was introduced in that criminal pro-

ceeding in court," he said. He added: "One of the most serious allegations in the Starr report is that the

ted perjury in his testimony just a month ago before the grand jury. In order to judge whether he was telling the President Reagan as his truth before the grand jury, national security adviser, it is important for us to

that Republicans are riding roughshod over the grand jury process. Charles Rangel. representative from New York, said: "I for one believe that far more important than President Clinton's feelings or political predicament is to try to protect those institutions that allowed this

"Unless the president the witness in the grand jury - waives their constitutional rights to secrecy. I do not think his testimony should be made public.".

But the White House has shown little interest in challenging the release of the tapes, and Mr Clinton admits he expected the tapes to become public.

For Mr Klugheit, who was a special counsel to the US senate in the impeachment trial of Judge Alcee Hastings in 1969, that reluctance suggests there was a deal struck between the White House lawyers and Mr Starr. "You do not normally have a video tape of testimony - it could have been accomplished by a simple video transmission." he said. "You have to wonder why would a prosecutor want a video tape, if not ultimately to make it public."

Other legal experts question Mr Starr's intentions during the course of his investigation in a series of leaks to the press, Francis Boyle, professor at the University of Illinois College of Law, said: "The Starr strategy has been to violate the secrecy of the grand jury from the beginning, to illegally and unethically release evidence to the public," he

"We have seen politics played by Mr Starr in the grand jury and that raises the basic question of the whole fairness of the proceedings. But once the report is in the hands of Congress, I think the people do have a right to know. If the sanctity of the grand Republic to survive for 200 jury was violated, it was by president of the US commit- years, not withstanding our Mr Starr," said Prof Boyle.

## Canada's trade surplus edges up

By Edward Aiden in Toronto

Canada's merchandise trade surplus edged up to C\$1.6bn C\$18bn, more than two per (US\$1.06bn) in July, turning cent of gross domestic prodaround a weak June performance but doing little to in 1997. The Canadian dollar allay fears that slowing took little comfort from the exports are continuing to trade figures, dropping half a hurt the economy.

ernment reporting agency, vention by the Bank of Cansaid exports rose 0.6 per cent ada to buy US dollars. in July from the previous month, after a 2.3 per cent decline in June. The improvement was driven by US. which accounted for a strike in the US. record 84.2 per cent of Canadian exports in July. Exports

to Europe also rose sharply. But exports to Japan continued to fall and are now just half of their record level in December 1996.

Nesbitt Burns, the Canadian brokerage, said the but was subsequently be around C\$15bn, down between non-residents.

from C\$24bn last year. That would push the current account deficit to about uct, compared with C\$13bn cent to 65.6 cents US in mid-Statistics Canada, the gov- day trading, despite inter-

Imports were also down 2.1 per cent in July, largely because of a steep decline in motor vehicle parts imports continued strong sales to the due to the General Motors

The agency had originally reported a small increase in exports in June, but revised the figures to a 2.3 per cent decline. The error was due primarily to a C\$300m gold shipment that had originally been counted as an export revealed to be a transaction

## over Africa oil project warning on standards

By Nancy Dunne in Washington

Environmental organisations yesterday gathered outside the World Bank to protest against its proposed investment in an oil pipeline in Chad and Cameroon which would be the largest construction project in sub-Saharan Africa. Inside, bank officials were

meeting their proposed partners - representatives from the oil companies Exxon, Shell and Elf – and their own environmental agents to limit damage by the construction of the 1,050 km

The environmental groups, led by Friends of the Earth, contend that the project will produce "severe, irreversible environmental damage as it cuts through hundreds of miles of rainforest and several wildlife sanctuaries". Animal species at risk include black rhinos, ele-

phants, chimpanzees and gorillas.

They also say that a tanker terminal to be constructed in Cameroon "poses a major risk for marine pol-World Bank officials deny

accusations that indigenous pygmy settlements would be uprooted if construction is would come on line in 6-7 allowed to proceed. Robert years. Calderisi, head of external affairs for Africa, said if people it will be limited to 50 families, who will be com-

He said the bank is taking care to follow existing infrastructure - rail lines in Chad and frequently-used logging roads in Cameroon - to limit the damage, and will avoid the pygmies' hunting grounds.

"The bank's involvement is meant to help protect the environment," he said. The proposed project, cost-

fields in the Doba region in southern Chad; construct a buried pipeline from the oil fields in Chad to Cameroon's Atlantic coast: construct related <u>pumping</u> stations and an offshore marine export terminal facility off

The consortium of oil comthere is any movement of consists of Exxon (40 per cent); Shell (40 per cent); and Elf (20 per cent).

The World Bank is considering a \$115m loan to Chad and Cameroon to give the governments equity in the The bank's private sector

arm, the International Finance Corporation, is considering a \$250m loan to the consortium to mobilise an additional \$1bn on the private market in limited

# Protest at World Bank | US banks given fresh

By Richard Waters in New York

US banks have continued to relax their loan standards in what traditionally have been some of the most risky areas for landing, according to one of the federal bank regulatory agencies.

the coast of Cameroon. It including the Federal Deposit Insurance Corporation. The Fed warned in June of a "noteworthy and measurable" easing of standards and urged banks to be more careful in their lending

> In a survey of bank lending carried out in the second quarter of this year, the Office of the Comptroller of it had identified looser loan terms in three main areas: syndicated lending, loans to mid-sized companies and reversing a notable easing

areas "comprise a significant portion of bank loan portfolios and, historically, have produced a majority of loan losses," according to the OCC report.

Real estate loans, which accounted for the bulk of the The news comes despite a banks' bad debt problems in mounting series of warnings the early-1990s, had already from bank regulators, been singled out for criticism by other bank regula-Reserve and the Federal tors. Of banks surveyed, 43 per cent had relaxed their loan standards in this area. while only 6 per cent had tightened, according to the OCC, which oversees the activities of nationally chartered banks in the US.

Thanks to the Asian currency crisis international lending has become much more strictly controlled, the Currency said yesterday according to the OCC. This was the only area of combanks have become tougher,

Last month's default in Russia has had relatively little impact on US commercial banks compared with their European counterparts, though some banks have sustained big losses from trading in financial markets during the currency turmoil.

Even in areas where lending standards have been tightened the level of risks carried by the banks has been climbing, according to the bank regulators. That includes credit card and other types of consumer lending, where banks have become more rigorous over the past two years: earlier loans, made under laxer conditions, still account for a majority of such lending.

The OCC said its examiners, who visited 77 large banks, expect the level of mercial lending where the risk in retail and commercial loan portfolios to climb further over the next year.

FIRST-ROUND WIN LIKELY FINANCIAL MARKETS HOPE FOR QUICK RESULT IN PRESIDENTIAL ELECTION

## Cardoso extends lead in Brazilian polls

By Geoff Dyer in São Paulo

Fernando Henrique Cardoso. Brazil's president, has extended his lead in the opinion polls for October's general elections despite the financial markets and the austerity measures taken by his government.

According to a poll pub-Ibope research group, Mr cut public spending aggres-Cardoso would receive 49 per sively after the elections. It cent of the vote in the first would also extend the politiround of elections on Octo- cal uncertainty of the camber 4, an increase of 2 per- paign by three more weeks centage points over the pre- at a time when Brazil has a If the results were debt.

repeated in the elections, Mr Cardoso would win on the first round, having received more votes than the other mist yesterday. candidates put together.

From the point of view of Brazil's turbulent financial Cardoso in the first round is seen as vital. Failure to win on the first round would reduce Mr Car-

doso's political leverage to

"A second round could be a short-cut to disaster," said one São Paulo-based econo-

Political analysts said voters were moving to Mr Carmarkets, a victory by Mr policies as the only chance of maintaining economic stability.

His nearest challenger. Luiz Inácio Lula da Silva of the leftwing Workers party (PT), fell one percentage point to 22 per cent in the poll, which was taken at the peak of concerns last week about Brazil.

The government has been heavy schedule of maturing forced to raise interest rates

(£3.6bn) of spending cuts for this year in recent weeks to affected by the \$578m capital leading Brazilian companies, stem heavy capital outflows outflow on Wednesday, and shore up financial mar-

Domestic support for the government's policies, however, did not prevent another nervous day on Brazil's financial markets, with shares in São Paulo down 8.1 per cent by early yesterday afternoon.

Investors were disappointed by Wednesday's comments from Alan Greenspan, chairman of the US Federal Reserve, which played down the chances of a co-ordinated interest rate twice and outline \$6bn cut by leading economies.

which was higher than expected. "If there is another increase in outflows today [Thursday], then Friday will be very rough for the market," said Mauro Schneider economist at ING Barings in

Market volatility did not stop the São Paulo state government from privatising Bandelrantes, the electricity distribution company which was originally put up for auction in April but did not find a buyer. A consortium consisting of

Brazil.

Eletricidade de Portugal and

cussions with the Interna-

The market was also VBC, a joint venture of three were the only bidders in yes terday's auction and paid the minimum price of R\$1.01bn (US\$857m) for Bandeirantes, the country's fourth biggest electricity distributor.

Although there was only one bidder for Bandeirantes. economists said the result of the privatisation was positive news.

The inflow of funds would boost Brazil's steadily diminishing reserves, now estimated at \$49bn, and was a sign that multinationals maintained confidence in the medium and long-term out**Property** 

To advertise your

Commercial

decision makers.

And reach 52,000 property

Contact Tina McGorman +44 0171 873 3252

12 章

Fax +44 0171 873 3098 **BMRC 95.** 

## Argentina eyes pension funds for financing

By Ken Warn In Buenos Aires

Argentina's private pension funds have been asked to Pablo Guidotti, deputy econparticipate in the \$6bn omy minister. (£3.6bn) financing package which the government is been heavy investors in govputting together with multilateral institutions.

The package, aimed at covering the country's financing Negotiations on needs until the end of the first quarter of 1999 without the package were accessing the international capital markets, will also include loans from the World Bank and Inter-American Development Bank.

ating with the pension at the end of July. funds, known as AFJPs, to ment in government bonds. seen profitability badly hit \$14bn.

The AFJPs could also be by the fall in the local stock asked to participate directly in primary debt issues, said

The AFJPs have already

'pretty advanced'

accounted for 45 per cent of The government is negoti- their total assests of \$10.8bn

The funds, set up in 1993 secure commitments on amid the collapse of the their future levels of invest- state pension system, have

market.

July, against over 26 per cent in the same month of last year. However, the ernment bonds, which AFJPs have not as yet experienced net redemptions.

Negotiations on the financing package were "pretty Letes. The annual effective advanced," and may be finalised within the next two cent, against 7.6 per cent weeks, said Mr Guidotti. The package is aimed at provid- short-term peso debt last new workers ing liquidity if Argentina is month. unable to continue with its international borrowing due try has yet to raise \$2bn to of extreme volatility we can complete this year's borrow- conduct such an operation at ing, while next year's total much lower interest rates needs are estimated at

fell to just 1.82 per cent in rolling over short-term stock. domestic debt, despite a sharp rise in interest rates Argentina had been in disdemanded by market makers in Tuesday's auction of \$250m of 91-day dollar-denominated Treasury bills, or

> secured in an auction of "This was a significant increase, but the auction

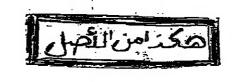
Mr Guidotti said the gov- debt, at just over \$3bn, repre- tina's biggest company, was ernment had no plans to sents only 3 per cent of not part of the financing Average annual returns review its programme of Argentina's public debt package, he said.

> tional Monetary Fund to Plans to cut costs interest rate rose to 13.96 per for taking on

increase its \$2.8bn extended to market turmoil. The coun-still shows that in conditions fund facility, agreed earlier Sale of the government's remaining 20 per cent stake than other countries," said in former state-owned Mr Guidotti. Short-term energy concern YPF, Argen- Lex, Page 14

In moves aimed at easing Mr Guidotti denied that the impact of the international financial turmoil on the real economy. Antonio Erman González, labour minister, this week unveiled plans to cut costs for companies taking on new workers.

Employers' social security costs for new staff would be cut to half the existing level. he said, in an effort to create jobs. Job creation has slowed and unemployment has remained stubbornly above 13 per cent, despite strong growth in the first half of



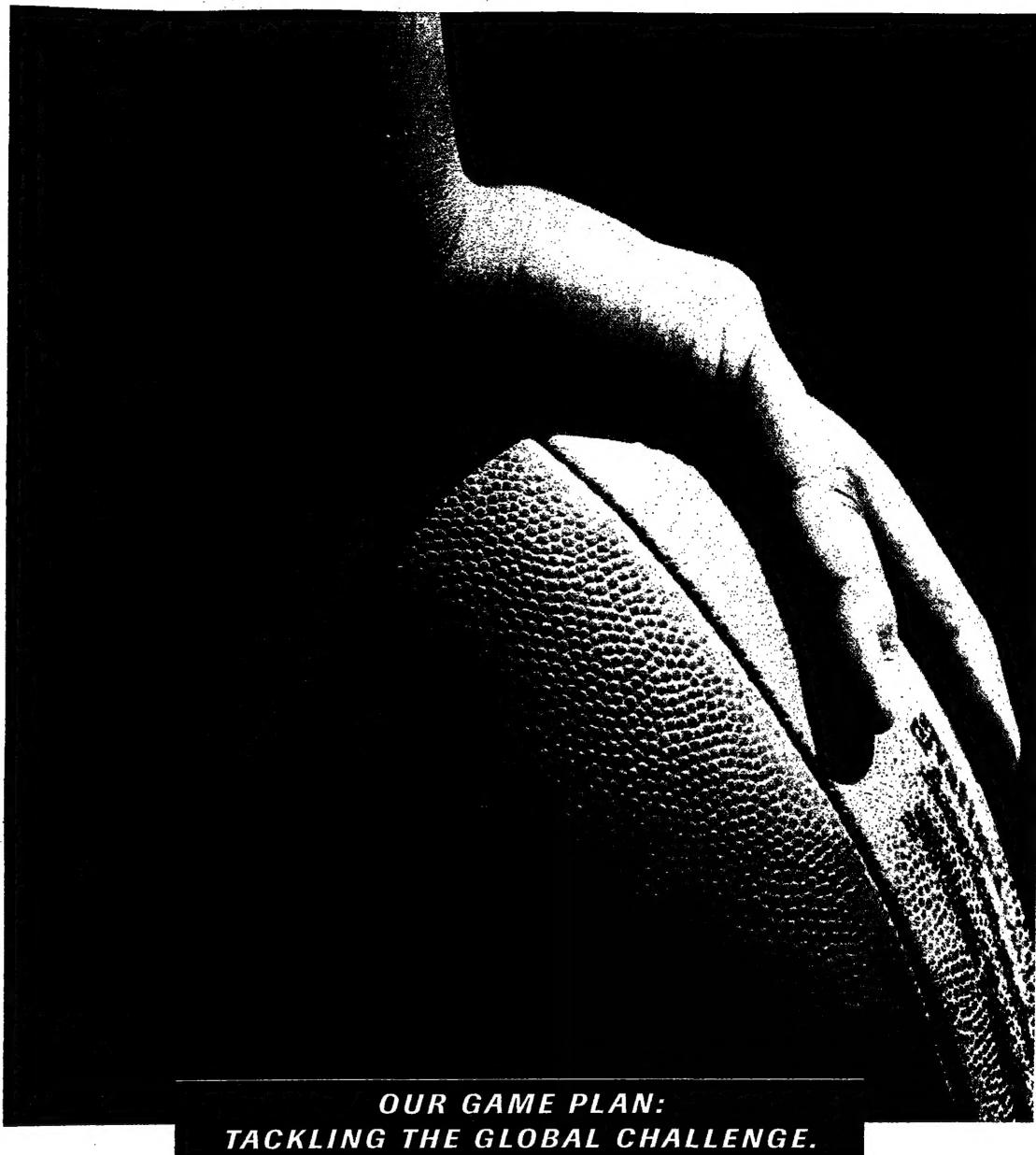
rt of record?



anks given freshing on standards

Tina McGorda

The power to create value



In today's business world, being the best on your home turf just isn't good enough. At VEBA, a German multi-business company active in electricity, chemicals, oil, distribution, logistics, real-estate management and telecommunications, we're looking to become a global player.

This year, two-thirds of our Group's \$44.5 billion in sales will be achieved in our home market. In the near future, our plan calls for generating half of our sales in growing markets around the world. Which is why we've earmarked approximately \$9 billion to boost our international business activities over the next five years. All with just one goal: enhancing shareholder value.

Now let's look at our record: In the past five years, by relentlessly working on improving our game plan, we've more than tripled our share price. We've also achieved double-digit dividend increases annually over the past four years.

At VEBA, we believe ours is a winning strategy. If you think so too, why stand on the sidelines? To learn more, you can reach us at: Phone: ++49 (211) 4579-600, Fax: ++49 (211) 4579-532, Internet: www.veba.com



## Doubts surround hope of co-ordinated action

By Stephen Fidler In Washington

Finance ministers and central bank chiefs in the industrialised world signalled on Monday that they had woken up to the dangers to their own economic stability by the turbulence in world financial markets.

But statements since then from some of the signatories - coupled with differences in viewpoints and economic priorities among its member governments - have raised questions about their willingness at this stage to act in concert to prevent the crisis from spreading further.

The statement from the Group of Seven acknowledged that "the balance of risks in the world economy bad shifted" - away from inflation and towards a slowing of growth, and was accompanied by a strong speech from President Bill Clinton in New York, outlining the depth of US concern about financial turbulence.

The G7 governments "emphasised their commitment to preserve or create conditions for sustainable domestic growth and financial stability in their own economies. In this context, they noted the importance of close co-operation among

them at this juncture". This was taken as a hint



stand ready to respond with interest rate reductions to stave off further turmoil. Yet, since then, some of the officials in whose name the statement was issued have indicated that they think dif-

of the US Federal Reserve Board, gave no hint that he was vet ready to cut rates. Hans Tietmeyer, the Bundesbank president, said on Tuesday: "It is wrong to see the statement as a signal for ferently. On Wednesday, global relaxation of monethat central banks would Alan Greenspan, chairman tary policy."

implied in the G7 communiencouraging developments as regards domestic demand growth in continental

Europe" This suggests that Germany, in the apparent early stages of its growth cycle, believes it has little room to cut rates. Moreover, with establish their anti-inflation credentials going into monetary union, they may prefer. even more than usual, to err on the side of caution.

Given that Japan's interest rates are near zero anvway and Canada's currency weakness gives it little room for manoeuvre, any talk of co-ordinated interest rate cuts is therefore limited to the US and the UK. So was the statement anything more than an expression of wishful thinking and does the talk of close co-operation

Michel Camdessus, managing director of the International Monetary Fund, said: "Co-ordination of macroeconomic policies across the world is not cutting interest rates in a kind of across-the-board or uniform way. You will never have that, particularly when the United States is at the end of its expanding cycle while Europe is starting it." He said however, that there was

Mr Tietmeyer's view was room for other European about "moral hazard". In economies to lower interest other remarks by Mr Tietque, which pointed to "some rates towards German levels - and also large scope for the continent's finance ministers to contribute by lower-

ing budget deficits. Beyond this, however, important differences have opened up within G7 governments about how the crisis has been handled so far central bankers trying to and how to deal with it moving forward. This includes a questioning by both Japan and Germany of the economic model that has been promoted by the US Treasury and the IMF since the end of the cold war.

Japanese officials, whose plan to create a big Asianstyle IMF was rebuffed last year by the US, also believe the IMF mishandled the Asian financial crises.

Some German officials, meanwhile, blame the US and the IMF for getting Russia wrong, in particular for emphasising the opening of capital markets - in which US financial institutions have been very heavy speculators - while ignoring for too long an underdeveloped banking system. Moreover, they doubt the efficacy of global interest rates cuts in reducing the spread of financial contagion to Brazil, whose problem they view as essentially an excessive fiscal deficit

reported, he said big speculators should not be bailed out by more conservative investors. Meanwhile, comments by Stanley Fischer, the IMF's deputy managing director, published in a Gerinterview he apparently believed was off the record have not enamoured the institution to the Kohl gov-

meyer this week, less

man newspaper following an ernment. He suggested the election considerations of the Kohl government were one factor in its decision not to push in more funds to Russia ahead of its devaluation last month.

Beyond these differences of approach, the forthcoming election in Germany, Mr Clinton's domestic problems

- which means he will find it hard to persuade Congress of the need for bilateral US financial support for Latin America, for example - and Japan's own economic and political weakness are also raising questions about the ability of the three leading economies to act - even if

they agree what to do. This has left a role for Britain in trying to help the US Treasury galvanise a coordinated approach among governments that are not yet unified in their view of the cause, solution and serious They also remain concern ness of the crisis.

**NEWS DIGEST** 

US OPINION

## American public warms to the United Nations

Most Americans give the UN its highest approval rating since 1960 and believe that the world body is "very important" for US interests, according to a survey released yesterday. The poil showed that 72 per cent viewed the UN as "very important for American engagement", an increase of 54 per cent over three years ago, and that 60 per cent said the UN was doing a "good job", up from 49 per cent.

The survey comes with the US in danger of losing its vote in the General Assembly unless Congress approves the payment of its outstanding dues to the UN. The results show that Americans by a three-to-one margin favour paying \$1.6bn in dues. Laura Silber, New York

AFRICA'S FRANC ZONE

## Asia crisis cuts growth outlook

The Asian crisis is expected to cut growth prospects among the 15 west and central African countries belonging to the franc zone by 0.5 per cent this year, according to the annual report of the zone's monetary committee.

The report says the worst affected sectors would be limited because of the small degree of trade with Asia. As a result 1998 growth is expected to hold at an average of 5 per cent. This compares with last year's 6 per cent for west African countries and 4.7 per cent for the central African nations in the zone. The 1997 performance was the third consecutive year in which growth outstripped the rest of sub-Saharan Africa. But the report warns higher growth rates will require more long-term investment. Growth benefited from low interest rates and inflation varying from 3.5 per cent to 5 per cent among the 15. The franc link will be replaced by the euro when full European monetary union begins in 2002 and the report says this should help franc zone exports. Robert Graham, Paris

**IRAN-AFGHAN CRISIS** 

### Albright to join talks

Madeleine Albright, US secretary of state, will meet Kamal Kharrazi, Iran's foreign minister, next week for the highest level contact between the two countries since immediately after Iran's Islamic revolution and the seizure of the US embassy in Tehran in 1979, US officials confirmed yesterday. The meeting will be part of an eight-nation discussion aimed at pushing a diplomatic solution to the worsening crisis between Iran and Afghanistan. It will follow an address by Mohammed Khatami, Iran's reformist president, to the UN General Assembly early next week.

The group hopes to head off threats of a military confrontation between Iran and Afghanistan's Taliban militia. Mullah Mohammed Omar, the Taliban leader, yesterday threatened fran with a "war which will last 20 years" if Iran took military action in response to the Taliban killing of Iranian diplomats and Shia Moslems in Aighanistan.

Sartal Aziz, Pakistani foreign minister, flew to Tehran yesterday in an effort to ease the growing strain on Iranian-Pakistani relations caused by Pakistan's continued sup-Mark Huband, Tehran and Farhan Bokharl, Islamabad

Chansa ( hiji

11. 11

COH

## Lack of maps for Middle East road to peace

By Judy Dempacy in Jerusalem

When Dennis Ross, US Middle East envoy, met Palestinian negotiators over the past two weeks, they asked: "Where are the maps?"

The maps are supposed to show from which part of the West Bank Israel will withdraw under the 1995 Israeli-Palestinian Interim Agreement. And since the amount of land in question is 13 per cent, western diplomats remain baffled as to why willing to accept the US Israel will not present any

in the Israeli-Palestinian when Yassir Arafat, presinegotiations. It envisages dent of the Palestinian Israel handing over 13 per cent of land, well below Pal- Palestinian state. estinian original expectations of 30 per cent and above Israel's earlier 6 per cent offer. Madeleine Albright, US secretary of

restart negotiations. The Palestinians have Palestinians wonder if they Principles on interim thing is linked. We would accepted a US proposal, will reach agreement on the self-government arrange-

BAYER ON MID-YEAR FINANCIAL RESULTS

Authority, plans to declare a

Mr Netanyahu wants to place 3 per cent of the 13 per cent in a "nature reserve" without clarifying its future status or its location. "How state, believed it could help can we negotiate without maps, without plans," Saeb Instead. Benjamin Netan- Erekat, Palestinian negotiayahu, Israeli prime minister, tor, told Mr Ross, Mr Ross whose advisers claim is now replied: "You have a point."

There were other outplan, has introduced so standing issues, dating back many "ifs" as to make the to the 1993 Declaration of drawn up last February to second Israeli pullback by ments that Mr Ross tried,

cations was reached. Israel rejected a memorandum of understanding drawn up by the CIA last December to monitor how both sides would fight terrorism. Meanwhile, wrangling over oper-

"A detailed package was tomorrow because we do not Belatedly, the US plan is an strategy," says a close aide.

in Gaza continued.

break the 18-month deadlock May 4 next year. That is without success, to nail trust Netanyahu to then go down this week. No defini- ahead with the redeploytion of a safe passage ment." Israel says it refuses between the West Bank and to go ahead with the pull-Gaza and its security impliback because it does not trust the Palestinians to fight terrorism.

But because the US package is tied to a redeployment ement, diplomats say Mr Netanyahu is reluctant to sign up. Until now, he has ating an airport and sea port managed to break down/the Oslo accords, isolating the issues from each other in a on the table, exactly what bid to renegotiate them out the US plan is about," said a of the context of Oslo. This senior Palestinian. Every- is how he negotiated the troop withdrawal from refuse to accept an airport Hebron in January 1997. May - "a very high risk"

track with the aim of reaching some agreement before next May.

The Palestinians say they want the plan wrapped up before May. If there is progress on land, the ports, the corridor, it could lead to final status talks. In turn, Mr Arafat might desist from declaring a state while negotiations continue.

But what does Mr Netanvahu want? He said on television this week he would cancel the Oslo accords if Mr Arafat declared a state next

Chairman and CEO.

We aim to continue expanding our position in the global market.

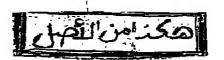
Τσ

maintain our suc-

cess in the years ahead, Bayer continues to build on its potential, investing more than DM 9 billion in research and fixed assets in 1998 alone. For this year, we have set our sights on improving last year's sales and earning figures once again. And the positive results of the first six months show that we are on the right track. Sales increased by 3.5% to DM 28.4 billion, while our operating result rose four percentage points to DM 3.1 billion. How we aim to go on growing: Boost productivity even further, continue improving our portfolio, expand our international market presence and channel our innovative energies into products, processes and solutions that just go on getting better. If you would like to know more, write to Bayer AG, Corporate Communications (CI), 51368 Leverkusen, Germany, or visit our website at http://www.bayer.com EXPERTISE WITH RESPONSIBILITY

27,418	20,000	'97	'98
27,418	26,000		
	27,000	27,418	
28,000	28,000	77 410	

ment in government bonds. seen prontability beauty



American public warms to the United Nations

APPRICA S PRANC ZUNE Asta crisis cuts growth outle

MAN AFRICA DELECT

Albright to join talks

trade arena. The Internet Society's Internet Engineering Task Force (IETF), which agrees new technical standards for the internet, has agreed to collaborate with the International Telecommunication Union, a Geneva-based organisation that is the recognised standards body for the telecommunications

the role of determining technical standards for new services on the internet. Their agreement grew out of a recently completed joint effort to set standards for sending facsimile messages over the internet.

ter able to ensure that tech-

telephony and computer rapid convergence of technologies in the telecommunications world, it is vital that organisations involved in these technologies develop productive ways of working together." said Scott Bradner. Internet Society vice president of standards.

The move could also help to bolster the internet group's status among international standards-setting bodies. The IETF has felt under siege by various government-backed standards groups, all seeking a role in the internet standards process, said Mr Bradner.

With national governments, international political and economic groups, as internet and electronic com- and not governments, will be merce, some technologists ) fear that the establishment of new internet standards

seek harmony

Internet and

phone experts

tional trade issues. Internet and tele-In particular, the technolcommunications standards ogists are determined to pregroups are pledging to colserve their consensus-buildlaborate in an effort to ing approach, which ensure that technical staninvolves technologists from dards do not clash as the around the world debating worlds of data and telephony technical issues via electronic mail and bulletin The technologists also boards. This avoids the hope that by presenting a bureaucratic processes that united front they will be betoften delay new standards in

could become bogged down

by political and interna-

other technology sectors. nical standards for the inter-This may be crucial, net do not become a political because there is a widely held belief among leading US football in the international computer and software companies that traditional standards-setting organisations are too ponderous to keep pace with rapid developments in internet technology. Rather than wait for standards groups to act, the US computer industry frequently adopts de facto standards long in advance of de jure standards which hold greater sway in Europe. Avoiding such a split, which is frequently accompanied by suspicions that the standards-setting process is used to create trade barriers, may be vital to the future of electronic commerce.

• Frederick Stüdemann The agreement bridges the tion technology industry hitherto separate worlds of groups yesterday urged governments not to over-regu communications. "With the late electronic commerce and risk stifling a nascent business sector.

At a conference of interns tional IT associations in Berlin, delegates agreed a framework document calling for a simple, globally harmonised legal framework for electronic commerce.

To bolster the security of transactions and promote customer trust, delegates said the use of strong cryptographic technology should be unrestricted. They also said electronic

commerce should be treated as a normal commercial activity and not subject to any additional taxation. The recommendations, which place the emphasis for ensuring encryption and presented to next month's ORCD Ottawa conference on

## Lufthansa China places \$2.3bn orders

By Graham Bowley in Munich

Lufthansa, Germany's highly profitable airline, yesterday announced orders worth \$2.3bn for 42 aircraft from Airbus, McDonnell Douglas and Bombardier. Airbus will supply 10 long-

haul A340-300 planes and six A321-200 carriers for short and medium hauls. Lufthansa has been a

long-standing customer for both aircraft manufacturers - il and its passenger airline fleet is split equally between the two types of planes. Luft-hansa said yesterday it was still Airbus' biggest airline

Bombardier, the Canadian manufacturer, will supply Lufthansa's regional fleet with 10 50-seater Canadair Jet CRJ100's and 10 new 68seater Variante CRJ700's.

McDonnell Douglas, which is part of the Boeing empire in the US, will supply six MD11F planes to Lufthansa's cargo division.

owned by Daimler-Benz stability by not devaluing its Aerospace (Dasa) of Ger | currency. many and Aerospatiale of China's textile industry France, each of which owns has been hit by Asia's crisis 37.9 per cent, British Aero as competitors in other space, which has a 20 per countries have benefited cent stake, and Casa of from currency depreciations. Spain, which has 4.2 per Textile officials expect no

Lufthansa has 309 aircraft after a 22 per cent increase

210 passenger planes. Separately. Lufthansa's were irrational because the supervisory board yesterday price of Chinese unbleached said the airline would invest | cotton exports to Europe had around DM520m (\$287m) to increased by 18 per cent over help build and operate a second terminal at Munich airport. It would take a 40 per cent stake in a joint venture with the publicly-owned Munich Airport Authority.

its international flights via dumping duties, but that the Star Alliance. But it is France, Italy, Greece, Spain also tightening its grip on and Portugal supported the domestic market where it makes a loss and faces stiff competition from rivals caused by protectionism," he such as British Airways.

## warns on cotton duties

By James Kynge in Beljing

China accused the European Commission yesterday of protectionism over its proposals to consider anti-dumping duties on unbleached cotton imports. and warned of a "very strong" response if duties

were imposed.

The EU's executive was thought likely to produce new anti-dumping duty proposals against five developing countries, including China, after its attempt to impose five-year duties was defeated this week in a vote by the EU's 15 member

China is stepping up its lobbying efforts before a final vote by ministers on

the issue by October 9. Zhang Yuqing, director general of the department of treaty and law at the ministry of foreign trade and economic co-operation, said the EU should take into account the contribution China was Airbus is a consortium making to Asia's economic

growth in exports this year, in its total fleet, including last year. Mr Zhang said that the Commission's proposals

the last two years. "We believe this is 100 per cent trade protectionism by the EU, motivated by some member states." said Mr Zhang, He noted that the UK. Germany and other Lufthansa is growing rapidly, belped by expansion of

"The 1930s depression was

SHIPPING LINES STRUGGLE TO IMPROVE REVENUES AS ASIAN TRADE TURBULENCE GROWS

## Fines compound operators' sea of troubles

The record fines imposed this week on 15 shipping lines for price-fixing abuses could not have come at a worse time for an industry attempting to cope with turbulence in its Asian busi-

The decline in Asian imports and rise in exports have made it more difficult for shippers to balance their schedules and boosted the costs of repositioning their container "boxes". While outbound freight rates from Asia have risen, inbound rates have fallen.

Lord Sterling, chairman of P&O, says his main concern was for the impact of the European Commission's fines on the balance sheets of the smaller members of the TransAtlantic Conference Agreement. But even the larger container lines have come under pressure in recent months. Neptune Orient Lines, the Singaporean carrier, this

week forecast a loss in 1998 while P&O Nedlloyd last month announced a 39 per cent fall in second quarter profits "as a direct result of he crisis in Asia".

The container shipping

Atlantic have been under fire from their customers, the shippers, ever since they put in place an agreement to in September 1992. The Trans Atlantic Agree-

Shipping lines' fines (\$10)

Transportación Startina Mesicana

ment (TAA), as it was then known, covered 85 per cent of sailings across the north Atlantic and pushed up rates by up to 100 per cent. The shipping lines argued

that the TAA was essential

to stem their ruinous losses. On some trades rates had fallen by 50 per cent and in the four years to 1993, when TAA started to make an impact, total losses on the north Atlantic routes reached an estimated \$650m. The shippers attacked the

said shipowners were overstating their losses. In legal terms, the dispute which has continued for the past five years has centred

TAA as an illegal cartel and

on conflicting interpretations of European regulation 4056, which exempts liner "conferences" from competition rules.

Europe/Asia sest bound

In practical terms it has centred on objections by Karel Van Miert, competi- mise proposals and a new tion commissioner, to the agreement - TACA - in 1994 shipping lines quoting inclusive rates for the sea and land parts of a journey; to the agreement's control of capacity as well as rates; and

charge differential rates, in contravention of the normal

(\$ per standard 20th container

lines came up with comprowhich dropped the connot stop the Commission outlawing the TAA in Octo-

Under pressure from the Commission, the shipping straint on capacity. This did ber 1994, however.

fixing agreements.

Commission was determined to roll back the scope of conferences became evident in March 1995 when the 14 members of the Far Eastern Freight Conference were each fined a "symbolic" Ecul0,000 (\$10,900) for fixing prices for the land part of iourneys.

The shippers are jubilant that their long campaign against the two north Atlantic conferences appears to although TACA has said it will appeal. Lord Sterling. P&O chairman, forecast a long battle "which only the lawyers will win". Attempts to negotiate a deal with the

Commission will continue. of the legal battle, the traditional conference system appears to have had its day. In recent years the container lines have opted for a system of looser "alliances" which do not include price-

But even alliances can be clumsy and some companies have preferred outright mergers to gain economies

Whether these tactics will overcome the chronic overcapacity which has kept returns low in the container A further sign that the



entran<del>diament between telegen entrangementalis</del>en anderen. De leit jade in gant is die ster jade in de ster j



HK sees

jobless

rate rise

add to

malaise

By Louise Lucas in Hong Kong

Unemployment in Hong

Kong reached 5 per cent in

## LDP close to deal on bank nationalisation

By Michiyo Nakamoto and Paul Abrahams in Tokyo

Japan's ruling Liberal Democratic party was last late last night it was worknight poised to conclude a landmark deal with the opposition permitting the nationalisation of the country's troubled banks. Highranking officials of the ruling LDP and opposition groups met late last night to sides have yet to agree.

The LDP was determined to reach a deal last night, to sides yesterday indicated an allow Keizo Obuchi, the agreement was imminent. prime minister, to produce evidence of concrete prog- day he expected an agree-

ress on banking reform mea-ment based largely on the impasse over banking cent to 0.675 per cent. come of the political debate sures when he meets Bill opposition's proposals, reform was underlined by An agreement on banking and the fate of the troubled sures when he meets Bill Clinton. the US president. next week. The LDP said . ing towards a meeting of Mr Obuchi and Naoto Kan. leader of the main opposition party, the Democratic Party of Japan, before the end of the night.

The LDP's strong push for an agreement suggested it discuss the last remaining was ready to make further issues over which the two compromises in its negotiations with the opposition.

Political leaders on both Mr Kan said earlier in the

within 24 to 48 hours".

running out, so I will make a in the private sector, which decision if a final judgment is needed". LDP officials noted that

resistance within the party to some elements of the opposition's proposals meant political decision was needed from Mr Obuchi. However, it appeared the LDP leadership was willing to accept most opposition 225 benchmark index to a 12demands, most controver- year low, down 24 per cent sially the temporary nationalisation of ailing banks. The need for a swift con-

clusion to the political

further dire economic data Mr Obuchi added, "time is released yesterday, Problems accounts for more than 60 per cent of Japan's gross domestic product, were illustrated by a 38 per cent yearon-year collapse in machine tool orders during August, and a 4.5 per cent decline in Tokyo department store sales. A flight from equities into bonds took the Nikkei

at 13,859. The yield of the

10-year 182nd benchmark

bond closed at another

record low from 0.755 per

reform legislation would end weeks of anxiety and frustration about the Japanese government's dilatory response to the financial sector crisis. Dealing with the banks' problem loans is considered crucial to reviving the Japanese economy, and US officials in Tokyo emphasised the importance of acting swiftly on banking reform. "We... urge that effective banking reform legislation

be enacted on an immediate

basis," said Charlene Bar-

shefsky, US trade represen-

Uncertainty about the out-

tative, in Tokyo yesterday.

Long Term Credit Bank of Japan, which hinges on a political agreement, sent its share prices lower yesterday. down Y3 at Y22

A deal came within reach after the LDP agreed to opposition demands that weak banks, such as LTCB, should be temporarily nationalised and a Y13,000bn (\$96bn) public fund aiready established for the recapitalisation of weak banks be abolished. However, late last night the LDP was still holding on to an alternative scheme that would offer weak banks the option of

public funds.

Opposition parties have refused to include such an option on the grounds that it would give the finance ministry discretion to determine which banks should receive public funds. "If we reach a political compromise that is ambiguous on this point, it will leave problems to be solved," Mr Kan said.

Another issue which remained to be resolved was the transfer of the finance ministry's power to decide financial sector policy to an independent body.

Editorial comment. Page 13

## Singapore finds its dependence on neighbours uncomfortable

Sheila McNuity reports that

Malaysian currency controls are hurting the city state

hen the Singaporean contingent marched out for the opening parade of the Commonwealth Games in Malaysia last week, the crowd booed. And when their athletes competed on the track, they were booed again.

As the east Asian financial crisis has deepened, Singapore's better managed economy has continued growing as rival Malaysia's swiftly moved into recession. Malaysians have focused their anger on Singapore's superior financial centre for taking away trade in Malaysian currency and stocks.

But Singapore is home to just 3m people and has long depended on its neighbours for growth. To the south, Indonesians are confronting economic, political and social chaos, so Singapore has looked increasingly to Malaysia to maintain its momentum.

But with Kuala Lumpur's introduction this month of comprehensive currency controls restricting foreign operations in Malaysia (and ending the trade in Malay-

By Sander Thomes

eign investors.

in Balikpapan, Indonesia

Indonesia's government is

monopoly of Pertamina, the

state-owned oil and gas com-

Singapore: hoping to ride out 'problems that come from abroad'

sian currency and stocks in Singapore), the city state is being hit by all sides. economy could be enormous. collapse, which caused

losing jobs as companies reported losses before the controls were imposed. Individuals were struggling to meet loan payments. Even the biggest corporations were offering steep discounts to activate demand.

is to serve as the regional hub, switching flows of capital, labour, goods, services, telecommunications, tourists, information and so on," says Manu Bhaskaran, man-

Malaysia cuts off a good chunk of these flows - fol-Singaporeans were already another major portion of such flows to dry up - then the threat of a dilution of Singapore's role as the

regional hub arises." And that cuts into potential growth for Singapore's economy. Mr Bhaskaran predicts growth of 1.1 per cent "Singapore's raison d'etre this year, down sharply from 7.8 per cent last year. And he expects the slowdown to worsen next year, with just 0.5 per cent growth.

Tan Sin Mui, head of Singapore research for Merrill

ger term danger is that if trading partner. She estimates Singapore's foreign direct investment in Malay-The impact on Singapore's lowing Indonesia's economic sia at S\$12bn (US\$7bn), nearly 10 per cent of gross domestic product.

Malaysians are believed to be the biggest source of visitors to Singapore. Singapore's far more efficient port handles much of Malaysia's imports and exports. And analysts say Singapore banks have about 10 per cent of their total assets in, or exposed to, Malaysia.

Should the Malaysian economy stagnate or regress. this growth opportunity for Singapore banks, and its economy, is effectively aging director of S.G. Securi- Lynch, notes that Malaysia shut," Ms Tan says, "What ties in Singapore. "The lon- is Singapore's second largest else is there left for Singa- we cannot solve them by

with the region in crisis?" Singapore has, nevertheless, refused to undertake the interventionist methods of Malaysia to try propping up its deteriorating stock market and currency. Its attempts to ease the pain of Singaporeans have largely been confined to stimulus

spending on infrastructure

and attempts to make the

property and port businesses

more attractive. It has also expended considerable effort liberalising its financial sector and eliminating inefficiencies. This has increased pressure on the sector now to widen the gap between potential regional competitors in the

As the international financial community praises the city-state for such efforts, Singaporeans privately complain about the lack of direct intervention to ease their burdens. They say the dissatisfaction, in this largely uncritical society, was most evident last month by the fewer flags flown by Singaporeans outside their win-

dows on National Day. It was the day Goh Chok Tong, the prime minister, tried to explain to his people that there was little Singapore could do. "Our problems come from abroad, so

pore, especially its banks, changing domestic policies." External demand accounts for 70 per cent of total demand for Singapore's goods and services. Mr Goh projects growth of between 0.5-1.5 per cent this year, noting the economy already slowed dramatically to 1.6 per cent in the second quarter, from 6.1 per cent in the first. And Singapore's competitiveness has been affected: its currency has held its value better than those of neighbouring coun-

tries, making Singapore's

wages, costs and goods comparatively more expensive. He insisted the government was doing what it could: instituting a stimulus package that would push the budget into deficit; encouraging businesses to cut costs and increase productivity; and improving Singapore's financial centre, and other growth prospects, for once

the crisis has passed. "I do think it's good that they are not trying any short-term populist measures," said Kate O'Donoghue, regional economist at Barclays Capital. "The Singapore government, at the moment, is doing a careful job of managing expectations." With an economy so dependent on its increasingly hostile neighbours,

Jakarta acts to end oil and gas monopoly

ss and its training would not be affected. Malaysians insisted the

## Flight ban fuels regional tension

By Sheila McNuity in Singapore

Malaysia has banned Singapore military and search-and-rescue aircraft from its air space from today, escalating tensions that have intensified in tandem with the east Asian financial crisis.

The announcement came a day after Lee Kuan Yew, Singapore's senior minister, formally unveiled his memoirs, provoking outrage across the border with unflattering references to Malaysians.

The rival neighbours attempted to work together when the crisis began, but Malaysians anger grew as the ringgit weakened with the outflow of funds from Kuala Lumpur in search of higher rates offered to ringgit deposits in Singapore. They also were upset by reports of short-selling of Malaysian shares in Sincapore while the practice was banned in Kuala Lumpur.

The sweeping currency controls Malaysia imposed a the start of this month end both practices and, by targeting Singapore's all-impor tant financial centre, bave raised the stakes in the battle between them.

Malaysia's defence ministry said Singapore could seek permission to cross into its air-space on a case-bycase basis. Singapore's Defence Ministry said it had

alternative arrangements to ensure operational effectivemove was not in response to Mr Lee's memoirs, although

said he would write to Mr Greenspan to explain the many are openly outraged rationale behind the intervention. "We do understand by the book. Mr Lee accused members of Malaysia's rulthat from an idealistic posiing Umno party of helping to tion of a free market, what instigate the 1964 race riots we did is probably rather exceptional," he said. Yesterday Mr Tsang's share purchases looked

## smaller as well as exceptional. HSBC Holdings, the

global banking group in which the government now has an 8.9 per cent stake. tumbled HK\$6.50 to HK\$141.50, its lowest level in two years. Shares in HSBC, which comprises almost one third of Hong Kong's Hang Seng Index, have been heavily sold amid concerns about

rising debts as the financial crisis continues to claim victims in Asia and, latterly, Latin America, where HSBC also has exposure. In Hong Kong, HSBC's tra-

ditional base, the outlook remains bleak. The growing number of unemployed which analysts forecast to hit 7 per cent by the year end - will also haunt banks. as home owners are no longer able to make mortgage repayments.

Traditionally, mortgage defaults in Hong Kong have been tiny, but this is expected to change as employees from construction workers and shop assistants to bankers and top management, lose their jobs.

Dong Tao, senior economist at CSFB, reckons that this year's climbing unemployment will be followed next year with a round of pay cuts like those announced by Hongkong Telecom. He estimates these will be around 10 to 15 per cent across the board, with employees in the worst-hit sectors of finance, trade and retail seeing a cut of up to 40

level," he said.

## draft submitted to parlia-**Opposition** calls Burma

turn Pertamina into a real

company rather than a semi-rather than structural

would be privatised. The draft law represents

one of the more substantive pany, and open up a big market for oil products to foreconomic reforms of the new government of President B.J. The draft law, prepared by Habibie, who took office in energy minister Kuntoro May but has focused on Mangkusubroto, would also political reforms and economic crisis management

production-sharing contracts regional glut in refineries opment but also a feeding of the year, will be identical with foreign oil producers capacity would discourage trough for corrupt officials. to the one written by Mr dren. But some analysts expected to submit a draft from Pertamina to the gov- an early influx of investment. That is why some believe the Kuntoro, but Mr Habible has doubt whether Mr Habible

into downstream oil indus- draft law will face fierce tries, several leading oil companies have long promised to set up shop if and when they could sell their own products to Indonesia's 200m people.

Oil executives who saw the draft said it would mark a break with three decades of tight state control over

CHELSEA

**NEW STYLISH** 

2 BED APARTMENT

(970sq.ft)

ideal for owner occupation

or as a prime investment.

The apartment benefits from

large rec. room, high-lech

New 999 Year Leases

Price £485,000

CALL OUR SHOW FLAT

0171 835 1357

880 ACRES

security, a secure underground parking space, and day porterage

government officials and the Subarto family which still dominates the oil industry. "It does all the right things," one oil executive said. "It makes so much sense I'm afraid it may not work."

parliament

By Ted Bardacke in Bangkok

ministry without ministerial changes. Although the eco- the oil and gas sector, the ment this month or next, contracts between Pertamresponsibility by transfering nomic downturn and a engine of Indonesia's devel- and to be ratified by the end been keen to show he has would opposition from Pertamina, broken with Suharto, his predecessor and long-time Pertamina's assets over the Mr Habibie announced ear-

lier this week that the attorney-general would start investigating the sources of Mr Suharto's wealth and has cancelling several lucrative of abuse of power.

ina and businesses controlled by Mr Suharto's chilreview of the pilfering of past 32 years, as the spoils were far from limited to Mr Suharto's family.

Muladi, the justice minister, yesterday said for the first time that Mr Suharto It is unclear whether the not objected to Mr Kuntoro could face jail if found guilty

# Drugs rumpus stirs up

Leaders of Burma's opposition National League for Democracy (NLD) have risked near-certain arrest by forming a parliament based on the results of the country's 1990 election, which was ignored by the military With most of the MPs

elected in 1990 arrested, including 196 since late May, or sent into exile, the 10member NLD committee said yesterday that it had received proxies from enough MPs to act on behalf of the entire parliament. The committee immedi-

ately proclaimed all laws introduced by the ruling military illegal unless ratified by the committee. The prospect of an alterna-

tive or parallel government in Burma, backed by the legitimacy of a landslide win in 1990, could prove vexing for the international community if there is a move to recognise the new body at the UN or other multilateral forums.

Burma's junta has said anyone who tries to form a parallel government or convene parliament is subject to immediate arrest and that the NLD will be declared illegal. There have been recent calls in the governmentsanctioned press to deport NLD leader Aung San Suu Kyi for her political manoeu-

"I think things will come to a head now. They'll probably just detain everyone or put Suu Kyi back under house arrest," said a Rangoon-based businessman familiar with the thinking of the junta.

# Australian campaign

The Australian election campaign took a number of bizarre and embarrassing twists yesterday when John Howard, the prime minister, was seemingly accused of being responsible for the deaths of drug addicts, and the price of heroin was linked with the federal government's proposed goods and services tax (GST).

The ABC, the national broadcaster, incurred Mr Howard's wrath after radio presenter Verity James asked him if the price of heroin would fall under a GST. Earlier in the day Senator Nick Bolkus, the opposition Labor party's justice spokesman, had said that Mr Howard's cuts in funding to drug law enforcement and monitoring had led to young

people taking fatal heroin overdoses. In a media release headed "John Howard's Drug Legacy - 60 dead in Perth alone" Senator Bolkus also claimed that the price of a cap of heroin during the government's time in office had dropped from A\$40 to as little as A\$5 (US\$3) - making it "cheaper than a packet of

cigarettes". ABC presenter Ms James misread some briefing material relating to Senator Bolkus' statement and asked Mr Howard about the impact of the GST, saying there had been reports that heroin would be cheaper under his tax reforms. Mr Howard, who earlier in his radio interview had accused the ABC of biased and unbalanced election coverage. responded: "You raised something about heroin and

the GST. What are you get-ting at? The whole idea of ment," Senator Bolkus said suggesting that the GST is in some way tied up with heroin should not be left hang-

ing up in the air " Ms James promised to clarify her question later in the interview, but it ended abruptly when the ABC went to its local morning news. Mr Howard later told reporters that "the suggestion that in some way the GST is linked to heroin is about the most bizarre thing

'I want an apology from the ABC... and I expect to

I've heard. I want an apology from the ABC without qualification and I expect to get He did. Ms James made an

on-air apology and Brian Johns, ABC managing director, said the clash between Mr Howard and Ms James was a "regrettable incident". Senator Bolkus was also later forced to say that he

regretted that his media statement had been interpreted as personally blaming Mr Howard for the heroin overdose deaths. The senator had claimed that the government's law enforcement funding cuts had left 60 young people dead from heroin overdoses in Perth last year because heroin had now become cheaper than cigarettes. "John Howard has put the lives of Australian young people at risk through two years of neglect of comment," Senator Bolkus said in his statement.

But talking to journalists later he said: "I don't accuse John Howard of being personally responsible for the deaths of people on our streets - I wouldn't do that." Senator Bolkus said: "What I do charge him with. what I find him guilty of, is a dereliction of duty in terms of meeting his responsibility to the Australian Federal Police and Customs and National Crime Author-

Senator Bolkus ended his press conference abruptly by taking refuge in the toilet of a restaurant. Mr Howard described Senator Bolkus' comments as a "pretty cheap, tawdry guttersnipe attack".

During his interview with Ms James the prime minister said the Liberal-National party coalition had a very strong commitment to continue funding the ABC but in return the ABC had an obligation to be objective during election campaigns. "It doesn't always do so... the ABC's coverage of this election campaign has not been balanced," he said.

Meanwhile. Labor pledged an extra A\$100m for the ABC if it wins the October 3 election. About A\$12.5m Would be directed to Radio Australia for the reopening of the Cox Peninsula transmission facility near Darwin and additional programming. Senator Chris Schacht,

Labor communications spokesman, said: "We want Radio Australia restored to what it was before these maniacs destroyed it 18 months ago."

We are getting to the other side of the hill (from rapid economic growth and continuously rising wages). Because Hong Kong salaries have increased so sharply it becomes somehow unjustified to support economic growth at a sustainable

### THE PROPERTY MARKET Paul H Finn and Kayin A Murphy FinaAssociates Through a surgeon franching them as the surface of the surface of

Melcourt (Homes) Limited (In Administrative Receivership)

**Asset For Sale** St John's Wood

The principal asset is a large prime residential site at 9 Abbey Road, St John's Wood, London NWS The site has planning permission for a residential scheme of circa 4,831 sq m (52,000 sq ft) for 21 residential units and 24 car spaces The site area is 0.13 hectares (0.32 acres)

For further information please contact:-Ref CJS/NLD SHAW

RESIDENTIAL DEVELOPMENT/INVESTMENT OPPORTUNITY Planning Permission for (wenty-circle apartments and cottons

an elevated position above Sousteevana. Windermere entending to approximately 2.5 Acres () Hectare (in a mature and attractive location with westerly views over the Lake and distant fello One of the few remaining sites for re-adential development/conversion in a prime location of one of England's leading levaluations locations. A rate opportunity to develop and will or terain for hopday or residential letting/investment NALE BY TENDER - FINAL DATE FOR SUBMISSION: 2ND OCTOBER 1998 Hackney & Leigh 100 Smcklandgate Kepdal Charlett LA9-4Pt. Tel 01539 729711 Fav: 01539 740272

To place an advertisement within the Commercial Property Section

our special features please contact Louise Hawker on 0171 873 3214 or fee 0171 873 3098

e-mail: kouise.hawher@it.com

Financial Times

**ISLINGTON** & CITY Tel: 0171 226 4221 Fax: 0171 226 4167

many counties of the UK. Also any

ment in government bonds. seen profitability badly hit \$140n.

**CB L3 Hillier Parke** 

ONLY A 5% RETURN?
Please read on. This percel of fertile farm land located in Northern CA is capable of producing 20,000 sc. ft. of water annually. Water sales during the next drought to "hit" California will increase the increase wield increase the income yield tramendously. This investment is amble, it will not wear out — it ot be manipulated — it can be used for personal enjoyment. It is guaranteed to return triple net 6% on the investment of \$2,770,000. Stromer Realty

Yuba City, CA (530) 671-2770

> Zeg — Switzerland Choese your besiness lection is an ideal environment,

. MCF 8001 Zarich Switzerland Phone +41 | 217 82 89 Fex +41 | 217 82 90

FOR SALE me Manhattan Apt. Building Perfect REIT Acquisition Purchase from owner 25% owner's equity interest 117 East 77 St., NYC 320 East 52 St., NYC Contact owner's attny. Fisch, Esq (212) 349-6700



per cent in their salaries.

the three months to August. matching the previous high in May 1983. Adding to the economic malaise in the territory, Hongkong Telecom announced salary cuts for all its 13,800 workforce. The figures were released

s bank %

as the stock market, already down 55 per cent from the peak in August last year. slid further on the back of falls in Tokyo and jittery sentiment around the globe. Share prices were boosted in August, when the government spent some US\$14bn buying up bluechip stocks in a bid to eliminate speculators. The move helped bring some stability to the markets, but it also elicited much criticism - a further bout of which was doled out

Reserve. Speaking at a special hearing of the House of Representatives Banking Committee on Wednesday, Mr Greenspan said he doubted the move would be successful and would erode some of

by Alan Greenspan, chair-

man of the US Federal



bank.

the credibility built up by

Hong Kong's *de facto* central

"Once you begin to veer off and do things which do

not make any sense I think

you lose a bit of credibility. I

episode and indeed I have

every reason to believe it

Donald Tsang, Hong

Kong's financial secretary,

hope that was an isolated 🦠

Country of the same

-

**医一种种种种种** 

## ban fuels tension

Been Tales as a single Berthall Control

- Simette . etc.

Wifferen at 1

# ous stirs up

iobless

US bank's entry offsets jobs gloom Andrew Parker in Cardiff

> Banc One Corporation, the US bank, yesterday announced plans to begin marketing credit cards in the UK by the end of the year, and create 1,000 jobs in workforce, quality of life and Cardiff, the chief city of

The bank will trade in Britain under the name Bank One International, and is to market Visa and MasterCard credit cards. The cards will be issued by First

By Robert Taylor in Blackpool

Speaking at the annual

John Monks, the organisa

tion's modernising general secretary, described the

TUC's relationship with the

Labour government as based

on "grown-up politics", that

is, "not always smooth but

based on trust and mutual

Yesterday, Peter Mandel-

son, the chief trade and

industry minister, told the

TUC the government would

the governance of the UK" to

the unions, any more than it

But he welcomed the "legiti-

mate influence" of "modern"

by the European Commis-

bring a quiet workplace rev-

olution to the UK over the

next 15 months and take its

industrial relations system

closer to European social

The commission has

inspired the introduction of

parental leave, paid holi-

days, restrictions on work-

ing hours, rights for

part-time workers, works

for employees after mass

honouring its pleages to

sides have found common

ground for practical action

on skills training, health and

Lloyd's

unit to

cut jobs

by 30%

By Jim Kelly in London

announced yesterday.
The measures follow a

review by PwC, the profes-

"The reduction in the num-

"We are committed to improving efficiency and reducing costs across the corporation and its busi-

ness." He said the changes

to the insurance services

unit would be completed by

the end of next year."

claims handling services.

2,000 people.

company.

part of the reconstruction of

Lloyd's. It will increasingly

handle claims itself.

Sandler.

The TUC has been helped

ion. New regulations will

trade unions.

market models.

would to corporate interests. and balanced". But they

councils for Europe-wide Bank of England over eco-

companies, and protection nomic policy. Union leaders

But the government has ference, blaming high inter-

made them law by signing est rates and the strong

introduce a national mini- to develop a credible agenda

mum wage and legislate on that can influence the eco-

the social chapter and is pound for job losses.

never again contract out

Trades Union Congress,

investment is thought to be worth £50m (\$82.5m).

Patrick Blewett, president of Bank One International, said Cardiff offered the best combination of high quality infrastructure. Ron Davies, chief minister for Wales in the UK government, said: "Wales is becoming a leading player in the financial services industry." The government has given regional

Peter Mandelson, chief

minister for trade and

industry, warned trade

pressures to weaken the

package of workers' rights

government's Fairness at

Work policy paper, David

Mr Mandelson promised

the Trades Union Congress

that he would argue for them and work for legislation

that was "seen by all as fair

changes" for which a case

particularly in view of the

The comments by Mr

Mandelson, (right, on the

growing pressures on British

conference platform) will fuel

union fears that elements of

the paper could be diluted in

But the TUC would like to

develop a close relationship

with the government and the

have talked of recession

throughout the annual con-

The TUC leadership wants

Monks is moving the TUC

Mr Monks believes pay

back into this crucial area.

the face of strong criticism

long-term unemployed.

unions yesterday of

proposed in the

Wighton writes.

were "controversial

still had to be made,

TRADES UNION CONGRESS VIEWS ON BENEFITS OF EU SOCIAL CHAPTER COINCIDE

Minister gives tough warning over

need to back government reforms

which is to merge with Banc and enterprise council will 250,000 by mid-2000 - "a anced the UK economy has One in October. The capital provide training.

The Banc One announcement came on the day that Vickers, the defence group, deepened gloom in northern England by saying it would cut 1,136 jobs and close its Leeds tank factory.

The UK labour market. however, may be approaching a turning point, even though the number of people claiming tmemployment benefit has fallen to an 18-year low. Business Strategies, the selective assistance, and economic forecaster, said the yesterday. National Bank of Chicago, South Glamorgan training jobless total could grow by

Union power to be limited and 'modern'

from business. The Confederation of British

industry, the UK's

employers' organisation, has

of the cap on compensation

for unfair dismissal. Mr Mandelson's somewhat

reflected the general tone of

ambiguous comments

his speech to the TUC

conference, in which he

professed himself a strong

believer in trade unions but

was uncompromising in his

co-operate with the Labour

He warned the unions that

programme if they wanted to

retain a voice in government decision-making. "The

choice is yours - opposition

the central problem, exacer-bated by by localised, decen-

tralised labour markets. He

feels that the 1980s supply-

side labour market reforms

based on deregulation and

Labour's emphasis on skills

and training have done little

to solve this difficulty.

Picture: Reuters

or legitimate influence," he

calls for further

they would have to

dovernment's reform

expressed alarm at some measures, including removal Ministers are braced for the that even amid redundanpossibility that up to 500,000 iobs could go. Companies have also been

making clear during the catering, and the health autumn financial reporting season that they expect tougher trading conditions in the months ahead. Trinity Holdings, the regional newspaper publisher, and John Lewis Partnership, the stores group, were the latest to make such statements

Evidence of how unbal-

cies, skill shortages persist in sectors such as information technology, hotels and

Wales may get more good news next week. Government officials are confident that International Rectifier. a US power transistor manuplans to create up to 500 jobs in Swansea. The company said it was close to agreeing

service.

slowdown, not a recession". become is seen in the fact England, which was rejected by Banc One, along with sites, for its investment.

> announced it was closing its Leeds plant and transferring production of the Challenger 2 battle tank to Newcastle upon Tyne. Vickers blamed the closure on a slowdown of work on the Challenger 2 as facturer, will announce the British Army's order for 386 tanks comes to an end.

See Lex in Companies &

## Accounting regulator may form model for

By Jim Kelly, Accountancy Correspondent

The government yesterday proposed a single new self-regulatory regime for 200,000 accountants and signalled that it could become the blueprint for a regulator cov-

professions

ering many professions. The announcement from Peter Mandelson, chief trade and industry minister, meets one of the governing Labour party's election promises to improve regulation after widespread criticism of existing controls as "chaps regu lating chaps".

The proposals are based on an outline put forward by the UK accountancy profession's six bodies, based on successful US practice. But the government has added extra safeguards to protect the public interest and clients. "The proposals I am announcing today will of British Industry and the ensure transparent and robustly independent regulation to be delivered in partnership with the profession," ers had expected growth to

said Mr Mandelson. The government is to monitor closely the progress of retail sales fell back to 2.9 per cent, compared with the scheme, the first nonstatutory regulatory regime July's growth of 3.1 per cent. put forward by Labour. It which was revised up from earlier estimates by 0.1 perwill consider expanding the between governments, in consumer sales, Our Eco- centage point. "These data scheme to include other prounions and employers can nomics Staff write. The once again suggest that fears

"Frankly this is good for pressures from mainland said retail sales volumes are overdone," said Richard | the future - it demonstrates that the government believes a profession can think responsibly for itself about the public interest," said Chris Swinson, president of the Institute of Chartered Accountants in England and Wales.

Mr Mandelson also published a long-awaited draft law which offers all regulated professionals the chance to form limited liability partnerships (LLPs) so they can protect their per-sonal assets from litigation. The new LLPs - which are likely to include several of the UK's Big Five accountancy firms - will have to publish annual accounts in the style of listed companies and follow similar rules to companies when compensa-

insolvent. The move follows threats from some of the Big Five accountancy firms that they would register offshore as LLPs under new legislation now available in the US, the England and Ireland - and Jersey, the largest of the

ting creditors if they become

## **NEWS DIGEST**

EUROPEAN SOCCER SUPER LEAGUE

## Clubs to be told likely revenues 'overestimated'

The UK's Premier League soccer clubs will be told by a firm of independent sports media consultants today that the Italian marketing company behind the proposed breakaway European super league has overestimated the competition's likely revenues by aimost 100 per cent. A report from Oliver & Ohibaum will suggest that the super league is likely to generate just over £650m (\$1.07bn) a year in television and sponsorship revenue, and not the £1.2on promised by Media Partners, the Milan-based firm behind the breakaway competition.

When Media Partners presented its super league plan to all 20 Premiership clubs for the first time two weeks ago, many of the club chairmen present were said to have found the revenue estimates provided by the firm "un-

convincing". Oliver & Ohibaum's estimate of super league revenues is well below the figure predicted by Media Partners because the consultancy believes the Italian firm is over-optimistic about how quickly pay-per-view TV will become established throughout Europe and about the likely revenues from pay-TV. Patrick Harverson, London

AIRLINE CHIEF'S \$16M SCHEME

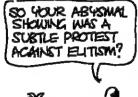
## Chain of cybercafés proposed

Stellos Haji-loannou, chairman of EasyJet, the low-cost airline, plans to launch a chain of 24-hour cybercafes in London. He intends to sell quality coffee, modelled on the US Starbucks chain, alongside the screens.

The Greek shipping magnate's son who revels in challenging the dominance of the big airlines, said he aimed to open the first of at least 20 cafes in the UK capital within six months to a year. He said he was prepared to invest up to £10m (\$16.5m) of his family's wealth in the venture, registered as EasyCafé, and expected it to become profitable in about three years. Industry insiders said Mr Hayloannou may be too late with the idea. Roy Bliss, managing director of Demon Internet, the service provider, said internet cafés were a thing of the past and other services - such as internet access for business travellers - would be more fruitful. Alison Maltland, London

**EDUCATION** 

### Minister attacks 'elite' exam





missing it as "wrong", elitist and designed "for a world which no longer exists". In a speech to university vice chancellors, Baroness Blackstone, the higher education minister, said the "noid standard" qualification was too narrowly speci-alised and had become a stumbling block to the govemment's drive to widen access to higher education. reform their admissions policies, warning that they could be missing "poten

A government minister yes

on the traditional A-level

examination as a university

entrance qualification, dis-

terday unleashed an assault

tially brilliant" students by laying down long established and inflexible entry requirements. Baroness Blackstone, former master of Birkbeck College, London University, sa the traditional post-16 curriculum was designed for a "world in which higher education was the preserve of a highly specialised elite". But with a third of young people going to university, and with employers demanding students with a "far wider range of skills than those of 10 years ago, never mind 40", she said the A-level qualifica tion must change. Simon Targett, London

VENTURER OF THE YEAR AWARD

## Award for roof entrepreneur

John Lancaster, founder of conservatory roofing company Ultraframe, was vesterday declared overall winner of the Venturer of the Year award, sponsored by the jewellers Cartier, the Financial Times and the British Venture Capital Association, Ultraframe, started in 1983, attracted £4m (\$6.6m) from venture capital group 3i in 1995 and reached the stock market last October with a market capitalisation of £136m. The award recognises contribution to employment and the economy in general, innovation, soundne of financial performance, return to venture capital backers and overall consistency. The scientific research based company award is shared by Dermott Simpson, executive chairman of Belfast-based BCO Technologies, and its founder Scott Blackstone. Neil Heywood, managing director of Quadstone, a Scottish software company, won the small start-up category. The large start-up winner was David Proctor of Xpedite Systems, a fax and e-mail distri

year. Industrial customers money and make acquisi-

### safety and the welfare to rises running ahead of pro- monetary union, will sup-City forecasters had expected after earlier gloomy sur- See Editorial Comment work programme for the ductivity improvements, is port it in its agenda. 'Fallout' plan urged for euro risk

stantial failure, as well as a for central banks and regula-

But the TUC hopes to August showed "surprising"

learn how centralised social growth in spite of earlier

partnership agreements surveys suggesting a decline

work. Mr Monks believes Office for National Statistics

the arrival of economic and month, stronger than many

The two nomic policymakers, and Mr

Leading investment banks and securities clearing houses have asked for central banks and regulators to set out contingency plans for dealing with the fallout if a big bank or financial institu-The Lloyd's of London tion fails to convert all its numbers over the conversion systems to the euro at the insurance market is to cut 300 of the 1,000 jobs at its end of this year.

Banks expect to face a hecinsurance services business tic long weekend to reunit and reduce costs by denominate their securities £10m (\$16.8m) a year, Ron portfolios and to adjust their Sandler, chief executive, computer systems in time to start trading in the euro on January 4.

They have asked the Eurosional services group, which worked with senior members of the Corporation of ber of jobs will arise from redeployment, normal staff turnover and, regrettably, some redundancies," said Mr

pean Commission and the European Central Bank to make clear who is responsible for handling any big

weekend. "Our concern arises as a result of the very real possibility that major firms or institutions may not be able to complete all required conversion work in the limited

director general of financial

services at the European

Commission, the securities

industry group has asked for

each central bank to publish its plans for taking swift

action in the event of a sub-

list of contact names and

time available," said the Securities Industry Emu

The group includes trading banks such as J.P.Morgan and Merrill Lynch, as such as Northern Trust and

the international securities

tors to communicate quickly with each other over the conversion weekend, and it would be sensible to establish a contact list. John Townend, deputy director for market operations at the Bank, who

Many union officials

remain sceptical but they

are unlikely to divert Mr

Monks from his grand design

of using the TUC to help

turn the UK into a social

market economy like its

Retail spending during

Europe, particularly with grew by 0.4 per cent last [ley, UK economist at ABN

and Cedel. The Bank of

England, the UK central

bank, said yesterday in the

latest edition of its quarterly

publication on practical

issues relating to the euro

that it would be important

European counterparts.

will take over as director for Europe next year, thought it was "highly unlikely" that something would go so badly wrong as to prevent the start. of trading in sures on January 4. However, he said, "we can-

not completely rule out the possibility of a large player

In a letter to John Mogg, clearing houses Euroclear getting into difficulties in its The Bank's survey of 36 financial institutions found that all remained confident

that they would be able to

vevs from the Confederation

British Retail Consortium.

Most independent forecast-

The annual growth in

be just 0.1 per cent.

Amro bank.

manage the euro conversion Some banks said they planned to scale back trading activity at the end of the year to reduce their settlement workload, but it is not

yet clear what effect this might have on overall trading volumes. The Bank urged financial

institutions to send standard settlement instructions detailing where they wanted to receive euro payments to their trading partners by September 30. Few banks have yet done so, raising the possibility of confusion and delays in payments reaching

## England and France. bution service. Katharine Campbell, London UK institution carries its royal cachet to US quality assessment market

The world's oldest standard-making body balances tradition with new strategy to attain global status, says Andrew Baxter

The unit, one of five at Lloyd's, comprises most of the information technologybased activities and accountmoved fast since accepting ing, policy processing and the job 20 months ago to The biggest parts of the push through a new busiunit are the Lloyd's Policy ting the organisation on a Signing Office in Chatham par with its global competiand the Lloyd's Claims tors. BSI, which has been Office in London. Overall the expanding in the US this corporation, which is the main service provider to the and is the world's oldest Lloyd's market, employs standard-making body.

Mr Tozzi, a 49-year-old The business unit is seen civil engineer, has the diffias the most commercial division and the cost-cutting traditional standards-making reflects radical restructuring side, which covers a wide and competition in the interrange of products and pronational insurance sector. cesses, without using it to There is also expected to be a reduction in claims handling and other processing These range from assessing Tozzi began a strategic services provided by the unit to Equitas - the re-insurance systems to product testing, tage in terms of costs and Equitas was formed to reinsure the market's 1993 and prior year liabilities as

eith Tozzi, chief execu- And they do not have a tive of the British Stan- Royal Charter, either, which, dards Institution, has Mr Tozzi admits, has a cachet that creates a compet itive advantage. It costs about £25m (\$41m)

ness strategy aimed at put- a year to keep the standardswriting process going, says Mr Tozzi, and the service helped by a £3m grant from year, was founded in 1901 the UK government and revenue from the sale of standards. But the DTI grant will continue to fall, obliging BSI to broaden its commercial cult job of maintaining BSI's activities so it can safeguard the standards-making side.

Unfortunately, however, BSI's commercial competitors were two-and-a-half to gain an unfair advantage on three times bigger than the its commercial activities. UK organisation when Mr companies' quality and envi- review last year. "This gives ronmental management them a commercial advanproduct certification via the pricing," he says. Competi-



Keith Tozzi: China and Japan are "real potential growth prospects

services from one supplier. went to the board with a business. four-point strategic plan - to increase annual revenues one of these aims - a better BSI Kitemark and the Euro- tors also had better global from £100m to £300m in global network. In April, it where demand for services pean CE Mark, and training. coverage, increasingly three to five years; to find a announced the £36.5m take such as the ISO9000 quality BST's competitors in these important as big interna- way to develop a bigger sectors lack this dual role, tional companies prefer to global network; to based inspection and testing growing at 40 per cent a organisation to borrow

BSI has already achieved

buy all their global quality strengthen its position in the company with 170 locations US and Far East: and to in 90 countries and a of the current Asian eco-Last September, Mr Tozzi expand the UK testing well-known name in the petrochemicals, metals and minerals markets.

The next target is the US. over of Inspectorate, a UK- management assessment is Charter, enabling the

ever, so Mr Tozzi says: "You growth alone would not have to be in there growing at the same rate as the market, otherwise it would take you 20 years to win back business from the competi-Quietly, BSI has expanded level terms with the compein north America this sumtition - organisations such mer, moving to bigger headas BBQI of France and Swit-

rarely switch their quality

assessment suppliers, how-

quarters in Virginia and acquiring the Center for Energy and Environmental Management (CEEM), which provides management system training. Further US investments will be made, says Mr Tozzi.

Elsewhere, Mr Tozzi hopes BSI can expand quickly by making acquisitions in the UK testing market. China and Japan are "real potential growth prospects", he says, and that is irrespective nomic crisis - because the

need for quality assessment is export-driven. None of this has been possible without a change earlier this year to the Royal

the right organisational structure. BSI will not get an unfair advantage from its standards-making side. "We've agreed...to ringfence it completely," he says. "We can inject money into it, but there is no route out for surplus funds into the commercial side." Besides, he says, as most of BSI's new standards are written for European Union or international use, "it is a fallacy to

tions. Further acquisitions

are likely - as organic

achieve strategic targets

fast enough, Mr Tozzi says.

Having roughly doubled

the organisation's size dur-

ing the past year, Mr Tozzi

says the goal is to get on

zerland's Société Générale de

Surveillance - during the

next 12-18 months. But, he

says, the board will have to

decide within the next six

months how to fund the

He is confident that, with

growth long-term.

# campaign

-17.41. --

## A grab for impulse shoppers

How do you get online shoppers to buy what they didn't know they needed? asks Alison Smith

Begin a search on the internet for any subject – from aardvarks to Zwingli, a 16th-century religious reformer - and you are quite likely to see an onscreen advertisement from Amazon.com. The ad means you are only one move away from browsing through the books the online store carries on your chosen topic.

Amazon reached the agreement to show these ads with five of the six most used web aggregators or portals, including Alta Vista and Yahoo!, slightly more than a year ago. The almost seam-less shift from searching to buying is one of the most striking examples of how the internet can be used to draw people into making impulse

"You can go from an information-seeking experience to a shopping experience with one click," says Brian Cauley, president of APL Digital, part of advertising network Ammirati Puris

Encouraging people to buy items they had not intended to buy is an art that high street retailers have honed

during many years. Eye-catching displays, juxtaposition of complementary items, and tempting shows of treats such as chocolates and magazines near supermarket checkouts are common practice in conventional stores. Online retailers, however, are only ways of stimulating unplan-

shopping on the web I stick pretty much to the same list of items," says Keith Wills, European retail analyst at

"One of the dangers for retailers is that people end up with a utilitarian set of purchases online, and visit a real-world supermarket for fresh and added value produce.

"If the online shopping basket goes back to basics then retailers lose margin gains.

Ease of purchase is perhaps the most important way for both internet and conventional stores to encourage impulse buying. savs Mr Wills. "After buying a football

shirt, does the customer have to scroll through a dozen screens to get the matching shorts and socks? What about quick access to the checkout? Just as in a store, the customer will not want to search through countless options but rather be guided to a handful of products that suit their taste and budget."

Online purchasing clearly has its drawbacks; shopping on the screen cannot replicate the sight, smell and feel

You can design the store you want without being constrained by the physical surroundings'

of being surrounded by street stores are. One advanpotential purchases. Grocery shopping may also be affected by the absence of pester power: there may not, for instance, be any children just beginning to think of around trying to influence your choice.

The sense of having per-"If I go round a super- formed a chore that deserves market, my trolley includes a treat will be less marked

when shopping is more con-venlent. "The web is never going to be able to satisfy the urge for that kind of immediate, low-price indulgence." says Mr Cauley. But in other respects,

a more sophisticated way. online retailing may be David Risher, Amazon's better suited to encouraging senior vice-president of unplanned buying than high marketing product development, says the company is still refining the linkages that can be made. For example, someone buying a book for a baby can be informed about CDs of lullabies.

Being able to build up a detailed picture of each customer means that online retailers can accurately tartage is flexibility, says Eric get their offers. "Instead of a kid tugging your sleeve to buy ice cream or breakfast WPP, which is involved in cereal, the website can tug your sleeve and say: 'Are you sure you don't want one "You can design the store of these? You usually buy you want without being conthem," says Mr Salama.

"The internet retailer can

period of time and come back to you with an offer an aisle of Christmas purchases or Easter eggs and related goods, you can use targeted at your known prefevents to stimulate buying." erences at some later date, It is also possible to says Mr Wills. "The high address consumers online in street retailer can't come back to you in the same

At present, however, many retailing websites may be failing to capitalise on their potential advantages, produ cing a functional environment rather than an enjoy able experience. But this seems likely to change as technology improves and the size of the market grows.

"It is early days at the moment, but the internet allows you to adapt what you're doing in response to your audience," says Mark Wilson, of marketing consul tancy Bamber Forsyth. "Provided retailers are lis-

tening to their customers, they can learn and change their sites in just a few track you over a longer months."

MY SECRET WEAPON STELIOS HAJI-IOANNOU

## No frills and lots of feedback

Stelios Hait-Ioannou is chairman of EasyJet, the low-cost, no-frills airline he launched in 1995 with financial help from his Greek shipping tycoon father. Aged 31, he is no stranger to court battles, most notably with British Airways over Go, its new cheap-fare service. After studying at the London School of Economics and City University Business School, he joined his father's company, then set up his own shipping tine, Stelmar Tankers, in 1992. He caught the airline bug after meeting Richard Branson, the Virgin founder, and modelled his company on Southwest Atriines of the US. He shuttles between EasyJet headquarters at Luton airport near London, his residence in Monaco and his birthplace of Athens.

Keeping in touch with the customer is crucial. Three or four times a week religiously I fly EasyJet just to talk to people. I always introduce myself during the flight. I never sit in the cockpit or in the front row and drink champagne, which is vailable but costs £8

(\$13.20). It's probably the high point in owning an airline. People are ouite appreciative. They actually thank me for making travel affordable. I've received a number of letters saying: You've saved my love life, you made it more affordable for me to go and see my other half."

It's a bit of an ego-boosting exercise but it confirms the concept works. It's the ultimate consumer research If I am on a delayed flight, and unfortunately it does happen, I'm there taking all the flak. I'm there for the good times as well as the bad times. The important thing is you get feedback. I've yet to meet a person who says: What a pity there isn't a meal on this flight."

marketing exercise. People feel safer if I'm on board. They believe that someone cares about their problems. It's not a faceless company that will let them down. If all else fails, they can always call the owner.

I'm not sure I'm a natural

showman. Deep down I'm a private person, perhaps a bit shy. You learn how not to be shy. I've developed a routine. I have half a dozen small-talk subjects and I've perfected the dialogue. I felt very nervous the first day I did it, the day I started the airline, on board the flight to Glasgow. Now for me it is the most useful and pleasant way of spending a flight.

I lead by example. People will do things if they see their boss doing exactly the same. If people see the boss talking to customers . . . they can't duck out.

The best way to keep a team motivated is to convince them they're always under attack, always on a warpath. Having an external enemy is the best way of focusing their minds on results rather than fighting each other, or becoming complacent. Our war meetings are done standing up – there's no better way of signifying urgency, for example when British Airways launched a route to Edinburgh. It's a



exchanging information. I'm a great believer in openness. I'm keen that every piece of information is available to everybody in the company. There are no secrets in the company. Every time I'm engaged in salary negotiations I realise that the individual is aware of everybody else's salary.

There's more to be gained by sometimes having too much available rather than trying to restrict what's available. We are a young company employing a lot of young people and most of them feel more comfortable in casual dress. The only people who

should wear a tie because it looks better are the pilots. Although we're very innovative in certain things. we consider certain things as being sacrosanct. A lot of my thinking is reactionary - I know how not to do things. My desire to run paperless offices

comes from frustration when was running my father's company when everybody was holding on to information as a way of holding on to jobs. There were seven floors and a floor manager for every floor who was the king of that floor. A lot of the informality.

the ideas, I got from Branson. I'm always with the underdog. I'm an underdog in the airline industry. The fact that I make air travel affordable to more people is one of the things that gives me pleasure. Business executives who travel British Airways Club Class don't need my help. But opening it up to other people, you feel what you do s more worthwhile. I don't think I'll ever start a luxury brand. Providing value for money for the masses is

expand in the future. Alison Maitland

where I'll continue to

e fidelity

### **BUSINESSES FOR SALE**

Salama, director of strategy

at marketing services group

Peapod, a US online grocery

strained by the physical sur-

roundings. By creating, say,

## **Utility Cable** DI C

JP Fitzpatrick (Cable TV) Ltd, RS Kennedy & Co Ltd and Crawshaw Robbins & Co Ltd and other group companies

> (In Receivership) Sale of business and assets

The group specialises in civil engineering, cable laying and

- Turnover £50 million per annum
- Freehold premises Watford and Northants
- BSI registration
- Vehicles, plant and equipment

For further details please quote Utility Cable Pic when contacting The Joint Administrative Receiver, Finbarr O'Connell, Grant Thornton, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP

> Web Site: http://www.grant-thomson.co.uk Grant Thornton

Tel: 0171 726 2430 Fax: 0171 383 4077

### ANTHONY BENTLEY BUILDERS MERCHANTS (CHESTER) LIMITED

In Administrative Receivership

The Joint Administrative Receivers, Paul Stanley and Gary Bell, offer for sale the business and assets of the above company which trades as a Builders Merchant, on a going concern basis: Principal features are:

- Turnover approximately £3.5m ps
- Situated on two sites comprising:
   Yard and buildings, freehold, approx 1.4 acres, Chester.
   Yard and buildings, leasehold, approx 18 years to run, Waral.
- 23 employees. Established 16 years.
- Extensive regional customer base.
- The Receivers have already received interest in the business and cannot guarantee that a sale will not be concluded in the short

For further details please contact Michael Baigel or Zoe Hampton of: BEGBIES TRAYNOR. Elliot House. 151 Deansgate Manchester M3 3BP



BEGBIES TRAYNOR

Tel: 0161 839 0900 Fax: 0161 832 7436 READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL

ADVICE BEFORE ENTERING INTO

COMMITMENTS

ment in government bonds. seen promanung usang usa

## KPMG

### Manufacturer and Wholesale Distributor of Child Care Products

The Joint Administrative Receivers offer for sale the business and assets of a company engaged in the manufacturing of cot mattresses and independent wholesalers of child care products.

- Main features include:
- Large and established customer base
- One leasehold unit in Loughborough, Leicestershire ■ Historic turnover, circa £4.2 million per annum
- For further information please urgently contact: The Joint Administrative Receiver Alian Graham, KPMG, 1 Waterloo Way, Leicester, LE1 6LP. Tel: 0116 256 6000 Fax: 0116 256 6033.

**KPMG Corporate Recovery** KPMG is authorised by the institute of Chartered Accountants in England and Wales to carry on investment Business.

BEDROOM FURNITURE MANUFACTURING BUSINESS

## For Sale Due To Owner Wishing To Retire

- ➤ Established 18 years ➤ £1.5 M T/over
- ➤ Good Customer Base
- ➤ High N.P. To include all plant & Contacts
- ➤ L/Hold Factory possibly sell F/Hold ➤ Based in Hampshire Box B6095, Financial Times, One Southwark Bridge.

London SE1 9HL

## **BUSINESSES** FOR SALE

**Appear in the Financial Times** every Tuesday, Friday and Saturday.

> For further information, or to advertise in this section, please contact

> > Melanie Miles on 0171 873 3349

### Software Company FOR SALE

A unique opportunity to acquire a wellestablished construction software company and product

- with over 100 customers. Annual Turnover
- £375,000\*
- Operational Profit £60,000\*
- Annual Maintenance Contracts
- £120,000\* Based in Midlands Price; £160,000

(\*average last 3 years)

Reply in confidence to: lox B6096, Financial times One Southwark Bridge, London SE1 9HL

SUPPLIER OF

MILITARY AND

CIVIL UNIFORMS

AND REGALIA

for 50 years, for sale as a

going concern due to

TURNOVER £600K

GROSS PROFIT £350K

For further information

please write to:

Mr N Cudmore

Oxley Coxon Chartered

Accountants 15 Chequergate, Louth

Lincolnshire, LN11 OLJ

tablished company trading

IN THE MATTER OF

THE COMPANIES ACT, 1963 TO 1998
THE COMPANIES ACT, 1963 TO 1998
THE EUROPEAN COMMUNITIES
(MERCERS AND DIVISIONS OF
COMPANIES) REGULATIONS, 1987

THE HIGH COURT

COMPANIES REGULATIONS, 1987
NOTICE IS HEREBY GIVEN day on the 9th day of September 1998 as a huming of the High Court in Dublin Mr. Justice Quifus directed that the Petition presented herein on the 2nd day of September 1998 by AXA Colonia Insurance (Ireband) Fig. 1"AXA. Colonia") and Mondatorra Reiniterrance (Dublin) Fix 1"Mondatorn' for an order confirming the sunger as set out in the deaft larms of merger, whereby AXA Colonia proposes to acquire all the states and Labitation of Nordstern' in exchange for the user of shares in AXA Colonia to the state those of the state of Nordstern's shall be beard on the state of the town of Nordstern's shall be beard on state of savets in Accordance to the state of the savet on Testaday the 6th day of October 1998 at the High Coon thing at the Four Courts, Dublin 7 at 11 o'clock in the forenoon or at the first opportunity thereafter (and in such Court as the matter shall be listed.

Take notice that any creditor of either company is entitled to appear or be represented at the said bearing on the fath day of October 1998 and to make such professional or make register think for DATED this 18th day of September 1998 Arthur Cox. Solicitors for AXA Colonia Its (Ireland) Pic and Northson Re

AND NOTICE IS PURTHER OF such preson requiring the same by the factor Solicitors on payment of the factor for the same. Dated the 8th day of September 1998. LINALATEIS & PHANES (DTS)
One Sitk Street, London ECST (BHQ)
Solicitors for the above-named Compa

## UKK GALL GENTRE CO. > 75% sharefielding available in new operations centres support of a newspaper Group Growing business to business niche in 22

**BUSINESSES OPPORTUNITIES** 

Experienced 1st class management with the Anglo/German markets Profits forecast £fmir Email: grosveno@globalnet.co.ink

Fax: 01244 378589

## **LEGAL NOTICES**

IN THE MATTER OF TSB PENSIONS LIMITED IN THE MATTER OF LLOYDS TSB LIFE ASSURANCE COMPANY LIMITED

IN THE MATTER OF THE INSURANCE COMPANIES ACT 1982 IN THE MATTER OF THE INSURANCE COMPANIES ACT 1962

NOTICE IS HEREBY GIVEN that a Petition was on 25 August 1998 presented to Her Majesty's High Court of Justice in England by TSB Life Limited ("TSB Life") and TSB Peusions Limited ("TSB Peusions") for an order under Part I of Schedule 2C to the Insurance Companies Act 1982 (as amended) ("the Ast") searchooling a scheme ("the Scheme") for the transfer to Lloyds TSB Life Assurance Company Limited ("Lloyds TSB Life") and TSB Life and TSB Life and TSB Peusions in the United Kingdom and making provision for related treatment in accordance with pacagraph 5 of the said Part I.

Copies of the Pedition and of a report on the terms of the Scheme by an independent schazy, as required by paragraph 211 of the said Part I, pany be inspected at each of the offices specified in the Schemic hereto during asked business hours for a period of at least 21 days beginning with the date of the first publication of fibs notice.

The Petition is directed to be heard before a Judge at the Royal Cours of Justice, Strand, London WCZA 2LL on Monday, 30 November 1998 and any person, including an employee of TSB Life, TSB Pensons or Lloyds TSB Life, who alleges that he would be adversely affected by the carrying out of the Scheme may appear or the hearing in person.

Copies of the documents specified above will be supplied by such solicitors to any person requiring them before the making of an order sanctioning the Scheme on payment of the appropriate charge.

Ose Silk Street, London EC2Y 8HQ tors for TSB Life, TSB Pensions and Lloyds TSB Life

TSB Life Limited and TSB Pens Charlion Place

34 place des Corrolles 92908 Paris-La Défens

No. 004863 of 1998

IN THE MATTER OF TSB LIFE LIMITED

18 September 1998 Linklaters & Paines (Ref: SNHB/MC)

ICC Beilding

employee of TSB Life, TSB Pensions of Lloyds 15th Life, who alleges that he would be adversely affected by the carrying out of the Scheme may appear at the hearing in person or by Conasel or soficitor advocate. Any person who intends so to appear, and any policyholder of TSB Life, TSB Pensions or Lloyds TSB Life who dissents from the Scheme but does not intend so to appear, should give notice in writing of such intendion of dissent, and the reasons therefore, to the solicitors massed below not less than two cler

The Schedule

SERVIN

Steamy

but ever

so flat

PETER ASPDEN

The Cappuccion Songs (Mother)

Recalling without apparent

inhibition the ridiculous pos-

Paul Weller's Style Council,

Tanita Tikaram has entitled

her new album The Cappuc-cino Songs (Mother). This

invokes sunny mornings,

inconsequential conversa-

Tanita Tikaran

# frills and lots eedback

The state of the s

F. 2. 2.23 &

To recent to

10000

. . .

MAPRICAL TIMES INTERNATIONAL TO

that the store is a A STATE SAID SAID TO A STATE OF hat they be you -Re I'm Brown was Mille There has a beautiful the Sending on I send by company

adition of production of a statement Partie Burth Partie The Book was in hone all their part a c CONTRACTOR STATE OF THE PARTY O **व्यक्तिक स्थापन विश्व अनुसन्धाः ।** MARTINE PROPERTY OF THE PARTY. BATH OF BUILDING IN PROMINE MARKET 1944 THE PERSON NAMED IN THE THORSE UNIVERS market was at earlier to

PROOF HOLICER

Together, for the State of the State of

 Chicago Symphony Orchestra: conducted by Daniel Barenboim in works by Wagner, Berg and Tchaikovsky. Sep 18

 Chicago Symphony
 Orchestra: conducted by Daniel Barenboim in works by Schumann and Mahler. With piano soloist Radu Lupu;

### THE ARTS

## DC suffers from heart failure

Gillian Darley thinks the Ronald Reagan Building in Washington, despite its pretensions, is really just another mall

Washington's newest park, which grew larger still trade centre, the office tenbled weeks of the US presi- In 1982 Harry Weese & Assodency. Offering architecture ciates drew up a masterplan born of indecision and poor for this hole at the heart judgment, the final piece of of the city, combining a the Federal Triangle faces conference centre with two new federal office buildings.

The piecing together of central Washington DC has Congress voted to diversify been a long project. Beginning with the intellectual clarity of Pierre L'Enfant's 1791 plan for the new federal capital, the key characteris- heavyweights were invited tics of which remain the to enter a competition to focal points of the modern city, the 20th century has Cobb Freed & Partners, seen a stream of plans complementing and extending tice, Ellerbe Becket Archi-the area in which both the tects and Engineers, eventuexecutive and legislative functions of government are James Ingo Freed, the part-

size of the Pentagon. Desig- an effective and deliberately nated in 1902, it was only discordant classical exterior partially developed by 1938 when funds ran out. In bre interior. limbo. the remainder envisaged as a vast formal

the scheme into a cultural and trade centre, and two years later, seven US architectural and developer design the building. Pei together with a local pracally emerged as the winners. ner in charge of the project, The massive Federal Tri-angle site, bounded by Penn-sylvania Avenue, 11th and Holocaust Memorial 14th Streets, is almost the Museum, where be applied

The brief for the Ronald much of which had been Reagan Building was radically altered in 1992 and now

to the profundity of its som-

government edifice, the Ronald Reagan Building, offers a
wry metaphor in these troublad weeks of the ITS gramme - just an auditorium and a visitor centre. It even opens two years after the demise of its client body, the Pennsylvania Avenue Development Corporation. Pared down and snipped almost to bits, with an elephantine gestation period, the resulting building was

bound to be the poorer. Official commissions never run easily. Here the architects have struggled with the changes of brief, the parsi-mony of their paymasters and, in effect, the aesthetic preferences of a "Committee of Taste" on Capitol Hill. Governments, and Treasury departments, have never made good or easy clients and James Freed can, no doubt, feel some sympathy with the feelings of the elderly English architect John Soane, when he was summarily ordered by a parliamentary select committee in 1824 to demolish his newly built classical Law Courts and rebuild them in

Gothic Revival style to suit

the twists and turns of the stone and a loosely classical modern, but doubtless equally hidebound, collective between the new building mind to whom he was and earlier revivalist neighanswering, he seems to have lost his grip on the finer points of the design. Only the advoitness of the ground plan, dealing with an awkwardly deep wedge-shaped site, rescues the Ronald Reagan Building from being little more than an architectural camel.

A drum-shaped temple,

with a shallow saucer dome. marks the corner of the site on to its northern edge at Pennsylvania Avenue. A self-effacing entry point (one of many), it fails to demonstrate the importance of the structure behind or to even slightly shake up the po-faced classical language chosen. It is a supremely dull, forgettable introduction, without even the conviction of its chosen forms; the logic of heavy rustication on the base is ruined by intrusive movement joints running through the blocks of stone. An academic exercise in uninspired classical revival, it does not bode well for what lies behind and sets the scene for the remainder of

Building codes, set by the

idiom, but the comparisons bours, such as the vast Department of Commerce, from the early 1930s, do not work in Freed's favour. An arcade runs along the eastern flank of the building. cutting through on a continued oblique line, a happier classical note but soon lost in its discordance with the main public space, the top-lit

atrium Freed's reworking of the atrium, an American building form always teetering on the edge of cliche, is a brave near-miss. Perspectival exaggeration in the trumpetshape of the atrium gives the space a notion of grandeur and points to Freed's acadean of a leading school of architecture, with an inter-

siveness of the structure, its linear abstract of primary vast columns to each aisle colour and vitality by Keith and in the vault itself. Sonnier, which lifts the ultidetracts from the impact mate sense of greyness a while a confusion of gal- notch in this disappointing leries, passages and great hall. entrances leading into the offices to either side are reminders that this is just another mall. The winner in and shows all seven competi-



est in 18th century French Central atrium: a brave near-miss in Washington

Unfortunately, the intru- all this is a wall of neon, a

An informative small exhibition tells the background to this lumbering progress,

tion models, ironically, the Pensions Building - which houses the exhibition - is an office block pierced by a vast top-lit public hall, jollied up by massive gilded columns, showing just what can be done by putting classicism and technology logether

tions with friends, cool eductions: the back of the sierve shows a coffee cup overflowing with sugar which is not very sophisticated but must be symbolic. For it seems that life is sweet right now for the woman who so impressed 10 years ago with her blend of sagacity. Tikaram was just 18 when she warned of that Twist in her Sobriety, since when she has gradually faded from our view. She needed something to make

us sit up and pay attention. The Cappuccine Songs is the result. There is more than a whiff of reunvention about it. Not just in the glossy packaging, replete with some pretty steamy poses; it is in the songwriting, too. "I Like This" is Tikaram stretching the cappuccino-as-sex metaphor to the full: "Share our coffee, share my thoughts... Baby I got time for you, yeah if you do me, really do me."

This all seems like a per fectly reasonable tactic for an attractive 28-year-old woman in search of a hit. But one might have hoped for some more substantial breakthrough on the purely musical side. Tikaram's blessing - that stark, boomy voice - is also her curse. Never the most expressive of instruments, it runs into trouble on the very first track, in which a busy flourish of strings precedes an announcement - "I'm happy to be here" - which bears no relation to her mournful timbre. If this is happy... Those strings, so modish

at the moment, make fre-

rest of the album, most effectively on the riff of "Back In Your Arms", but fail to lift the mid-tempo torpor. That is not to deny the album its brighter moments, however. "I Don't Wanna Lose At Love" is imaginatively centred round a jaunty, yet nagging, jig; "The Day Before You Came", the old Abba song, is given an intense, almost desperate reading as an "X-Files" synthesiser riff is peppered by some impressively edgy bass playing. But the weaknesses of The Cappuccino Sonos make an equally vivid impression: the dreary "Amore Si", in which bland, latin-tinged backbeat unhappily recalls the worst of Sade, and the truly daft title track, in which an Italian couple burble an ersatz seduction scene in their native language in the background of a forgettable melody. "The woman smiles, the café feels like home to

## Triumph in the fidelity to emotions

**OPERA** 

ANDREW CLARK

It's hard to think of an opera that is truer to the human essentials than Jenufa; and equally hard to imagine a performance as faithful to duction, unveiled on Saturday at the New Theatre, Cardiff. Staged by Katle Mitchell and conducted by Daniel Harding, it is a colossal achievement, a life-enhancing experience and a muchneeded reminder of how simply opera can speak.

Here we have birth, life and death, seen through the natina of Moravian village life; a portrait of self-delusion and self-knowledge, hurt and healing, guilt and absolution, all symptomatic of life's challenging complexity - and all filtered through Janáček's quixotic imagination. One comes out quietly exhilarated, a little shellshocked, and consumed with wonder at how Janáček could have conceived and realised such a masterpiece from such modest resources. This production has to be

WNO's achievement starts with the programme book, in which Harding offers a musical commentary of extraordinary perceptiveness (he's still only 22) and the Janá-

ček scholar John Tyrrell gives pointers to the opera's autobiographical inspiration. I had never realised, for example, how far the Kostelnička/Jenufa axis reflects Janacek's protective relationship with his daughter Olga. Such details may not be essential to an appreciation of the opera, but they belp to explain how Janaček found his mature operatic Janaček's compassionate voice, and why the smotions vision of life as Welsh expressed in Jemeja are so Mitchell's achievement is

to recomise these emotions. to trust them and not intellectualise them. The fidelity of her staging brings to mind Peter Stein's best work, and her direction of each member of the cast is equally telling. This is a performance of painstaking detail and inexorable sweep, like a canvas which absorbs the eye in its concentrated scale and sense of proportion. Not a single movement is superfluous; each scene unfolds in a way that frees and fulfils the music.

Vicki Mortimer has designed a series of naturalistic Moravian interiors that would be familiar to Janáček and Gabriella Preissová, whose play, shockingly veristic for its time, formed the basis of the libretto. The slanted perspective adds depth and authenticity, and the narrowness of the stage heightens the sense of emotional and social claustrophobia - especially when the bursts in. Mitchell's choreog-

COPENHAGEN

Louisiana Museum of Modern

Joan Miró: major retrospective

drawings and sculptures; from

National Gallery of Scotland

Effigies and Ecstasies: Roman

the Age of Bernini; to Sep 20

Edinburgh Festival Theatre

The Magic Flute: by Mozart.

Scottish Opera production by

Martin Duncan, conducted by

Chamber Orchestra of Europe:

conducted by Heinz Holliger in

works by Haydn and Mozart;

Baroque Sculpture and Design in

comprising 140 paintings,

EXHIBITION

Art, Humiebaek

Tel: 45-4919 0719

www.louisiana.qik

Sep 18 to Jan 10

EDINBURGH

Tel: 44-131-624 6200

Tel: 44-131-529 6000

Richard Farnes; Sep 19

FRANKFURT

Tel: 49-69-134 0400

CONCERT

Alte Oper

EXHIBITION

Rosalind Sutherland and Nigel Robson is 'Jenufa': birth, life and death, seen through the patine of Moravian village life raphy here is as true-to-life this, other than as a way of that is not always necessary. hovers over the proceedas Jenufa's post-natal gait in underlining the role of fate, But Janáček's rhythmic cells Act 2 and the embarrassing final curtain.

social proprieties of Act 3. The point about all this is tion of the particular, we are granted access to the universal. The only occasions when Mitchell goes beyond the naturalistic are when she uses a gauze to show Jenufa asleep in Act 2, and then at the very end, when the set lifts to show the Kostelnička Act 1 recruiting chorus in old age meeting a child. I richness to the sound, and anne Murphy's comfortably didn't really understand

and it made for a quirxical

Harding's contribution is that from faithful observa- more contentious. He extends the pit deep into the stalls, and gives the orchestra a Wagnerian role in the drams. The approach is the opposite of Czech tradition: less sinewy, more heavily accented and contrasted, and much more intensely contoured. There's an organ-like

ings from start to finish severe, proud, generous, vulcome across with a compulsive charge - the WNO strings play like demons and the performance has an ter, sleeker tone than is usu-

unstoppable quality that

reflects well on Harding's

theatrical antennae. cast's command of the idiom, and there's a cohesion to the ensemble that bespeaks long and fruitful rehearsal. Suzsometimes a sheer loudness, middle-aged Kostelnička

ally associated with this role, but she has all the presence it needs. Rosalind Suth-The decision to sing in erland makes a homely Jen-Czech is validated by the ufa: the brittle quality of her voice fits the part, and whether as gullible flancée. single mother or humble realist, she is totally believable.

Murphy sings with a ligh-

Nigel Robson's hald, thin-

Avery Fisher Hall, Lincoln

New York Philharmonic: Kurt

Masur conducts Beethoven -

The Complete Symphonic Cycle.

Tel: 1-212-875 5030

www.lincoincenter.org

toned Lace is initially disconcerting; by normal standards he is far too mature for the part, but his acutely sympathetic acting quickly convinces us. John Daszak makes Steva a worthy addition to his headstrong antiberoes, while the smaller parts - notably Susan Gorton's uncaricatured grandmother and Mary-Louise Aitken's excitable Jana - are you" sings Tikaram hoperus is superb. Even Glyndefully, but she frankly sounds as if the froth in her cup has bourne's Janacek does not come as definitive as this. | already gone a little flat.

## INTERNATIONAL

## **Arts** Guide

**AMSTERDAM** 

DANCE Het Muziektheater Tel: 31-20-551 8911 **Dutch National Ballet** Carlson-Humphrey-Tharp. Programme of works by the three choreographers; Sep 18, 19

**OPERA** Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Götterdämmerung: by Wagner. New staging by Pierre Audi, conducted by Hartmut Haenchen; Sep 20, 23

BUCHAREST

CONCERTS Sala Mare a Palatului

OPERA Oper Frankfurt Tel: 49-69-21237 999 www.frankfurt-business.de/oper La Perichole: by Offenbach. Conducted by Catherine

Rückwardt in a staging by Peter Eschberg, with designs by Peter Pabst; Sep 18, 20

GLASGOW OPERA Theatre Royal Tel: 44-141-332 9000 The Magic Flute: by Mozart. Scottish Opera production by Martin Duncan, conducted by Richard Farnes; Sep 23

LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891 London Symphony Orchestra: Sir Colin Davis conducts works by Mozart and Bruckner in the opening concert of the autumn season. With piano soloist Radu Lupu; Sep 23

Royal Festival Hall Tel: 44-171-960 4242 London Philharmonic Orchestra: Valery Gergiev conducts the season's opening concert. Programme includes works by Tchaikovsky and Berlioz, with the London Philharmonic Youth Orchestra London Philharmonic Choir and violin soloist Sarah Chang; Sep 20

 Philharmonia Orchestra: conducted by Kurt Sanderling in works by Brahms, Beethoven and Shostakovich. With piano soloist Andrés Schiff: Sep 22

Royal Academy of Arts

Tel: 44-171-300 8000

HOTTIBILICE

Jan 1 LOS ANGELES **OPEFIA** L. A. Opera, Dorothy Chandler Pavilion

Picasso: Sculptor and Painter in

Clay. This first major exhibition of

Picasso's ceramics will include

around 100 pieces, many of

which have never before been

exhibited. They will be shown

with some paintings and

Tel: 1-213-972 8001 www.laopera.org Carmen: by Bizet. Washington Opera production by Ann-Margret Pettersson, designed by Lennart Mork. The conductor is Bertrand de Billy and the title role is sung by Jennifer Larmore; Sep 19, 22 Werther: by Massenet. Conducted by Emmanuel Joel in a co-production with Théâtre du Capitole Toulouse staged by Nicolas Joël and designed by

Hubert Monloup. The title role is

sung by Ramón Vargas; Sep 18

MUNICH CONCERTS Philharmonie Gasteig

Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Helnrich Schiff in works by Beethoven, Hindemith and Mahler, Sep 20, 21, 22

NEW YORK

Programme I (Sep 18); Programme II (Sep 19, 22) sculptures, demonstrating how Picasso developed his ideas EXHIBITIONS Metropolitan Museum of Art Tel: 1-212-879 5500 www.melmuseum.org

From Van Eyck to Brueghel: Early Netherlandish Paintings. Almost 100 paintings from the collection, exhibited together for the first time; from Sep 22 to Jan 3

Museum of Modern Art Tel: 1-212-708 9480 www.mome.org Love Forever - Yayoi Kusama, 1958-1968: display of works by the Japanese artist (b.1929), who came to prominence in the late 1950s while living and working in New York. This display includes installations and a film as well as paintings, sculptures, photographs and collages; to

OPERA New York City Opera, New York State Theater Tel: 1-212-870 5570 www.nycopera.com Partenope: by Handel. Directed by Francisco Negrin and conducted by George Manahan. Lise Saffer sings the title role;

Sep 19, 22 Tosca: by Puccini. Conducted by George Manahan in a staging by Mark Lamos. Cast includes

Isabelle Kabatu, Anotonio Nagare and Mark Delavan; Sep 18, 23

**PARIS** DANCE Théâtre des Champs Elysées

Tel: 33-1-4952 5050 Cuban National Ballet: Swan Lake, in a staging by Alicia Alonso: Sep 22 Cuban National Ballet: Giselle, in a staging by Alicia Alonso;

EXHIBITIONS Musée d'Orsay Tel: 33-1-4049 4814 www.Musee-Orsay.fr Millet/Van Gogh: display of 85 works brought together to demonstrate the influence of Millet on the work of Van Gogh. These include paintings, drawings and pastels by both artists, many of them on loan from the Van Gogh Museum in Amsterdam; to Jan 3

Musée du Louvre Tel: 33-1-4020 5151 www.louvre.fr Astronomy and Astrology in the Islamic World: display of instruments developed by Arab astronomers between the 8th and 15th centuries, shown alongside a selection of everyday and religious objects decorated with astrological designs; to

Sep 21 Bassano and His Sons: works by the Venetian painter Jacopo Bassano (1510-1592) and his sons. The display brings together works owned by the Louvre with loans from other French

OPERA

museums: to Sep 21 SAN FRANCISCO

San Francisco Opera, War

Memorial Opera House Tel: 1-415-864 3330 www.stopera.com A Streetcar Named Desire: world premiere of a new opera by André Previn, with a libretto by Philip Littell based on Tennessee Williams' play. The staging is by Colin Graham, with designs by Michael Yeargan. André Previn conducts and the cast stars Renée Fleming; Sep 19, 23

 WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

TV AND RADIO

EUROPEAN CABLE AND

SATELLITE BUSINESS TV CNN International

Update

Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today

 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the

London market opens.

If the Bretton Woods

politicians cannot be

separated from the

aspirations of the

successive Russian

governments to collect

sure what the west gains

to nationalism flexes its

More immediately, of

present recession in 40 per

cent of the world does not

become the precursor to

with Alan Greenspan.

operations in Brazil and

confidence of international

IMF-backed support

for Mr Greenspan to

preserve the fragile

displays some familiar

We are talking here,

Vital, sure enough, but

though, about firefighting,

about palliatives not cures.

offering an answer perhaps

alone, 10 or 20 years. What is

dangerously so, in the current panic of deliberation

is a recognition by the most

advanced economies that

Warm words from the G7

fundamental disagreement

they sink or swim together.

for the next three months

not for the next three, let

missing, and most

scarcely cloak the

wisdom.

course, hopes that the

nuclear might?



PHILIP STEPHENS

## Come back Truman

The world needs more than interest rate cuts. The US, Europe and Japan must set their economic policies in a global context

We must pretend to be impressed. With all due solemnity the finance ministers and central bankers of the seven most powerful industrial nations have owned up that the world economy now rests on the precipice. A little late, you might say. But let's not cavil. These great men are paid to be cautious. And if things get any worse, though only then, words will be matched with deeds. Interest rates could be slashed by at least a quarter of one percentage point.

I take no pleasure in sounding a touch cynical. Glance around the world at the conflagrations in Russia and Asia and at the smouldering bushfires in Latin America and the temptation rather is to weep Yet we cannot ignore the dismal hollowness which echoes through the west's response to an economic crisis that could yet return us to the 1930s.

We are not, it should be said, facing the collapse of global capitalism. Those on the political left who now proclaim that we are at the beginning of history are about as prescient as those who not so long ago pronounced there were no more pages to be turned. Save perhaps in Yevgeny Primakov's Russia, the command economy still lies beneath the rubble of the Berlin Wall.

The indiscriminate march of market liberalism, though, has been checked, and rightly so. The decade after the fall of communism has seen the US remaking the world economy in its own image. The process seemed offortless. Free markets delivered faster growth. But the Asian standard-bearers of this new financial liberalism are now facing falls of five, 10 and

more per cent in their national incomes during a single year. We are reminded (and only liberal fundamentalists ever thought otherwise) that efficient markets need effective rules.

Thus there are welcome signs that western policymakers are beginning to rethink some of the more risible orthodoxies of recent times. It seems self-evident now (it should always have been so) that there is more to economic management than shrinking budget deficits and an explosion in world credit built on ever more flimsy financial derivatives. The implosion of the Japanese economy tells us that Keynes still has something to say.

There have been some hints from Washington this week (though I admit they are hard to find in the self-justificatory complacency of Michel Camdessus) that even the International Monetary Fund has lifted its head an inch or so above the sand. The lesson is that markets

cannot be oblivious to culture, politics and geography. The torrent of money that flowed into Asia's so-called Tigers was proclaimed a triumph of liberalism. In truth it rested on a mutual confidence trick perpetrated by crony capitalists and reckless bankers.

However much it offends the IMF's fundamentalists. some constraint on speculative financial flows is probably vital to solve the present crisis. As the American economist Paul Krugman has argued, for economies mired in slump the undoubted costs of exchange controls are a price worth paying.

Perhaps I am too optimistic here, but common sense may also be gradually elbowing aside dogma in a dawning realisation that one-size-fits-all adjustment socially destructive and politically destabilising. At last the Group of Seven is talking about softening the social impact of IMF austerity programmes Better late . . . as they say,

> about their respective responsibilities Thus Japan is blamed, and with good reason, for failing over more than five years to respond to the collapse of demand in its economy. It will be rescued only by a massive fiscal and monetary stimulus and by the nationalisation of its banks. But Japan's paralysed political class has thus far refused to listen.

To those on the outside looking in, this is kamikaze conomics. But we should not kid ourselves that Japan is the only villain of the piece. There are two other sides to the triangle. The arrogance with which

Washington has asserted the hegemony of unfettered

markets has been matched institutions want to rebuild by stubborn insularity in some credibility, they must Europe. The euro was once put reality alongside theory. The obstacles facing the meant to symbolise the continent's emergence as an economic supernower. Instead it has bred Maastricht myopia, an obsession with fiscal deficits economists. We can all lament the failure, say, of and inflation. No place there

for a role in the wider world. Thus we have heard the enough taxes. But I am not Bundesbank's Hans Tietmeyer blithely declare that Europe has no cause to from punishing the mistake. What price, I wonder, will cut its interest rates. we pay if a Russia returned Anaemia has become a way of life in European economies. Yet Asia's fate hinges on the capacity and willingness of the US

and Europe to buy its

products. Herein then, lies the slump elsewhere rest mainly greatest cause for pessimism. We might just muddle through now. But the precondition for a flourishing international elsewhere may help. But it is economy (and, it should be said, a more secure world) is a mutual recognition markets by cutting US rates. between its largest players Let's hope the Fed chairman

of their interdependence. Liberal capitalism needs an anchor of stability. That can be provided only by close policy co-ordination between the US, Europe and Japan. Bill Clinton and Tony

Blair, we now hear, want a

full summit of the G7 to chart the way ahead. But even as they speak, their treasuries caution against raising expectations. Never mind any threats to our security. The bean-counters are in charge. As for co-operation between them. the truth is that the world's most powerful nations are as far as part as they have ever

The world needs a new financial architecture. As Paul Volcker, the former Fed chairman, has remarked, it should be built on stability the creation of reference zones, if you like – between the dollar, yen and euro. The value would lie not in the precise matrix of exchange rates, but in the underlying

commitment it represented.

Donn.

Unless and until the most powerful nations frame their domestic policies in a global context we face a period of endemic instability. This is about politics as well as economics. A poorer world is a more dangerous one. But change requires imagination and leadership. Where is | Harry Truman now?

## LETTERS TO THE EDITOR

## West should support interventionist policies of new team in Russia

From Mr Daniel J. Arbess. Sir. It is as much an oversimplification to believe that the political resurgence of the Russian Communists it was for the west to believe

damentally unreformed economy ("Soviet men", Sep-Nobody believes in a return to the command eco- ent political consensus Daniel J. Arbess, nomic model - perhaps not even the hardened superminority of the Communist can be inspired to move on

and that is exactly what is ment uses its control over needed to move the transi- Gazprom to force it to stop tion to markets further.

ing macro-support for a funthe profitable ones.

party. But the new regime will be more interventionist,

Russia's public finances cut off non-paying custom-

will be restored only when it ers, a world of progress is should be equated to a breaks the barter economy possible. return to totalitarianism as and establishes a tax base of that it could save market there, the country needs an reforms in Russia by provid- industrial policy that forces the liquidation of insolvent businesses and attracts tax revenues back onshore from

> Today's moment of apparcreates the conditions for this to be done. If the Duma tax reform and bankruptcy legislation, and the govern-

conducting barter trade and

Until there is evidence profitable enterprises. To get that the new team won't move in this direction, the west should suspend cynical ideological games over industrial policy and show a willingness to provide support to the Russian people.

> president. Taiga Capital Group. 888 7th Avenue. New York, NY 10019.

## EU pensions tax problems being tackled

From Ms Elisabetta Olfvi. Sir, I wish to congratulate the Financial Times on its excellent guide on "The

future for European pensions" (September 11), However, I would like to comment on the assertion in Jane Martinson's article that Commissioner Mario Monti "has suffered the defeat of 36 directives involving changes to taxation"

Mr Monti did say in the interview that, when he joined the Commission in 1995, he was concerned that there were 18 taxation proposals blocked in the Council and that 30 more had been withdrawn shortly business taxation, which is B-1049 Brussels.

especially difficult due to the requirement of unanimity among member states - the Commission adopted in 1996, on the initiative of Mr Monti, a new approach to tax co-

This approach has been endorsed by member states and has resulted in particular in the unanimous agreement at the council of finance ministers in December 1997 on a package of measures, proposed by the Commission, against harmful tax competition.

Among the measures is the code of conduct for before. Precisely in order to in the process of being Belgium

implemented through a Council group chaired by Ms Dawn Primarolo, the UK financial secretary to the Treasury.

Building on the constructive climate created by the new approach to tax co-ordination, Commissioner Monti started discussions with member states recently on how to tackle tax obstacles to a single market for supplementary pensions.

Elisabetta Olivi, spokeswoman for Mario Monti. European Commission. Rue de la Loi 200,

## Resounding rebuke from a former president

From Mr James S. Lapham. Sir, A re-reading of the letters of John Adams' love and devotion to his feminist wife, Abigail, give a resounding rebuke to all those defenders of President Bill Clinton who say "all great presidents had affairs", President John Adams wrote:

required virtue and simplic- Joseph I. Lieberman in degree of men." A great poli-tician, he wrote, "is to make the character of his people, to extinguish among them the follies and vices that he sees, and to create in them the virtues and abilitles which he sees wanting". The courage of Senator

ity among all order and speaking out against President Clinton is the only bright spot in this sordid tale of moral turpitude and political nihilism.

> 411 Lake Shore Drive, Putnam Valley, NY 10579.

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers worldwide. Letters may be laxed to +44 171-873 5939 (set tax to "tine") ourself. letters.estor@fl.com Published letters are also evaluable on the FT web site, http://www.FT.com Translation may be available for

members of Porth Madoc are

## The Real challenge for Cardoso

razil seems to have survived another mauling on the financial markets, its currency bloodied but - so far, at least unbowed. It is not the first time. Last month. Latin America's largest economy weathered the gales blowing from Russia and Asia by jacking up interest rates and promising big public spend-

ing cuts. Although there was another sharp fall on the Brazilian stock market ves terday - share prices fell by 8 per cent in morning trad ing - it seems to be clinging on. Encouraged by rumours that the International Mone tary Fund, urged on by the US government, is trying to put together a bail-out for Latin America, the Sao Paulo stock exchange has risen by 30 per cent since Friday, having plunged 55.5 per cent between the beginning of August to last Thursday. The flood of capital out of the country, which had averaged \$1.5bn a day last week, has been slowed to a relative trickle (\$352m on Tuesday). Even by their own standards. Brazilian markets have had a melodramatic

few weeks. The questions are: how much longer can this go on? And at what cost? Even if Brazil has beaten back a run on its currency - and that is still a big if - it has almost certainly just bought time at the cost of a recession.

Perhaps that was inevitable. Brazil's problem is that its budget deficit, now running at 7 per cent of gross domestic product, is unsustainable and its current account deficit, 4 per cent of GDP, is too high. To finance the deficits while maintaining a stable exchange rate. interest rates have been kept up and growth restrained. High rates mean high interest payments, and a bigger budget deficit.

Before the current turnoil erupted, the government knew what it wanted to do to get out of this mess. After presidential elections on October 4 (assuming victory for President Fernando Henrique Cardoso), it planned to start clipping back the budget deficit to around 3 per cent of GDP within three

Brazil's drastic efforts to ward off a currency crisis could lead to recession. say Geoff Dyer and Richard Lapper



years by raising taxes, cutting spending and introducing tougher pensions reform. Privatisation would also help bring down debt. By convincing markets of the plan's credibility, the government hoped to be able to reduce interest rates and further ease fiscal pressure.

ond part of the strategy would be to let the currency fall faster, encouraging export-led growth, and reducing the fiscal deficit further.

plunged the country into a potentially vicious circle. To stem capital outflow, short-term interest rates

have been raised to nearly 50 per cent. This exacerbates the fiscal burden, the root of Brazil's credibility problem. Marcelo Carvalho, chief and confidence damaged, its economist at J.P. Morgan in São Paulo, puts the additional cost of the interest rate rises at R\$6bn (\$5bn) a tal. "In order to move from a month - 0.7 per cent of GDP. As if that were not

enough, Brazil's debtrepayment timetable looks alarming. Its domestic debt has increased from R\$179bn in January 1997 to R\$305bn the end of July, with an markets - which is pushing Instead, the crisis has average maturity of seven months; more than 60 per cent is indexed to the overnight interest rate; R\$55.2bn matures in October alone.



leaflet points upwards - but Brazilian marketa are falling

ment in government bonds. seen profitanting pagin int occur.

These figures have prompted some observers to ask whether Brazil will be forced into a default. With one eye on Brazil and the other on trying not to be caught out by the next crisis, Moody's, the debt ratings agency, said on Monday: "The likelihood that countries in the Latin American region will resort to capital controls, debt rescheduling

increased significantly." Most Brazilian bankers play down the idea of a default. They point out that more than 95 per cent of the debt is held by local banks or institutions that need to keep substantial parts of that there is enough liquidity in the banking sector to soak up debt. News of possible IMF-led assistance has also helped damp fears of

or debt moratoris...has

But even if a default before the elections is unlikely, Brazil is by no means out of trouble. With the interest burden rising fiscal adjustment will need to be more impressive to avert another flight of capihad equilibrium to a good equilibrium, you need to overshoot on the fiscal adjustment," says Paulo Leme, an economist at Gold-

man Sachs in New York. However, turmoil in the up the risk premia on emerging-market debt - will make it harder for Brazil to finance its external deficit next year. Growth will have to slow in order to reduce the trade gap and some economists are already forecast-

ing recession. The risk is that Brazil will fall into the trap that Jeffrey Sachs, the Harvard economist, has identified in Asian countries - by introducing austerity measures to boost credibility, the economy plunges into deep recession, further eroding confidence.

The best Brazil can hope for is a controlled slowdown, while it tries to sort out its finances and restore credibility. The worst will be a self-defeating spiral of fiscal austerity and recession that prompts sustained capital

## Divided loyalties

Scepticism towards a Welsh national assembly reflects deep political, geographic and economic divisions in the principality

hodri Morgan, Transport House, the Welsh who wants to be Labour Party HQ in Cardiff. Prime Minister of Wales, began by addressing a few sentences the two men takes place tomorrow. There is not to the meeting in Welsh. The audience in the hotel in the much difference between north Wales coastal town of Porth Madoc was a little discomfited; when, after his 20minute speech (in English) they asked questions, most turned out to have English accenta They were concerned

about the fallout from last year's referendum, when the Welsh voted narrowly in favour of their own parliament. What would happen if there were a Labourdominated Welsh Assembly (a racing certainty) and a Tory government in Westminster? Would the nationalist tide in Scotland sweep over Wales? "Could the assembly get rid of the national curriculum?" one woman asked. Mr Morgan was a little nonplussed. "I think so," he said. "I think it's the kind of thing that falls into the area of the assembly." "I hope that won't happen," said the woman, rather querulously. Devolution is all very well, but education is for life. It all chips away at the solidarity of the UK."

Mr Morgan is the Labour MP for Cardiff West but the meeting was taking place in a stronghold of Plaid Cymru. the Welsh nationalist party. the political activists tend towards Plaid - leaving Labour with the English speakers. "Labour has a tank called the Institute of possible. Welsh Affairs."Its membership tends to be older and are often hostile to devolution." Its further problem is has grown from 10 to 20 per

cent in the past year, is now

- with the collapse of the

Tories - second almost everywhere. Mr Morgan's quest to become prime minister of Wales is rather a lonely one: he appears to be his campaign's organiser as well as its star, and he is fighting a heavyweight from his own party: Ron Davies, the Welsh Secretary, who has a Jaguar with a chauffeur and a

them: "They are both," says Wayne David, Member of the European Parliament for the Cardiff area, "in the Welsh Tribunite [soft-left] consensus, which covers almost everyone." But the contest the only one for the John Lloyd John Lloyd on Britain

The vote by Labour party

members to choose between

leadership of the three planned new parliaments of Northern Ireland, Scotland and Wales - has the merit of In this Welsh-speaking area, all such competitions: it allows those whose votes are being sought to articulate their concerns. And the largest worry by far is that devoproblem," says John lution be measured, moder-Osmond, who runs a think- ate and as un-nationalist as

Welsh devolution is very different from that of Scotland. "We are about to create a new democracy in that Plaid, whose poll rating Wales," says Mr Davies. "In Scotland the institutions have been there for centuries - in the law, in the education system, in the Church. The parliament there comes on top of that. Here the parliament will be more crucial in creating institutions."

Where Scotland claims autonomy as a right, and where Northern Ireland sees in devolution a way of settling its internal quarrel, Wales has sent forth flight and a prolonged crisis. | campaign staff working from an uncertain note.

everywhere, and are a reflection of the thinness of Welshness as a set of institutions. The Weish Office the government's local executive body, was created only in the 1980s; Welsh wings of the Trades Union Congress and Confederation of British Industry came in the 1970s. North and mid-Wales are hard to reach from the south: the fast routes are east-west. Geographically, the three parts of the principality are closer to contiguous parts of England: the north to Merseyside, mid-Wales to the West Midlands, and the south to the Severn Valley and Bristol. Though the north-south division is the one most commented on, there is also, says Mr Osmond, an east-west fissure: the western side, more

Welsh-speaking and poorer,

the east more developed,

more comfortable. In crude

terms, the west voted yes to

devolution last year, the east

As crudely, the younger you were, the more likely you were to vote Yes. "The generation formed by the war, and by the great national institutions like the health service and the nationalised industries created after the war, think in British national terms," says Mr Osmoud. "For the under-40s, these are less potent. Many of the older Labour MPs here hate devolution and nationalism, because they were themselves formed by the same [postwar] process. Plus, the assembly will mean that they have an assembly member in their own constituency, competing with them

to represent the people." In spite of the marginal popular acceptance of devolution, the political tide runs strongly for it. Mr Davies, who is learning Welsh, is the first Secretary of State who seems to regard the job as an achievement rather than a stepping stone. The success of the Welsh Development Agency in attracting foreign investment has stimulated the call for stronger selfadvertisement. John Smith, now the MP for the Vale of Glamorgan, was instrumental in bringing together process is under way, and agencies and companies to the stereotype may change.

The worries of the Labour form the "Branding Wales" group, to push a positive image. In opposition to the grimy, militant poverty portraved in Richard Llewel lyn's How Green was mu Valley, the hugely successful post-war film, qualities such as lyricism, passion, hospitableness and a strong work ethic, he believes, are waiting to be promoted.

In a world that lives by

images, nations and regions wither if they do not have a good one. But having one increases the sense of difference - above all, from the English. Once the assembly is in place, with members who must respond to their voters, the pressure to boost Wales will be intense. Gerry Holtham, retiring director of the Institute of Public Policy Research and himself a Welshman, says: "If the assembly can foster a sense of pride and self-belief to accompany the traditional strengths of Welsh people, economic strength will develop. An appropriate policy response from an assembly 'minding the store', as no London government could, would then reinforce that economic strength."

But Wales, much more than Scotland or Ireland. also offers the English gain as well as pain. Precisely because of the half-hearted assent to a separate parliament, Wales could stand as a model to the much larger part of the UK that is doubtful to the point of indifference about regional assem David, who has studied devolutionary processes elsewhere in Europe, thinks the trend will continue - and that "England might see in Wales an example to follow. Many of my colleagues from the north and the Midlands are strongly of the view that they are losing out. I think it will come there too, and will work as in Wales - the assemblies will create the

structures," However much the individual Welsh have made a mark in the world, it is not in Wales's collective nature to be a pioneer. That the leaders should talk so much about self-confidence is an indication of a fear that it may not be found. But the

itrade

🕇 he Yeltsin years are

August 1991 and faced down a

hardline Communist coup, it

seemed as though he had

launched a new era of liberation

in Russian history. The world's biggest country would cast off

the shackles of its totalitarian past and command economy and

embrace the values of a liberal

democracy and a market society.

pretation of events looks hope-

lessly simplistic. The young

reformers who were the intellec-tual driving force behind Russia's

progress into that brave new

world have been jettisoned by Mr

Yeltsin and discredited in the

country at large. In their place bave returned the grey men of

the late Soviet era, whose beliefs

and instincts were moulded by the tenets of Marxism-Leninism,

and who mutter increasingly loudly about the re-imposition of

Such men as Yevgeny Prima-kov, the newly-appointed 68-year-

old prime minister, and Yuri Maslyukov, the former head of

Gosplan, the Soviet state plan-

ning agency, who will run eco-nomic policy represent the cream

of the old Soviet elite. They are

decent, pragmatic, patriotic

bureaucrats, what one political

observer has called the "charm-

ing Communists" who stayed

loyal to their principles and did not jump on the capitalist band-wagon in pursuit of a quick rou-

Under their influence, Russia

may be returning not to the stag-

specifically to the path the coun-

try did not take in 1991-92. Then,

the liberal wing of President Mik-

hail Gorbachev's establishment

formulated the concept of peres-

troika (restructuring); it is now

regaining its influence in the

cluster of perestroika-era econo-

mists, including Leonid Abalkin

and Oleg Bogomolov, who have

for the past seven years been

churning out obscure journals in

musty institutes, have found

themselves once again at the cen-

tre of attention. It is possible that

future historians will see Mr

Yeltzin's reign as a a brief inter-

lude in a longer-run continuum

as a radical break with the past.

In the economic field, Mr Yelt-

sin's proudest boasts were that

he had privatised the bulk of

industry, liberalised the trade

regime, stabilised the rouble and

purged the country of inflation.

Those achievements are all being

Leading politicians are now

demanding that "criminally-

privatised" enterprises be nation

alised. Victor Gerashchenko, the

new bead of the central bank,

wants to re-establish currency

controls. The central bank vester-

day said that it would start print-

ing money to pay off the state's

packing of unpaid wages and to

bail out banks. The rouble's

value has already been washed

away in the welter of devalue-

Even the flood of imported con-

sumer goods, which filled the

shelves in Russia's shops and

became the most visible sign of

the country's move towards a

market economy, have begun to

yet further beyond the reach of

many Russians and importers have struggled to cope with

called into question.

state controls in the economy.

Seven years later, that inter-

ending in failure. When Boris Yeltsin

stood on top of a tank

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Friday September 18 1998

## Bailing out Japan's banks

The political deadlock over the system, the closure of the weakfuture of the Long Term Credit est banks could have devastating Bank of Japan saw Japan's top officials meeting into the early hours last night in an attempt to reach a decision before the weekend. But the approach they are taking is fundamentally flawed.

Although the ruling LDP party has been reluctantly edging toward the opposition's plans to nationalise the weakest banks, it has so far appeared as keen as ever to inject public funds to save them. But as well as being very expensive, this would leave the Japanese banking system as overcrowded and unprofitable as

The opposition's proposals sound more sensible. They suggest that the weaker banks should be nationalised, then wound down, so removing excess capacity and giving the other banks breathing space to rebuild their balance sheets.

This could work, if Japan's benks could be neatly separated into the sound and the unsound. The problem is that as Japan's politicians have dithered, the problems in the banking sector have worsened to a point where the entire banking system has been severely weakened. The rating agency Standard & Poor's earlier this week estimated that the banks' problem loans could total as much as Y151,370bn (\$1,121bn) - 30 per cent of gross domestic product.

knock-on effects. The Japan premium would rocket, leaving many banks with very serious liquidity problems, and worsening the credit crunch. With the whole banking system in difficulbe very damaging.

One option would be to inject public money into those banks worth saving, at the same time as winding down those that are insolvent. The problem is that the bailout would have to be massive; and with the banks still pri-vately owned, the benefit would accrue to the shareholders. This would amount to a huge transfer of funds from government to shareholders, which would surely be politically unjustifiable.

The unpalatable truth is that if the Japanese government really wants to rationalise its banking sector, while avoiding the risk of a total credit crunch, it has to carry out a widescale nationalisation programme, followed by closure of the worst banks, and recapitalisation and subsequent flotation of those that remain.

This would impose appropriate losses on shareholders, since the government would acquire ownership rights. It would also ensure that the banking system continued to function during the clean-up process. It would be a radical move; but it may be the only way for Japan to axtricate In such a vulnerable banking itself from a desperate situation.

## UK trade unions

As British union leaders met at leaders hate the very thought. Mr model. It would provide, he argued, the "third way" the industry secretary, politely said no thanks. Better not to get "too close for comfort", he said.

He is right. Britain's unions must carve out a new role: they should not be sitting at a tripar-

y Hight ban

 $e^{-\frac{1}{2}(1+\frac{1}{2})^{\frac{1}{2}}+\frac{1}{2}(\frac{1}{2})^{\frac{1}{2}}\frac{d_{1}^{2}}{d_{1}^{2}}} = \frac{1}{2}(\frac{1}{2}(\frac{1}{2})^{\frac{1}{2}}\frac{d_{1}^{2}}{d_{1}^{2}})^{\frac{1}{2}}}{(1+\frac{1}{2})^{\frac{1}{2}}}$ 

rii at stake

- See Land

For the most part, Mr Monks has done a good job of persuading the TUC to leave yesterday's battles behind. He has preached a form of new unionism, in which unions seek to improve production and the workplace through shared understanding of company performance". But his hoped-for "social partnership" will not materialise.

In theory, by putting the interests of the unemployed before those of employed insiders, corporatism can work. There is some evidence that this has happened in the Netherlands although early retirement and disability benefits have been at least as important as tripartism. In Germany, however, the corporatist agenda has yielded levels of unemployment that should not

Such an approach, in any case, is at odds with Labour's economic philosophy. New Labour's

their annual conference this Mandalson said the government week, they heard John Motks, was determined "not repeat the general secretary of the TUC, mistakes of the 1970s". That is an herald the European corporatist understatement: ministers are baunted by the memory. A more realistic comparison for

Mr Monks would be with his US rades. As in the US, the TUC is an important interest group which funds the left-of-centre party. This buys political influence, And American unions offer their dwindling number of members a wider range of services, such as employee ownership schemes and pensions.

UK unions must similarly adapt to a changing world, as one interest group among many. They have won the minimum wage and progress on recognition. They can play a role in advancing members' interests in Brussels. But they are not going to get a seat at the economic

It is for union members to decide whether representation is worth their dues. Over the last 18 years a growing number have decided it is not. The precipitous decline in union membership is not only the result of Mrs Thatcher's attack on unions. It also reflects the fact that unions can no longer deliver the influence they aspire to. The TUC has made a partial adjustment to this reality. It has further to go. There can be no return to the good old, bad old days.

Hanover trails

tunes of glory There's not a lot of harmony in Hanover as the bands rehearse for German Unity Day on October 3. The anniversary of occasion for consensus, reinforced by speeches of mind-numbing tedium, but this vear there's discord over a 15-minute piece of music entitled Variations on the Theme of

The "anthern-mix" prepared for the gablest features extracts from Germany's national anthem, local ditties Song of the Marsh Soldiers and Goodbye Johnny, and a few bars from the old anthem of communist East Germany, which is a great tune, even if the title - Risen from Ruins and Facing the Future -

of the former GDR. With a general election next weekend, the Red refrain wasn't going to go unremarked by Chancellor Helmut Kohl's political aliies, especially as Hanover is the power base of Kohi's challenger, Gerhard Schröder, who's nominally in charge of the

might have puzzled many citizens

fun and games. Bavaria's prime minister. Edmund Stoilber, is even threatening to celebrate German Unity Day by pulling his state out of it altogether. But there's still time for a compromise to be orchestrated, so that everyone

**OBSERVER** 

## Bricklayer

Ever since Ole Kirk Christiansen hawked stepladders, ironing boards and wooden toys around Denmark in the 1930s, Lego has been under family control. But now his grandson, Kjeld Kirk Kristiansen, is hinting that taxation minister Ole Stavad's

Given that the number of Danish global brands can be in the world" - the implied threat Kristianean has been built into

appeared on a Lego box lid in the 1950s, so threatening to get rid of the whole bag of bricks is a serious matter. But Denmark's richest man and former pipe-smoker of the year is a sprightly 50. So the betting in Copenhagen is that, by the time his children take over. Stavad will

It seems that one high-flying US

are determined to get two. company has just been closed

the flow, he returned to Greece from Canada - where he ran a supermarket chain - in the early 1980s to helo build socialism. As EOT boss, he tried to follow Yugoslavia's money-spinning example and introduce nudist

resorts in Greece but was forced out after Greece's powerful Orthodox bishops objected. Skoules switched horses under a right-wing administration to become general manager of Mega, Greece's first private-sector television station. But when the Socialists got back

This time, the opposition was down the corridor. EOT's hardline union has been fighting Skoulas over his latest wheeze: leasing prime tourist properties for development by big international operators.

Germany's TUI group has already snapped up a decaying spa in spectacular surroundings in vestern Greece. Time for Skoulas to take a

in, he landed up at EOT again.

holiday? We'll see.

## Musical drama

recruit isn't enough for London's Royal Opera House - the Limeys It's not all sweet music around Covent Garden these days - the for a year under a "rescue" plan

which has upset the company's

powerful unions. That hasn't

stopped Michael Kaiser leaving

American Ballet Theater to take over as executive director this

November. Kalser, 44, a one-time opera singer and management consultant, is a workaholic arts junide who has since devoted his ife to turning round arts outfits. Not content with luring Kaiser across the Pond, Covent Garden chairman Sir Colin Southoate isn't taking No for an answe from Sarah Billinghurst, artistic director of the Metropolitan Opera in New York: he wants her

for a similar role in London. A determined Southgate is off to the Big Apple next week to sweet-talk her. She'll want to know that she's not just swapping continents to witness the Royal Opera's curtain call.

## Portion control

Alcatel chairman Serge Tchuruk was in surprisingly good form yesterday morning, considering he had just announced a profit warning that would knock spots off the French telecoms equipment group's share price.

Asked about rumours linking Alcatel with Lucent Technologies of the US, the man from Marseilles recled off a list of household names that Lucent was rumoured to be interested in gobbling up - morsels like Nokia and Siemens. He concluded simply: "Bon appétit." Of course, Alcatel had become a much smaller mouthful by the end of the day.

## Russia's brave old world

John Thomhill says that Yevgeny Primakov is a blast from the past but cannot undo all the achievements of the Yeltsin regime



the paralysed banking system. faults Mr Yeltsin has brought oppression in dealing with black In the political field as well, Mr about some basic changes in Rus-Yeltsin's achievement is coming sia that the new leadership will unstuck. The heart of the post- not be able to ignore. He has, she Soviet political settlement was his constitution, adopted follow- ders of the Russian people, ing a bloody clash with the par- bestowing on them the gifts of dent was Russia's central political figure, far more powerful than the legislature and able to fire the prime minister at whim. Mr Yeltsin is still in office but his dominance is being undermined as an increasingly assertive parliament wrests more authority from him. He cannot in practice fire his new prime minister without provoking an even greater political crisis. And, with once strongly pro-Kremlin regional leaders calling for a 'rebalancing of powers" between the executive and legislative branches, Mr Yeltsin is being forced to concede that his pre

clous constitution may have to be For all this, however, it is evident that Russia today is a very different country from that of 1991 and that the new leadership cannot turn the clock back to the late Soviet era, even if it wanted Some achievements of Mr Yeltsin's regime may be disman-

tled but a few fundamental reforms are likely to prove longer-lasting. Yevgenia Albais, an influential journalist, argues that for all his says, lifted fear from the shouland the opportunity to own property, travel abroad, and take responsibility for their own lives. Russia was a country of slaves for centuries . . . I know what it is

The critical question is not about Primakov's

intentions, but their likely consequences

like to be bugged, to be followed, to live in fear," she says. "But I am the mother of a 10-year-old daughter and I am not afraid that tomorrow she will find herself in the Gulag. That is a tremendous

It is one that is likely to limit any attempts by the government to confiscate large amounts of private property without compensation. It also means that the government will not be able to easily impose Communist-era

denies any intent of pursuing a has called for more emphasis to be placed on the "consolidation of society" and the development of the "real economy" rather than fruitless financial speculation. Trained as he was in the theory of dialectical materialism. Mr Primakov appears to believe that the historical thesis developed in Soviet times combined with the anti-thesis of the Yeltsin era will now produce a synthesis under his administration.

market traders who attempt to

circumvent future price controls.

For his part, Mr Primakov

"Consistency in pursuing the policy of reforms is guaranteed. Nobody should have any doubts. he said in a recent television interview, praising the development of a commercial banking

sector and the temporary achievement of macro-economic stability over the past few years. But he added that such accomplishments should not be regarded as ends in themselves.
"All this should serve the development of the national economy, the development of industry. The purpose is that people should be paid their wages, should have employment."

Andrei Iliarionov, a liberal economist, argues that the single

greatest advantage for Mr Prima kov's government is that it has been overwhelmingly endorsed by parliament. That gives the new prime minister a chance to forge a new political consensus, is essential to pass much needed legislation. Already, Mr Primakov has been able to entice some young reformers from the moderate political movement led by Victor Chernomyrdin, a former prime minister, toto his govern-ment: they could give it a more modernising thrust and maintain relations with the International

Monetary Fund.
"Perhaps for the first time in recent years we have a working, f extremely ineffective, mecha nism of parliamentary democ-

racy," says Mr Illarionov. The critical question, though, is not about Mr Primakov's intentions, which seem reasonable, but their likely consequences. Though it is still too early to assess the final shape of the goverament and its economic policies, there are already some grounds for doubt.

The safest assumption is that Mr Primakov will not attempt to plunge back to central planning but steers towards a "middle wny" between state control and the temporising policies pursued by Mr Chernomyrdin as prime

minister between 1992-96. "The middle way was what Chernomyrdin was doing for the past five years but I do not any more," says one former minister. "The choice is either between more inflation and Soviet-type approaches or real reforms, bankruptcies, a balanced budget, and a stable currency. I hope the new government will reform themselves

once they are in the job." Otto Latsis, a former adviser to Mr Yeltsin, argues that the academic economists who are advising Mr Primakov may be perfectly "reasonable and intelligent". But he believes they still fail to understand some of the basic functions of a market economy. In particular, the effects of printing money on prices and effects of inflation on

the economy. High levels of inflation, which would appear to be the inevitable consequence of their demands to print money, would kill not cure politician can no more overcome these basic laws of economics

than defy the laws of nature. "Sometimes it happens that it is impossible to do something but that politicians do not know it is impossible to do it." he says. "It is impossible to turn back Russian economic policy to a system of Gosplan-style planning but they may try. And the result will be a very high price for all of

In the late 1980s, Mikhail Gorbachev often said that the old system was dying but the new one had not been born. Similarly, Mr Latsis argues that Mr Yeltsin's era is coming to an end but that the outlines of the next era have not yet emerged. Mr Primakov. he says, has one last chance. "If this chance is not taken then in a certain time it will be the end of democracy, the end of political liberalism and the problems will

be solved by a Russian Pinochet.' The task for Mr Primakov is to preserve the best of Mr Yeltsin's ambiguous legacy while eliminating the worst. In the midst of an ever-deepening financial crisis that is a Herculean challenge.

## Ginancial Times 50 years ago

Tex Plan in France Paris, Sept 17. The Finance Committee of the National Assembly to-day adopted with slight modifications the principal articles of the Finance Bill, in particular the increase in the ordinary income tax and the tax on industrial and commercial and agricultural profits. This decision augurs favourably for the vote in the Assembly itself, which will examine the Bill to-morrow. The two principal Government parties, the Socialists and the M.R.P., have pronounced themselves in favour of the Government's plan, subject to the condition that the authorities will take energetic action to lower the

Assasination Of Bernsdotte Amman, Sept 17. Count Folke Bernadotte, United Nations mediator, was assassinated in Jerusalem to-day. U.N Headquarters in the Holy City gave the news in a message received here to-night. Unconfirmed reports said that uniformed men killed Count Bernadotte and a companion as they were crossing into the Jewish area. The Count was to have delivered his report on Palestine to the General

Assembly next week.

price of meat.

## Basque truce

The Spanish government has reacted sceptically to the situation ought to be simple announcement of a ceasefire by Eta, the armed Basque separatist

Its caution is understandable: the truce could merely be a tactical manoeuvre ahead of the regional elections on October 25. And Eta is still demanding an independent Basque country, including a slice of France.

But this is Eta's first offer of a truce of indefinite duration and without explicit conditions. It raises a glimmer of hope that Eta and its political wing. Herri Batasuna (HB), have indeed learned something, as they promised, the five-month-old peace accords in Northern

ireland. As long as there were two violent nationalist movements within the European Union, they could to some extent draw legitimacy, as well as training, from each other. Now that Sinn Fein, the political wing of the Irish Republican Army, has drawn most, if not all, of the gunmen into the Irish peace process, Eta may be feeling uncomfortably exposed before Basque public

The region's leading political force, the Basque National Party (PNV), has also very consciously been trying to exercise the same moderating role on HB as the moderate Irish nationalist SDLP party did on Sinn Fein.

Parallels end here. The Basque than Ireland, because Eta has no competitors and professes no loyalty to another state. In fact, it is more complicated, because the Spanish Basques have more autonomy, including tax-raising powers, than Northern Ireland ever did - yet that is not enough for Eta. While mainstream UK political parties have long agreed on the Northern Irish issue, Spain's nationwide parties do not speak with entirely one voice on terrorism and Eta.

The government's task must now be to somehow make it politically perilous for Eta to go back on its ceasefire. So far it has pursued a police, rather than a political, solution. The danger now is that it may see the truce as a sign of Eta's weakness, vindicating its unrelenting crackdown.

If the truce holds beyond October 25, the government should respond with some gesture, perhaps returning some Eta prisoners to the Basque region. For its part, Eta should disabuse itself of any hope at this

stage of direct negotiations with Madrid on independence, and pitch into politics in the Basque region. Then perhaps one day there is a chance of moderate Basques joining with fellow nationalists in Catalonia and Galicia, to exploit the democratic potential of an increasingly federal Spain.

can get together and sing from the same songsheet.

inheritance tax reform might drive the maker of plastic bricks into the arms of an international rival.

counted on two fingers - the other is "probably the best lager might lose Stavad some sleep. the family business since he

be just another forgotten politician and the tax laws will be framed to keep Lego Danish.

## In the shade

Life Isn't a beach for Nikos Skoulas, who quit yesterday as chief executive of Greek state tourism organisation EOT. A man who prefers to go with 14

## FINANCIAL TIMES

ECCLESIASTICAL

FRIDAY SEPTEMBER 18 1998

## THE LEX COLUMN

## Alcatel ambush

Alcatel has done so much right in recent years. That makes yesterday's warning which caused 20-30 per cent to be carved out of analysts' profits forecasts, all the starker. The news came only six weeks after the company reported first half sales that were mildly disappointing but not disastrous. Even more embarrassingly, the announcement came just three weeks after shareholders in DSC Communications agreed a stock-for-stock takeover by Alcatel worth over \$4bn.

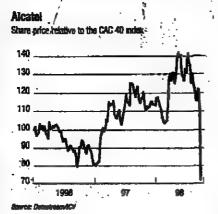
Alcatel says it could not know then what it does now - that hoped-for orders worth around Fr5bn will not materialise. This seriously dents management credibliity. No other European telecommunications equipment manufacturer has been caught short to this extent. Alcatel insists the lost orders are not due to a fall in market share but to crisis in Asia and Russia and stalled investment in Germany. This is hardly reassuring. First, it raises questions of internal controls and the degree to which management were fed a rose-tinted view of the status of potential orders. Second, investors must fear that Alcatel may lose its grip on its traditional customers like Deutsche Telekom, which is undecided which new technology to plump for.

Although much of Alcatel's agony may be of its own making, it does ram home that Europe's industrial giants are not immune to the chaos in emerging mar-kets. Hence, the chill that descended on Buropean equity markets yesterday with telecoms manufacturers faring especially badly. Continental Europe may have better short-term economic prospects than virtually any other part of the world. But most of its quoted companies are still exposed to international markets.

### British Aerospace

American News

Not even blisteringly strong results can reverse the rout in British Aerospace shares. Having fallen 40 per cent from their May high, they stand 30-40 per cent below most break-up valuations. This has been a harsh correction. With a £23.8bn order book - representing nearly three years' sales - BAe enjoys a visible and high quality earnings stream. And since its defence business makes it less cyclical than other general manufacturers, it



times its order book and 12 times 1998 forecast earnings. Pre-exceptional earnings growth of 25 per cent is, after all. rare in current conditions.

Given Airbus's recent emphasis on profitability and no evidence of Boeing-style production difficulties, fears on this count seem overdone. Indeed, BAe's commercial serospace arm showed its first profit for many years in the first half. Nor should the £689m deficit at the operating cash flow level be a major concern. This mainly relates to lower oil-linked payments on the large Saudi Arabian Al Yamamah contract, which have always been made good in the past by cash topups. So buyers of the stock need not be deterred, especially with the prospect of further consolidation around the corner.

As crisis has spread through Latin America, Argentina is being tarred with the same brush as Brazil. Bond spreads in both countries have soared and the Buenos Aires stock market has suffered even more than Sao Paulo's. Investors worry that Brezil could destabilise its smaller neighbour, Given Argentina's currency board system, which pegs the peso to the dollar at per, speculators would then have

a tempting target to shoot at. There are superficial similarities between the two. Both have twin budget and current account deficits and high debt. But the differences are more important. Argentina's fiscal deficit is just over seems a steal trading at less than 0.3 1 per cent of gross domestic product

against Brazil's 7 per cent. More imporiantly, Argentina's \$110bn of foreign debi is only 30 per cent of GDP and mostly medium and long-term. Only \$11bn falls due next year. In preparation, the government is busily arranging a \$60n standby loan from the World Bank and even roping in domestic pension funds to buy more bonds. Meanwhile, there is only \$3bn of short-term domestic debt that is vulnerable to rising interest rates - in

stark contrast to Brazil. Argentina's dependency on Brazil also a bit of a myth. Exports to its neighbour amount to barely 3 per cent of GDP. Of course a shock in Brazil would hurt Argentina and probably lead to a recession. But given its strong fundamentals, the country and its currency board should weather the storm.

### High yield bonds

Europe's fledgling high-yield band mer ket is grounded. Transactions were run ning at about twice the level of 1997, fed by leveraged buyouts, but now several refinancing issues are stymied. For existing bonds, yield spreads over government paper have widened dramatically. IPC Magazines' bonds, for instance, now yield roughly 750 basis points over 10-year gilts - more than double the spread at issue. At these levels, buyers should be stimulated. But they will want to believe markets have stabilised and that recession is not going to hit profits in businesses where interest cover may be only two

Meanwhile, banks stuck with bridging loans that their clients are unable to refinance are also facing a squeeze. Barclays, for example, has found itself in such a position in its loan for the Kappa Packaging buy-out.

Where there are penalties in the loan contracts - ratcheting up rates if refinancing is delayed - there is some compensa tion. But European banks have too often failed to put in such conditions.

All this spells higher financing costs: more equity, less debt, with higher risk premia on each layer. Buyers will have to be meaner, but that is fine because busi nesses are cheaper. And Europe's corporate bond market should get its slice, especially if banks build in big disincentives to hang around on the bridge.

## Madrid sceptical over Eta ceasefire announcement

Basque separatists urge Spanish government response to truce

Spanish government and opposition eaders yesterday reacted warily to the announcement of an indefinite ceasefire by Eta, the Basque separatist group, questioning whether the organisation genuinely intended to end its 30-year armed campaign.

In a move ostensibly aimed at annching a Northern Ireland-style peace process, Eta called an "unlimted suspension" of attacks, starting today. Without laying down specific conditions it hoped the government would take steps "of the same magnitude". It would then decide whether to move on to a definitive it was the first truce declared by

Eta without a fixed time limit. The incement came almost three nonths after its last car bomb, which killed a local politician from Spain's governing centre-right Popular party. Eta's campaign has claimed about 900 lives since 1968. José Maria Aznar, Spanish prime

ninister, in Peru on an official visit,

political parties to establish a uni- has not given up arms," he said fied position on the initiative. But he warned of the risk that hopes created by the ceasefire decision would turn to frustration. It was up to the organisation to prove its sincerity. "Eta cannot be given the benefit of the doubt," he said.

The government earlier emphasised it did not want to raise expectations about peace in the Basque country and voiced "profound scepticism" over the move, made in the run-up to Basque regional elections next month.

Jaime Mayor Oreja, interior minis-ter, called for "caution and prudence" and said it would take time to judge Eta's sincerity, especially once the elections were over. He insisted on the need to stand by the Basque region's current home-rule arrangements.

His statement came after a meet ing with Socialist opposition leaders, who reacted in similar tones. Josquin Almunia, Socialist party leader, said this would not be the first time Eta had generated expectations

But many Basque politicians and the Spanish Communist party peace negotiations, and the region's government called on all parties to prove themselves "equal to the circumstances". Xabiet Arzalluz, leader of the Basque Nationalist party, which had been striving to obtain a ceasefire pledge, said the initiative was a cause for "relief and joy" but cautioned it could be "the first step

in a long obstacle race". Political observers said Eta's announcement gave no indication of readiness to compromise on its political platform. The organisation refterated its aim of an independent state including part of southwest France, severing links with both Paris and Madrid.

It also said it would keep up what it called its "structures", and it is thought it may want to use a casesfire to rebuild its military strength. depleted by recent police swoops

## Parties agree to keep 'salacious' details of Starr report under wraps

Republican congressmen yesterday said the Starr report contained "salacions details" in additional documents that should not be released to

In a rare sign of agreement between both parties, members of the House judiciary committee indicated they would not publish more explicit accounts of the 18-month affair between President Bill Clinion and Monica Lewinsky, the former White House Intern.

The reluctance to publish further intimate details of the affair emerged as the committee was preparing to release video tapes of President Clinton's evidence before a grand jury last month.

Kenneth Starr, the independent counsel, accuses Mr Clinton of committing perjury in his grand jury testimony in an attempt to cover up an earlier charge of perjury in the Panila Jones sermal harse

Steve Buyer, a Republican mem- tested against the release of the ber of the House judiciary commit- tapes, which Mr Clinton said he tee, said there was an agreement that "certain information" should not be made public among more than 2,600 documents filed as additional material by Mr Starr.

"Many of you may think that Judge Starr's referral contained details," he said. "I will submit to you it did not. And many of these salacious details really have no place in the public domain. Everyone understands the seriousness and the gravity of the moment."

Democrats argue the release of the tapes is designed to embarrass the president and the party. They fear the tapes show Mr Clinton reacting angrily and evasively to questions about the Lewinsky affair.

But Republicans insist the tapes rather than transcripts - are essential evidence in assessing whether the president lied under oath before the grand jury.

The White House has not pro-

always expected to take place.

The judiciary committee appeared certain to approve the release of the four-hour tapes yesterday, but practical issues of copying and distribu-tion meant television networks were planning to broadcast them today. .

Meanwhile, Democrats and Republicans agreed to take steps to elevate the political debate in November's mid-term congressional elections. Both parties said they would block. funds for candidates who made personal attacks on their opponents.

John Linder, chairman of the national Republican congressional committee, said: "We both have agreed that responding is acceptable, but initiating a personal attack on anybody running for office is simply off limits. We are soon going to have no one of any stature willing to put themselves through this wringer.

18 September 1998

Videotape debate. Page 4

## **CONTENTS**

Weather	**************************************	MITTERMANIEM PRITTERIA 1
		<b>3</b> .
		10.00
7. A. S. M. B. W.		

**Features** 

Letters

A Vickers worker at Newcastle upon Tyne, where the company pla fer production of its Challenger 2 main battle tank from Le

## Companies & Finance European Company News .

Asia-Pacific Company News

## Markets

Bonda Bond futures and options US interest rates Currencies FT/S&P-A World Indices World stock markets reports World stock market listings London share service FTSE Actuaries UK where indice Managed funds service

Survey

FTSE Gold Mines Indeed

-T.com

### Directory of online services via FT Electronic Publishing

offers and online ordering

Cityther: Now to get where prices and uner-

This announcement appears as a matter of record only

## nv Bank Nederlandse Gemeenten

NLG5,000,000,000

Euro-commercial paper programme

## Arranger

**Warburg Dillon Read** 

Dealers

nv Bank Nederlandse Gemeenten

Citibank International plc

Deutsche Bank

Goldman Sachs International

J.P. Morgan Securities Ltd.

Warburg Dillon Read

**Warburg Dillon Read** 

## FT WEATHER GUIDE

Europe today Scandingvia will have showers in the west, but the south will be drier with sunny spells. Norther reas will have rain, and steadie rain will move into the west later. Parts of eastern Europe will have rain and the Low Countries will rain. Central and western Europe will be sunny and warm. The iberian Peninsula will be mostly sunny, but there will be showers in the south and east with some thunder. The eastern Mediterranean will have thundery

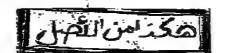
Five-day forecast Scandinavia will be mostly dry on

ment in government bonds.

Saturday. Thereafter, it will be wet in the west but dry in the east. Central and western Europe will stay warm and sunny, but showers will continue to affect the Spanish resorts. South-east Europe will have outbreaks of thundery rain.



**PAWEATHERCENTRE** TODAY'S TEMPERATURES Sun Fair Feir Fair Fair Shawer Sun Shower Sun Fair Fair Fair Shower Fair Shower Shower Orizzie Shower Fair



landse Gemeenten

FINANCIAL TIMES FRIDAY SEPTEMBER 18 1998

### RECRUITMENT



RICHARD DONKIN

## Nurture vs nature

Some psychologists believe ingrained behaviour will always dominate office life

Talent does not exist. It is a myth which should be demolished, a study said last week. The research, led by Michael Howe, professor of psychology at Exeter University, would appear to have important implications

for recruitment and the development of individuals in the workplace. The study challenges some underpinning most western educational systems, and the comparatively new ideas on evolutionary psychology

embedded in your genes. Only last month in the Harvard Business Review Nigel Nicholson, professor of organisational behaviour at London Business School, argued that people were predisposed to adopt certain behaviour ingrained during

By this argument the removal of designated parking spaces and corner offices for executives, he suggests, is a waste of for men in particular, to seek out status and to establish hierarchy. The

A STATE OF THE STA

. S. . 😅

1.5

office, it seems, can be as symbolic of executive power as the throne is of kingship. Prof Nicholson comes from a long line of behavioural

geneticists who have tended to hold the whip hand in the development of selection processes for most of this century. He asserts that there is little point in trying to change deep-rooted inclinations". Thus, with regard to leadership he concludes that "the most important attribute for leadership is the desire to

This may hold true for the leader but does it hold for those who are led? It could be argued that the self-driven cult of the leader has been at the root of the 20th century's most destructive episodes. Is it wise for any organisation, be it corporate or governmental, to allow the natural emergence of leaders? Should not leadership, like any other executive function, be determined by the demands

The belief in predisposed chaviours does seem compelling, particularly

excellent thinking."

What is the point of supports a conviction that

The extent to which the salaries of US executives have shot about those of

The pay of US chief executives, including bonuses, grew by 44.6 per far beyond that in any other occupation. The biggest leap occurred in the recovery years between 1992 to 1997

"They have a point of view and the more intelligent they are the better they are likely to be at defending their argument. Many excellent minds are trapped in poor ideas. That is not

This could be one of the problems of the nurture versus nature debate. If one search for talent can be misplaced it might find the same way personality traits could be accepted more readily if there was greater acceptance among those attracted to the idea of genetically inspired behaviour that people can also be moulded by their

when Prof Nicholson points

several children is aware of

the differing personalities

can it be squared with the

theories of those, like Prof

excellence is not inborn but

determined by a variety of

factors such as opportunity,

The Exeter research noted

that the ability of violinists,

depend on practice. Equally,

practice appeared to ensure

orders than a control group

of students. It was wrong to

assume, therefore, said the

reach high levels of ability.

academics should adopt such

listening to a talk by Edward

It seems a shame that

polarised views but after

Executives in London last

surprising. Mr De Bono

suggested that sometimes

people can know too much.

"A lot of people with high

IQs get stuck in the

de Bono given to the

Academy for Chief

report's authors, that a

person needed talent to

for example, tended to

that waitresses could

Howe, who argue that

among their brood. But how

out that any parent of

intelligence, after all, if it Wasn't it Keynes who admitted: "When the facts change I change my mind. What do you do sir?"

side were to suggest that the many more in agreement. In

compilation of employment statistics."

CEO pay in advanced countries

Leap in US CEO pay

other workers in the past 10 years has emerged in a new

Retio of CEO to US pay relative to toreign pay, 1997 US = 100 CEO \$000 154.7 328.3 470,7 440.9 13.0 13.0 450.3 53.7

> rose 36.6 per cent. These figures do not include profits made on taken into the calculations the full compensation of chief executives doubled over the 1989-97 period.

388.0 489.7

US 689.2 901.2 Non-US average 327.6 438.6

five years after 1992. The clearest illustration of the growing gulf between the pay of US executives and other workers is the increasing ratio of chief executive pay to that of the average worker. In 1978 the chief executives of large US companies carned 28.5 times more than an average worker. in 1989 it had grown to 56.1 and by 1997 it was

growing by 71 per cent in the

average worker earned over a whole year. As the authors demonstrate US executive pay has not only forged

executive needed to work

half a week to earn what an

115.7. In 1997 a chief

it has been moved well ahend of that available for executives in other This is demonstrated by

the index on the right hand side of the table here which sets US pay equal to 100 so that any index value less than 100 shows that a country's executives carn

less than those in the US The authors point out that the index shows that US chief executives earn double the average of the 12 other Industrialised countries in the comparison and no country has executives which get paid as much as 60 per cent that of their US counterparts.

The State of Working America 1998-1999, Ecol Policy Institute, tel 001 202 775 8810, to be published in January by Cornell University Press

richard.donkin@ FT.com

with European economic and monetary union. The service will

concentrate on personnel. pay and benefits issues such as polices on pay parity across Europe - that companies will need to have comes into operation on January 1 1999. Simon Bleach +44 1737

Service to help

managers cope

Watson Wyatt Worldwide,

the human resources and

benefits consultant, has

personnel

with Emu

### Social security

An even greater problem than the euro could be the way companies can be caught out by changes in social security laws aimed at shifting this burden of retirement benefits from the state to the corporate sector. A new report from Towers Perrin shows that reform of national social security laws can have a serious impact on company overheads.

Recent reforms in France. t says, increased the liability of one multinational from

£6m to £24m. A restructuring of Mexico's social security last year increased costs for some companies by millions of

"Sweeping change in public and private programmes is a truly globa! phenomenon," says Nige! Bateman, head of the firm's UK-based international benefits consulting practice The report, Retirement Income Around the World. analyses retirement systems in 17 countries, ranking percentage of overall benefits provided by private employer plans. The UK is

### Dotails: 001 800 525 6741 Higher salaries

third in the rankings behind

ahead of the Netherlands.

Canada and the US

Hong Kong and Australia but

Job market data callected by the UK's Federation of Recruitment and Employment Services in August suggests that a tightening Labour market is continuing to drive up salaries and that in spite of recession fears demand for staff in most sectors is shift high. The only evidence of an easing of recruitment prowth is a slowdown in demand for unskilled manufacturing workers Anne Fitzpatrick +44 1225

### BANKING FINANCE & GENERAL APPOINTMENTS

RBS Cards is a new division of The Royal Bank of Scotland Group and responsible for management of all Royal Bank of Scotland, RBS Advanta and affinity and co-branded credit cards. It has been formed through a merger of its substantial existing cards business and the highly successful and now wholly-owned RBS Advanta.

It is one of the fastest growing and most innovative card companies in the UK and already the fifth largest issuer of VISA and Mastercard credit cards in Europe. Very ambitious targets have been set with the creation of this new unit and two outstanding opportunities exist to be highly influential members of the senior team. Salary packages will reflect the importance of these roles.

## OUTSTANDING OPPORTUNITIES [ ] WITHIN CREDIT CARDS

## BUSINESS ANALYSIS DIRECTOR

- Major competitive advantage axists through innovation underpirened by superior technology and data-driven management and marketing techniques. As a function, Business Analysis influences every major decision in the business and is a cornerstone for continued success.
- The role will lead the transfer of complex concepts and statistical results into clear management information which facilitates good strategy and decision making. There are no large departments implementing 'run of the mill' solutions.
- Candidates will be able to demonstrate successfully combining an intellectual, commercial and managerial approach within a 'hands-on' style. Will also be 'mathematically minded', highly literate in analytical software puckages and experienced in working in a relational database environment.

## CREDIT RISK DIRECTOR

- Will lead the development of risk management, providing the vital optimisation of balance between revenue and risk as the business grows.
- MAs a member of the senior team, a significant contribution to the overall strategic direction and management of the business will also be expected.
- Candidates will bring a number of years' experience managing risk. They will have strong strategic vision, technical and professional knowledge, wellhoned analysis, judgement and problem solving skills and a range of softer skills encompassing leadership, teamwork, communication and

Please send a full CV including details of current remuneration to:-Willie Finlayson, Finlayson Wagner Black Ltd, 19 Alva Street, Edinburgh EH2 4PH. Tel: 0131 539 7087. Faz: 0131 539 7086. E-Mail: fin,wag.black@cableinet.co.uk



## **ABN-AMRO**

## **Equity Research Analysts**

Middle East & North Africa (MENA)

ABN AMRO has decades of experience in the Middle East and North African economies. currently employing over 1,500 staff in the MENA region. Through one of the widest regional network of offices. ABN AMRO offers universal banking services to its local, regional and international clients. It is now expanding upon this strong base through its capital markets activities. With one of the most experienced MENA capital market teams, ABN AMRO is to strengthen its equity research team and is recruiting analysts in London and in the MENA region.

- The role of the analyst will include: Publication of equity research on the markets of the Middle East and North Africa.
- \* Prequent visits and service to our Institutional and Corporate clients.
- Regular contact and interaction with the dedicated Equity Sales, Equity Capital Markets and Corporate Finance teams.

 Responsibility, as part of the MENA team, for broadening ABN AMRO's profile through extensive marketing in the MENA region and globally.

Potential candidate's profile will show: \* Experience, preferably in equity research/accounting. Good academic background with demonstrable writing and analytical skills.

\* Fluency in Arabic essential, with French an advantage.

Please send your CV with current remuneration package, to: Mr Angus Blair, Head of Equities, Middle East & North Africa, ABN AMRO Equities (UK) Ltd., Beaufort House, 15 St Botolph Street, London EC3A 7QL. E-mail - angus.blair@abnamro.co.uk Tel: +(44) (0)171 678 5340. Fax: +(44) (0)171 678 5620.

## Deal shaping on a global scale

Andersen Consulting

Andersen Consulting is the world's leading management and technology consultancy. Our continual growth has been achieved through our unique ability to create business solutions that integrate expertise and experience across the full range of business needs - strategy, technology, processes and people. It is this integration that allows us to create our business solutions and for those seeking far-reaching change, only Andersen Consulting brings the insight, practical know-how and global, integrated capabilities to help them achieve success.

The firm's ongoing development has created opportunities for a small number of high-calibre financial analysts to apply their skills within an Intellectually and personally demanding context. These exceptional individuals will Join the Global Deal Services team, which is responsible for shaping and structuring the firm's \$billion outsourcing, enterprise and valuebased consulting activities. They provide high-level commercial support to partners across the practice and structure commercial arrangements between Andersen Consulting and its clients through to contract negotiation.

Global Deal Services currently numbers some 60 staff worldwide but plans are in place for continued growth. This provides outstanding scope for ambitious professionals who have the dedication and resilience to achieve in these exacting roles. A professional accountancy or finance qualification is essential. Fluent English should ideally be matched by knowledge of one or more other European languages. Substantial travel will be involved.

## Senior Managers

£65,000-£70,000 + benefits London, Paris, Frankfurt and Brussels

You'll work on complex multi-national, multi-currency deals which cross both geographical and cultural barriers. We would expect to see at least seven years' experience in a major corporation or city institution, giving financial expertise that is both broad and deep. An above-average intellect will be matched by a high degree of competence in financial modelling techniques, accounting concepts and budgeting techniques. The ability to think globally yet focus sharply on detail is vital, as are strong communication skills, good judgement and personal confidence.

To find out more, please contact our advising consultants, quoting reference AC62:

Talisman Resourcing International, River Wing, Latimer Park House, Latimer, Chesham, Bucks HP5 1TT. Telephone: 01494 546600. Fax: 01494 546622 E-mail: ac62@talismanis.co.uk

For more information, please visit our website at http://www.ac.com

## **EUROPEAN RESEARCH ANALYST**

Real Estate Fund Management - International Bank

Central London Our client, a British bank international in flavour, has successfully developed a range of niche businesses including property lending. Success in this field has led them to establish a new Real Estate Fund Management department. A new opportunity is now available for a European Research Analyst to join this small specialist team to provide

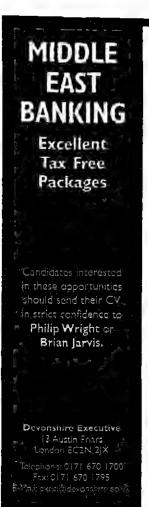
research support for future property investment decisions and transactions. kased at the Central London HQ, your wide ranging responsibilities will include:

- researching European property markets sourcing and co-ordinating external research services
- producing high quality marketing material for clients presenting research findings to clients

You are likely to have around 3 years' commercial experience and be familiar with a number of European markets. Whilst a knowledge of commercial property is desirable, it is not essential. Educated to degree level in economics or a similar discipline, you will be able to combine research skills with first class written communication abilities. You will be computer literate and capable of working to an advanced level on spreadsheets.

Competitive remuneration package.

Please send a full CV and covering letter to Linda Steel, at Ideachange Ltd, Human Resource Consultants, Horsesboes House, Blediow Road, Princes Risborough, Bucks HP27 9NG, or telephone her confidentially on 01844 275788 (office), 275906 (fax) or 01844 274957 (eve/weekends). E-mail: enquiries@ideachange.co



SENIOR CREDIT MANAGERS

US\$80k-150k plus bens We have a strong demand from Gulf-based clients for senior bankers with in-depth knowledge of the credit function at executive level, Proven track records in credit analysis are essential and candidates with backgrounds in risk management and credit administration are also sought. Strong communication and management skills are vital as these roles are integral to the promotion of the bank's profitability and income objectives, providing high profile guidance to our client banks' business units. Fluency

CORPORATE RELATIONSHIP OFFICERS c.US\$85k plus bens Our client, a prime regional bank, seeks to expand it's corporate banking team by the appointment of a number of experienced bankers to develop and maintain corporate relationships. The ability to devise highly focused marketing programmes using state-of-the-art existing management information will be backed up by strong financial analysis and product

packaging skills. Knowledge of the region is an advantage but not necessary.

FINANCIAL CONTROLLER

£60k+ plus bens A major Gulf based bank seeks urgently a qualified accountant to manage the integrity of the bank's balance sheet and operating results. As a full service commercial bank, business sectors include wholesale and retail banking treasury and capital markets. Strong emphasis will be placed on

LOAN SYNDICATIONS MANAGER £ negotiable This leading Gulf based banking group requires a Syndications Manager to join its head office unit. Candidates will have extensive hands-on experience in all aspects of both origination and distribution, preferably with Middle Eastern credits. Knowledge of capital markets and project finance would be an advantage.

MIS skills and proven expertise in this area and its systems is required in

addition to well developed analytical skills and computer literacy.

Devonshire executive



## **European Private Equity Associate** £ Excellent

London

Advent International is one of the world's largest and most dynamic private equity investment firms, with some \$3billion of funds under management. The firm, with European headquarters in London, employs over 90 professionals, operates in 30 countries and has made over 400 portfolio investments. In Europe, they focus on later stage expansion financing and buy-outs, with transaction sizes falling primarily in the £20 million to £500 million range.

Due to continued expansion, they seek an exceptional individual to join a team focused on the generation and proactive development of sector specific deal activity. This will encompass research into selected markets such as media, telecommunications, healthcare services, chemicals and retail/consumer sectors throughout the UK and Europe.

Having identified, evaluated and originated potential Investments, you will be involved in carrying transactions through to their successful conclusion, in addition to working on other transactions generated by the company.

Candidates will be highly motivated ACAs. MBAs or corporate financiers, employed by leading firms in their respective fields. In particular, they must possess strong financial modelling skills, combined with a strategic, commercial and entrepreneurial acumen.

All applicants must possess excellent academic credentials. strong interpersonal skills and the confidence to market Advent International and the ideas they generate at the most senior levels. Candidates must exhibit exceptional potential and European language skills would be advantageous.

interested candidates should contact Annabel Haywood or Charlie Thompson on 0171 269 1862 or write to them enclosing a full curriculum vitae to Michael Page City, 50 Cannon Street, London EC4N 6IJ. Fax 0171 329 2986. Please quote ref 451453. e-mail: annabelhaywood@michaelpage.com

For more information on Advent International, please visit their website on www.adventinternational.com

Michael Page

London • New York • Paris • Amsterdam • Frankfurt • Milan • Madrid • Hong Kong • Singapore • Sydne)

## **Internal Communications Specialist**

### London

Our client is one of the world's pre-eminent global Investment banks with a reputation for vision and excellence. The European IT department are a high profile successful business unit and now they require an individual to act as an internal Communications Specialist

- Reporting to the Head of information Technology for Europe and Asia, you will have full strategic and operational responsibility for all internal communications programmes for the European IT department.
- ◆ You will facilitate and deliver communications programmes at a regional level that are in line with global communications objectives.
- ◆ Complete responsibility to keep abresst of technical developments in the communications field, particularly the inter/intranet technologies and be able to advise and make recommendations to colleagues and local ement of the developments.
- Play a key role in the successful delivery of the conferences and events initiatives. You must be able to plen, implement and evaluate the outcome of these activities.

## £ Excellent Package

- ◆ Of graduate calibre with a proven track record of successfully delivering internal communications strategies within a technical environment.
- Intellectually bright with the gravites and maturity to influence a diverse range of senior level individuals.
- You must be able to demonstrate an understanding and have worked successfully with inter/intranet
- ♦ You will be a results driven communications specialist who will take ownership of projects, adhere to strict guidelines and deliver to the very highest level.

To apply, please forward a current curriculum vitee to our retained consultant, Frazer Wilson at Michael Page Sales & Marketing, Savannah House, 11 Charles II Street, London SW1Y 4QZ.

Please quote reference 446140. e-mail: frazerwijson@michaelpage.com



Michael Page



Australia · China · France · Germany · Hong Kong · italy · Netberlands · New Zealand · Singapore · Spain · UK · USA

## **Deutsche Financial Services European Counsel**

With headquarters in St Louis, Missouri, Deutsche Financial Services (DFS) is an international leader in financing and servicing programmes that facilitate the distribution and sales process, it provides fiexible finance programmes tailored to peds of its clients' businesses ranging from inventory financing through to asset-based lending and end-user's managed loan portfolio exceeds USS7billion and is a unit of the Deutsche Bank Group. With assets of a Deutsche Bank Group is one of the largest financial institutions in the world.

### Amsterdam

- A senior lawver is now required to service the group's current European legal needs and manage legal affairs in DFS's expansion into Western Europe. Based in the expanding Amsterdam office and reporting directly to the General Counsel, St Louis, you will be an integral part of the global legal group and will work autonomously alongside the business in Europe.
- A European qualified lawyer with approximately five years post qualification experience in general finance including asset finance, secured lending, conditional-sale

## Excellent Package

structures, factoring and syndicated loans, Knowledge of local credit license regulation is also useful but not

- Fluency in English, plus a second European language, is highly desirable given the global nature of DFS's business as is an understanding of EU regulations.
- Capable of working autonomously and liaising directly with internal project groups, you must be able to effectively manage external counsel and take a pragmatic, pro-active approach to legal work, fully integrating yourself into the business.

To find out more about this opportunity with a truly global organisation, please contact our exclusively retained consultant. Catherine Brown on 0171 269 2484 or write to her enclosing your CV at Michael Page Legal, Page House, 39-41 Parker Street, London WC2B 5LN. Fix: 0171 405 2936. This essignment is being handled exclusively by Michael Page and all directified party applications will be forwarded to them. e-mail: catherinebrown@michaelpage.com

Michael Page

Australia • China • France • Germany Hong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • USA

## How should the capital adequacy of banks be regulated? The decision is yours...



ment in government bonds.

## Manager, Credit Risk

Our banks policy department is responsible for interpreting and developing prudential supervisory policy in relation to banks (and, in due course, building societies). This involves looking at all aspects of the supervision of banking groups, with a particular emphasis on the establishment of capital requirements for credit and operational risk.

We are now looking to appoint an individual with the substantial level of experience and knowledge to manage a team developing the framework for assessing supervisory policies on credit risk. Your role will include taking the lead in consultations on an international level reviewing the international rules for banking supervision (especially at the Basie Supervisors Capital Sub-group). To manage the efficient and effective implementation of these processes, you will be expected to

**Appointments Advertising** 

appears in the UK edition every Wednesday & Thursday and in the

International edition every Friday.

For information on advertising in this section please call

Karl Loynton on 0171 873 3694

undertake a significant amount of credit risk modelling work whilst focusing on the

This is a high profile position within this prestigious new regulatory body, and consequently we are looking for an individual with the confidence, credibility and charisms to pursue the UK's aims in international negotiations. You must also demonstrate a strong understanding of policy in this area and the ability to understand new complex structures, supported by first class managerial and

interested? Then please call 0171 269 6204

Closing date: 30th September 1998

**Financial Services Authority** 

Your office is in Munich. You're at home on the world's capital markets.

capital markets.

You know us as one of the world's leading insurers. As a global player we hold shares in world renowned companies and invest on all the major international capital markets. There is a vacancy for

## **Financial Analyst Capital Markets and Financing**

to plan and carry out future-oriented capital market transactions.

It will be your job to analyse and assess new capital market instruments. Furthermore you will perform peer group comparisons according to aspects of the capital market. Included among your tasks are managing international stock market launches plus special jobs such as rating or personnel participation programmes - always reporting back to the Board.

Your strengths are the capital market and company financing.

Following the attainment of an excellent degree in business studies, you possess in-depth knowledge and preferably professional experience in Investment Banking/Capital Market. You are well versed in the relevant financial and mathematical methods and ideally you

have also obtained an MBA with Corporate Finance or a similar subject as your speciality. Your English, and if possible a further foreign language, is so fluent that you can negotiate with confidence. Ideally, you have already been able to prove your qualities through your engagement in demanding projects abroad.

Your specialist skills are complemented by personal competence.

Your analytic mind gets straight to the heart of even complex problems. You master stress situations with selfconfidence and the determination to find solutions. And it's not least your social and communication skills which convince - and enthuse - others.

Your job is international your position is at the top.

You will work on the most fascinating tasks currently known on the international capital market. Equally varied are your prospects of advancement. The conditions offered for this position comply in full with the demands we make of you. Please contact us if you feel that this vacancy is for you.

'Allianz Versicherungs-AG Personnel Department Code No. 70/98 Kap-Fin Königinstr. 28, 80802 Munich E-mail: gerhard.moser@allianz.de

Allianz (tt)



ballysing the in Commen

ers evestors

## Equity Associate

Million Control of the Control of th

The second A SAME SAMES ASSESSMENT OF THE ... CONTRACTOR OF THE PARTY OF THE Free House Estavolation of the company

opean Counsel

Excellent Package

 $\{x_i,y_{i,j}\}$ 

METHOD I'V

FINANCIAL TIMES FRIDAY SEPTEMBER 18 1998

## **Investment Banking**

en au allen besteutenden Finanzplätzen der Welt. Im Rahmen des weiteren Ausbemes des Kapitalmarka-Geschäftes mischte die Bank mit Sitz in Deutschlund ihr Investment-Banking-Team verstärken. Wir suchen für diese erste Bankadresse, neben erfahrenen Persönlichkeiten, mich füngere Miturbeiter mit ersten vertieften Kenntuissen in den angesprochenen Bereichen, die an diesen Aufgaben eine Chance zur Realisierung ihrer Berufsziele sehen:

## Bookrunner

## DM-Swaps

Options-Buches im mittel- his langfristigen Bereich, einschließlich des Pricings strukturierter Produkte. -

Die Anforderungene Wenigstens drei Jahre Erfahrung im Handel von Swaps und Optionen sowie Sicherheit im Pricing strakturierter Produkte; händlerisches Geschick und gute Englischkenntnisse

Unser Projekt: TNS

## Interbank

## **Marketing Swaps**

Optionen mit in- ned ansländischen Bankpartnern, Monitoring der vermögen, primer im Aktien- aber auch im Rentenbereich; Kontrahentenlimite. Beratung interner und externer Gesprächspartner. Anlageuniversum sind die europaischen Markte einschließlich

Die Anforderungen: Erfahrung im Fixed-Income-Bereich, möglichst ein bis zwei Jahre Swap-Erfahrung, gutes mathematisches Verständnis,

Umper Projekt: TNI

### Portfoliomanager Institutionelle

Deutschland, kfinftig auch die Emerging Markets; Mitwirkung bei Anlageausschußsitzungen sowie bei Kundenakquisition und

Die Anforderungen: Drei bis fünf Jahre Berufserfahrung als Portfoliomanager oder als Analyst, geme auch mit quantitativem Ansatz. Kenntnisse der europäischen Mirkae, eventuell der Emerging Markets erwänscht, Englisch selbstverständlich,

### Prop-Trader **Equities**

Die Aufgaben: Management des bedeutenden DM-Swap- und Die Aufgaben: Akudisition und Abschluß von Swaps und Zins- Die Aufgaben: Verwaltung von Spezialfonds und Treuhand- Die Aufgaben: Handel hzw. Prop-Trading in Aktien und Optionsscheinen deutscher und europäischer Wette sowie entsprechender Terminmarkte. Je nach Alter, Erfahrung bzw. zukünftigem Aufgabenschwerpunkt bei Fahrungsquahifikation auch Übernahme der Gruppenleitung.

> Die Anforderungen: Einige Jahre im Handel europaischer Aktien und Indizes, Know-how im Umgang mit Derivaten, Teamonennerung sowie Englischkenntnisse und, für die Gruppenleitungsfunktion. moglichst Führungserfahrung. Unser Projekt: TEN

nder Qualifikation die Chance haben, sich beruflich weiterzuentwickeln. Die mit dem Ausbau des Investment Banking dieser sohden Adresse einhergebenden beruflichen und persoulis ben Herausforderungen und Chancen, verbunden mit einem sieheren Arbeitsplatz, sollten im Vordergrund der Überlegungen stehen. Die Positionen sind angemessen ausgestattet und bieten überdurchschnutliche Sozialleistu Thre Kontakte: Herr Thomas E. Schüller sowie Herr Matthias Junger: an diesem Sountag erreichen Sie Herrn Schüller zwischen 18.00 und 20.00 Uhr unter +49 6174/933331; ab Montag sind Herr Schüller unter +49 6172/4904-14 und Herr Junges unter +49 6172/4904-12 ung Buro

## Stephan, Junges & Partner GmbH



Andre & Cie SA., headquarters of an international trading group,

INTERNAL AUDITOR

Operational and financial audit

Follow-up of management reporting

has an opening for an:

missions worldwide

### THE BERWICK GROUP

zu erreichen. Senden Sie uns ihre Unterlagen bzw. Ihre Vita, auch per e-mail an SJP-Team@t-ouline.de. Wir senden Ihnen dann gerne die gewünschte Unternehmens- und Positionsbeschreibung. Diskretion ist selbstverständlich

### RESEARCH-BASED STRATEGIC ADVISORY / MERGERS & ACQUISITIONS LONDON-BASED

Rabobank International is a major division of Rabobank Nederland, one of the world's leading international banks with assets in excess of NLG390 billion and a AAA credit rating.

In support of a senior level search, Rabobank has identified a requirement for a number of London-based experienced corporate financiers. The London-based Strategic Advisory / M&A team, as part of a global M&A network, operates as a research-driven, sector based advisory group and concentrates on the Bank's four main focus sectors: Food & Beverages, Transport & Logistics, Healthcare and Financial Institutions.

Applications are invited from individuals as detailed below, although more senior applicants will also be considered. At Associate Director and above, candidates with relevant sector experience, whether gained within an investment bank, the strategic planning division of a UK or European corporate or a major management consultancy will be given priority.

### ASSOCIATE DIRECTORS

- Degree plus additional qualifications (ie ACA/MBA).
- Minimum of 5 years' relevant experience of transaction execution either within investment banking, industry or management consultancy.
- Experience of cross-border M&A and corporate advisory.
- Recent UK domestic City Code experience optional but an advantage. Strong technical/modelling skills.
- Ability to manage "hands-on" transactions with a great deal of independence. · Ability to participate in high-level client presentations and on-going client
- European language skills would be an advantage.

Interested candidates should send their resume in strict confidence, including current remuneration, to Sam Dewhurst at:
The Berwick Group, 51 Lincoln's Inn Fields, London, WC2A 3LZ. Tel: 0171 404 6446 / Fax: 0171 404 6062 / E-mail: bergrp@dircon.co.uk

- Degree plus additional qualifications (ie ACA/MBA).
- Minimum of 1 year's Strategic Advisory/M&A or Corporate Advisory experience in a leading investment bank of corporate.
- Excellent computer financial modelling and analysis skills.
- · Demonstrable transaction exposure and experience in researching and supporting client presentations.
- European language skills would be an advantage.



Audit of acquisition studies and investment projects

and other financial information

Please send your application in writing with CV to Human Resources Director, ANDRE & Cle S.A., Ch. Messidor 7,

P.O. Box, CH 1000 Lausanne

Hedge Fund/Venture Capital Fund Markets

Unique, high-performance, year old, BVI-beed fund seeks entrepreneunal mericiter in Europe, Asia and South America. Individual or group must have proven success seeing hedge or venture funds to weathy non-U.S. swestors or institutions, and plan to marriet memourn of \$15 milionly? Exceptionelly attractive compensation. Big agost suids and administered by one of the largest private Swissifuschianusters before trivitational advanced by contract trivitational advanced on the positions. Each of the largest private providers and out to eculthern California. Fax or e-mail cover letter and a.v. tr Mr. Derreil Brookstein (in U.S.) at (780) 918-8722 o nylightenourcedevelopment com. He will be evaluable indon and Zunich in October

## Vice President & Associate Levels Commercial Real Estate Analysis & Finance

"Moody's Investors Service

## Analysing the Key Transactions in Commercial Real Estate.

Moody's Investors Service, the international credit rating agency, has built a worldwide reputation for its credit analysis. Opportunities exist within our Structured Finance Group, at both the Vice President and Associate level, for individuals who wish to specialise in the analysis of commercial real estate assets and related financings. These include complex and innovative securitisati structures and principal finance transactions across all the major European markets and property classes.

Moody's Vice Presidents are primarily expected to lead our analysis of specific transactions and to further develop our rating methodologies in this rapidly growing market. These are high-profile positions and candidates must be able to conduct operational reviews of borrowers, interact with market participants and members of Moody's rating committee, and represent our opinions through industry conferences and publications

Applicants for the Associate position will be expected to provide in-depth analytical support and research for

Moody's Senior Analysts, contribute to special publications and to interact with investment banks, debt issuers and investors. We are looking for people who will eventually lead our analysis of individual transactions, as the Supcomed Finance Group has a strong track record of internal training and promotion.

no means essential. Knowledge of commercial real estate or real estate lending is vital for both positions. Cashflow modelling skills and European languages would also be attractive.

Knowledge of securitisation would be ideal, but is by

Moody's excellent compensation package and friendly working environment are designed to artract the highest quality candidates. Placements in our international offices may also be available to the right candidate.

Please write with full ry, including current salary details, to Dominic Swan, Moody's Investors Service, 2 Minster Court, Mincing Lane, London EC3R 7XB.

## VALUATION RISK ANALYST GLOBAL FINANCIAL SERVICES COMPANY

COMPETITIVE PACKAGE

THE CONTINUE

Our client, an investment bank operating in more than 55 countries, offers integrated, innovative and value-added services. The Risk Management Division is one of five business lines providing derivative solutions to customers worldwide.

As a result of an ever increasing complex product range and internal promotion, our client requires an exceptional individual to form part of a Global Management team based in New York.

The Role:
The pole offers an in-depth seposate to valuation and risk issues covering the most innovative derivative products across all 

countries, including:

\*A primary focus on exotic products · Development of shociels to independently verify product valuation and risk

syment of risks associated with new products and existing businesses to determine valuation methodologies A Post and are execution deal analysis

Close Eason with Traders, Product Controllers, New Product Development teems and Risk Managers

This position would suit an individual with a mathematical blas and an interest in developing the breadth and depth of their knowledge of complex financial derivatives.

Successful candidates will be:

A US National or Green Card Holder

 Able to articulate the solution clearly and concisely with Senior Management ● Competent in Programmeno (C++ or similar)

You should enjoy the intellectual challenge of solving complex problems and

 Have a strong mathematical/quantitative background (ideally a PhD) Have at least two years' experience in Financial Modelling and Derivatives



If you have the qualities to succeed, please send a full resumé in the strictest confidence, quoting reference no FT3258 to:

Antal International, 2nd Floor, 90 Tottenham Court Road, London W1P DAN, UK. Tel: + 44 (D) 171 637 2001 Fax: + 44 (D) 171 637 09-19 www.antal-int.com Antal International, Two World Trade Centre, Suite 2228, New York NY 10048, USA. Tel: + 001 212 432 5825 Fax: + 001 212 432 2185 www.antal-int.com

ANTAL INTERNATIONAL LTD "A Global Recruitment Solution Applied Locally"

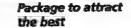
## STRATEGY MANAGER

## LEADING INTERNATIONAL FINANCIAL SERVICES ORGANISATION

## INITIALLY LONDON BASED

- The Company has significant market share positions in its target markets. As well as an important business in the UK, it has substantial businesses in Continental Europe and North
- America. This is a new position in the Company, highly project orientated, working with the senior management in the UK and overseas on a wide range of important business development activities.
- It represents an excellent opportunity for a self-motivated, ambinious, energetic individual to get to know the Group's operations with first class prospects of a general management position in the UK or overseas in two to three years.
- c.£100,000 + OPTIONS + BENEFITS
- He/she will be educated to degree level with around ten years' experience, including consulting or strategic roles where strong project management skills have been developed.
- A background in the financial services sector, whilst not essential, would be highly beneficial.
- · Personal qualities will include a first class intellect, an analytical and numerate mind, strong leadership skills and a highly commercial approach. Candidates must be flexible, prepared to travel and willing to relocate in due course. Language skills would be distinctly advantageous.

Picase apply in writing quoting reference 2926 with full cureer and calary details to Whitehead Clara Simper Whitehead Selection SELECTION 12 NRI Sweet London WIX SEE Tet 0171 290 2000. Par: 0171 290 2085



Global Consumer Bank

## Head of Business Development & Acquisitions

er - Celch Ber - Irabet - Glemany - Horg Poug - Hungau/ - Italy - Kazarhstan - Polano - Pomania - Russia - Tuykey - Urraine - Usa

Excellent position for a management consultant, investment banker or corporate strategist to join the tamegement Team of a Global Consumer Bank. The company is one of the market leaders in Consumer Banking the Europe, Middle East and Africa region. This is a pivotal role in defining future strategy and executing an aggressive M&A programme. The Bank offers outstanding prospects for future career development. any is one of the market leaders in Consumer Banking in

Reporting to the VP Marketing of the EMEA region, take responsibility for business development, and the determination of strategy and its execution as one of

Develop a detailed understanding of the consumer banking sector in the region, identifying competitive pressures and trends. Develop a future strategy for growth to include acquisitions, investments, partnerships and special relationships.

Work dosely with Internal and third party advisers in targeting prospective acquisitions, handling all aspects of due diligence, negotiation and integration planning. Define and manage an ad-hoc team at the European headquarters, looking to meet aggressive

Leeds 0113 230 7774

London 0171 298 3333

tanchester 0161 499 6700

Bright graduate, ideally MBA, with a minimum of six years' experience of M&A and strategy planning in management consulting, investment banking or corporate development. Having an outstanding intellect, he/she will be fluent in two or more

THE QUALIFICATIONS

Proven deal maker with disciplined transaction management skills and a highly analytical and strategic mind. History of completed M&A transactions across all of Europe.

Strong leadership skills, with the stature and presence to deal at top level. The organisation and discipline to manage a wide range of priorities, harnessing internal

Selector Europe

Please reply with full details to: Henk Slabbinck, Selector Europe, 16 Connaught Place,

Allianz

as would familiarity with advanced or emerging

The role demands strong commercial acumen combined

with the ability to build effective, long-term business

companies. To meet this challenge you will require first-

In the UK we are looking to recruit candidates across

Opportunities also exist across Continental Europe for

candidates with relevant multi-cultural experience and

These are outstanding career opportunities offering

excellent rewards both in terms of remuneration and

Please reply in confidence, enclosing a full curriculum

vitae, current salary details and quoting reference 82048,

relationships with the senior management of investi

rate analytical skills, drive, empathy and resilience.

**Excellent Rewards** 

## **European Private Equity** Business Development - Germany

### Excellent Package

Equity Capital Group is the private equity arm of GE Capital, one of the largest and most diversified companies in the world. GE Capital is itself a division of General Electric\*, one of the most formidable enterprises in the world with global manufacturing, technology and service operations.

Equity Capital Group will make \$700m of private equity ints in 1998 in a wide range of businesses, bringing not just money, but access to the world-wide resources an expertise of its parent companies. Particular focus areas include Telecommunications, Media, Financial Services, Transportation and Manufacturing, Investments are made across Europe from a Head Office in London and local offices and we recently opened in Frankfurt.

Our expansion calls for an experienced Business Development Associate to assist in the origination and be responsible for the evaluation of potential investments in Germany, You will have a business/numerate degree/MBA



**CITY OF LONDON** 

Managing Director, CJA.

London

**GE** Capital

Frankfurt based

and proven financial analytical experience. Finent German and experience of the German domestic market and culture is essential. Private equity transaction experience is not required, but your experience must include 2-3 years orking on corporate finance, M & A. structured or project

You must enjoy working in a small team and be self-sufficient. GE Capital is firmly committed to a policy of career progression within the group world-wide and other major European languages in addition to German and English will

An excellent package will be negotiable.

Please write in English to our advising consultants at the address below enclosing a copy of your CV and current salary details, quoting ref: EPE7806/FT CJA, 2 London Wall Buildings, London EC2M 5PP.

£50,000 - £70,000 + BONUS

£Excellent Basic + Bonus

Tel: 44 171 638 0680 Fax: 44 171 256 8501

GE is an equal opportunity employer

RECRUITMENT CONSULTANTS GROUP

Tel: 0171-588 3588 or 0171-588 3576

A high degree of autonomy will be vested in the appointee. Global career prospects

CONTINENTAL EUROPE MARKET DEVELOPER

RETAIL MUTUAL FUNDS

FAST EXPANDING INVESTMENT MANAGEMENT ARM OF GLOBAL FINANCIAL SERVICES ORGANISATION

For this new appointment we invite applications from graduates with 4-6 years' experience of retail marketing

within the financial sector. Exposure to available marketing tools and regulatory issues affecting the spectrum of sales

to the retail market will be important. A second European language, preferably German or Dutch, will be key. Due

to the rapid expansion of the Pan-Continental Europe distribution our client is looking for a highly motivated

self-starter to report to, complement and support the European Retail Sales Co-ordinator. The overall market

covers UK, France, Italy, Germany and Benelux, However, your main focus is expected to be Germany and the Netherlands. Specifically, your role covers: supporting the launch of the funds in the above locations; assisting in the

product innovation and implementation process; devising imaginative marketing tools as well as driving participation

In Internet sales activities. Essential qualities are high energy levels, flexibility, an entrepreneurial approach to European market development and the ability to work as solus operator as well as a team member. 25% away travel should be expected. Initial salary negotiable in the range £50,000 - £70,000, plus performance related bonus and large company benefits. Applications in strict confidence under reference EMD7799/FT to the

FIXED INCOME SALES

A leading Global Investment Bank seeks exceptional salespeople with at least 3 years experience in

Fixed Income Sales to Institutions or Hedge Funds. Outstanding individuals are required to cover new and existing clients in Switzerland / Germany / Italy. Your own client base would be an advantage.

2 London Wall Buildings, London Wall, London EC2M 5PP

Fax: 0171-256 0501 E mail: cjagroup apriline aednat.co.uk

## Venture Capital

Outstanding Career Opportunities

UK & Continental Europe

With 28 offices located across the UK and Continental Europe, 3i is Europe's leading venture capital company. The Company has an outstanding and sustained record formance, and a strategy for further growth both in the UK and overseas.

They now seek to recruit a number of high-callore professionals to work within close-knit teams, supporting acquisitions, start-ups and business growth opportunities The key elements of the UK role will be finding and making new investments, managing a portfolio of existing business interests and marketing the company within the business community. Following extensive training, you will handle a wide range of business relationships at any one time, evaluating proposals and business plans, structuring deals, negotiating and completing investments.

You will be a graduate, with a good honours degree. and at least three years' sound career progression and achievement within a blue-chip industrial or professional environment. Previous experience of a client-facing role would be a distinct advantage.

to: The Managing Director, Alexander Hughes Selection, 14-16 Lower Regent Street, London SW1Y 4PH or you can e-mail us at baldwin@ahslondon.co.uk

language skills.

ELECTIO Australasia Benelox Canada France Germany italy Japan Scandinavia SE Asia Spain UK United States -

Equity and Investment Banking

Our client is one of Europe's largest banking institutions. Their stockbroking arm is seeking to recruit two senior individuals:

This role is key to the growth and strategy of the business and will encompass global responsibility for systems, operations risk ree functions. The candidate will join the senior management team of the Equity and Investment Banking business, initially focusing on developing and running a detailed manag information system which will increase in sophistication over time to

vanced knowledge of the equity markets and the ability to build a

Candidates should be of MBA calibre, fluent in English, German and have at least one other European language.

Reporting to the Global Head of Equities, the candidate will be ble for building up an account management system to optimally service the global client base with the full equity product range of the business. The role will extend to managing the activities

tes must have a proven track record in global equity sales distribution and will be able to demonstrate excellent manmanagement skills. They must also be fluent in English, German and at least one other European language.

MorganHunt available for the

RECRUITMENT CONSULTANTS GROUP 2 London Wall Domaings, Landon Wall, Landen EC2M SPP Tel: 0171-588 3588 or 0171-588 3576

Fax No. 0171-256 8501 A varied and interesting appointment - scope to become a Director in 12 - 36 months

## ALPS

## CORPORATE FINANCE EXECUTIVE

LONDON W

£35,000 - £55,000 + BONUS

## **WELL-ESTABLISHED FINANCIAL SERVICES BOUTIQUE**

Applications are invited from candidates, aged 27 - 32, preferably qualified either as Accountants or Lawyers who will have acquired at least 2 years' corporate finance experience within a stockbroker or merchant bank. Responsibilities are widely drawn and will cover initial public offerings, M&A and documentation - mainly for smaller companies. Close liaison will be maintained with stockbrokers, accountants and lawyers. The qualities of polish, tact and tenacity are important plus the ability to contribute to the organisation's further successful growth. Initial salary negotiable £35,000 - £55,000 plus profit related bonus, contributory pension and private medical assurance. Applications in strict confidence under reference CFE7801/FT to the Managing Director, ALPS.

### A comprehensive technical knowledge of Fixed Income / Structured / Derivative Products, coupled with presentation and marketing skills gained within a Bond Sales / Trading role are required. A relevant second European language is essential. Applicants should have excellent academics, good communication skills and the ambition to succeed in a dynamic, meritocratic organisation.

send CV or contact Ingrid Gottschalk at Rivers 21 Ellis Street, London SW1X 9AL Tel: 0171 730 4211 Fex: 0171 730 0611



Apply your analytical experience and your operational talent in a high-potential position within

We are a privately held industrial and services group. A traly global player, our business operations grow continuously generating sales of about US 1 billion. Our activities are organized in four regions, i.e. Europe/Middle East/Africa: Asia/Pacific; North America; South America.

To support our Chairman & Owner and the General Manager of our holding companies with the formulation of corporate strategy, the control of operations and investments and the implementation of state-of-the-art

- Assistant to the Chairman
- Assistant to the General Manager

You will assest our Executives in their busines development and partfolio-optimization efforts. You will be entrusted with investment and acquisition briefs and analytical projects. At a central position within our organization you will recommend corporate decisions and monitor their proper implementation

Furthermore, in a team coached by the General Manager, you will be given responsibility for devising the group's business plan.

You have an ourstanding business education (IMD). IESE, INSEAD, US MBA) with a strong strategy. control and finance tocus. At least 3 years of international experience in control & financial analysis or as a consultant or junior investment banker are required.

ment in government bonds. seen promadury badis

Fluency in English and at least two other word languages is a must. Your professional background is fully international and you are worldwide mobile and flexible. The positions will be based in Europe with

the possibility to relocate in another region at a second stage. You will enjoy a high degree of autonomy within a very active environment. Our Group offers exceptional opportunities

Please send your CV and accompanying letter. quoting the relevant reference, to our consultant who will arrange for you to attend an interview NEUMANN MANAGEMENT SELECTION. LA boulevard d'Anvers 67000 Strasbourg France.



The FT can help you reach additional business readers in France. Our link with the French business newspaper, Los Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone: Karl Loynton on +44 0171 873 3694

### CORPORATE FINANCE SPECIALIST FOR HEDGE FUND 4

Sabre is one of Europe's leading hedge fund companies. We have developed a significant marketing capability and are now looking for a commercially minded negotiator to help with the legal/technical aspects of structuring funds and preparing detailed proposals for presentation to clients. Applicants will have a fund management, legal or banking background and possess good interpersonal skills. A six figure package is proposed.

Please write to Mr Robin Edwards, Sabre Fund Management Ltd, Windsor House, 55 St. James's Street, London SW1A 1LA

The Caisse de dépôt et placement du Québec manages assets totalling US\$45 billion, including one of the largest equity portfolios in Canada. It

FUND MANAGER -ASIAN EQUITIES

(EXCEPT JAPAN) Reporting to the Senior Fund Manager – Asian Equities, the Fund Manager will manage an in-house Asian equities portfolio. The successful candidate shall possess a minimum of three years' experience as an institutional fund manager of Asian equities.

FINANCIAL ANALYST -

**ASIAN EQUITIES** (EXCEPT JAPAN)

Reporting to the Fund Manager - Asian Equities the analyst will conduct research on companies in the region, make appropriate recommendations and participate in establishing the investment strategy. The candidate shall possess about three years' experience as an equity analyst of Asian companies, for an institutional fund manager.

Both positions require a university degree, preferably in Finance, and strong analytical and communication skills. They also require proficiency in English and, given the work environment, commu nication skills in French, which may be acquired within a reasonable period after hiring.

Applicants interested in taking up the challenge should forward their CV in confidence to: Human Resources, Caisse de dépôt et placement du Québec, 1981, avenue McGill College, Montréal (Québec) Canada H3A 3C7. We offer equal employment opportunities

Appointments Advertising

appears in the **UK** edition

every Wednesday & Thursday and

in the International

edition every Friday.

For Information

on advertising in this section please call

Ben Bonney-James on

0171 873 4015

Financial Times

Norges Bank, the Central Bank of Norway, is an executive and advisory body for monetary policy and has a key role in the country's payment system.

THE MARKET OPERATIONS DEPARTMENT The Market Operations Department is responsible for effecting Norges Bank's transactions in the domestic money, bond and foreign exchange markets.

The department has extensive contact with market players in Norway and abroad and afforms analyses of the various markets and of Norwegian monetary and exchange rate policy. The department is also responsible for settlement, accounting and reporting procedures for its own transactions and for transactions executed by Norges Bank meetiment Management as part of the management of the Government Petroleum Fur and Norges Bank's foreign exchange reserves. The department has two vacancies for:

## Settlement Officers, **Equities**

As a consequence of Norges Bank Investment Management's plans. to increase the breadth of the management of the Government Petroleum Fund, the Market Operations Department's Settlement and Accounts Section wishes to fill two permanent positions for Settlement Officers.

Responsibilities will be primarily associated with the settlement of Norges Bank Investment Management's trading in international equities and equity futures. The new Settlement Officers will also play a key part in the work of developing a centre of expertise in this field. There may also be tasks relating to settlement of transactions in international and Norwegian bonds and derivatives. The positions will involve extensive contact with correspondent and custodian banks abroad, with the settlement function of Norges Bank's counterparties, and with the management sections of Norges Bank Investment Management and the Market Operations Department.

Both positions will be at a senior level, and applicants should have a university degree or the equivalent in economics and/or business administration. Emphasis will be placed on relevant experience. In particular, emphasis will be placed on a sound knowledge of settlement and control of transactions in various types of financial instruments, primarily equity instruments, and knowledge of international securities settlement systems and payment systems, including SWIFT. Proficiency in English and Norwegian as well as a sound knowledge of IT will be required. The successful applicants must be capable of working independently and have a high capacity for work. Further information about the positions can be obtained from Mr Carl Jacob Vogt, Assistant Director, tel. +47 22 31 65 22, or Mr Thor Kristiansen, Assistant Head of Division, tel. +47 22 31 69 29.

Applications, including CV, copies of certificates and references, should be sent to Norges Bank, Market Operations Department, P.O. Box 1179 Sentrum, 0107 OSLO, by 25 September 1998.

NORGES BANK

tern to

Vice Derivating

## Capital

sesument Banking Berge at Brenge to Bergeral branking met mit mit ente the became the one from one or arrow a studie things

LI TONSULTANTS OF

435 300 - £55,300 • 8

Contraction of the contraction o

THE MENTS CHARGE - P. DESCRIPT,

Settlement Officers

Equities

RATE PINANCE EXECUTIVE

PROPERTY AND THE PARTY OF THE P

**OUR EXPANSION:** YOUR OPPORTUNITY!

With assets exceeding DM 200 billion - three quarters in loans to the public sector - the DePfa-Bank Group is one of Europe's leading specialist financial institutions, and one of the leading banks in public sector financing. Our long-term goal is to be the leading service provider to the public sector throughout Europe. DePfa-Bank Europe pic in Dublin, which manages public sector financing outside of Germany, plays a key role. As of 30 June 1998, the DePfa Bank Groups total public sector financing had grown to reach DM158 billion, of which DM54.3 billion was in loans to 13 European countries outside Germany.

To continue this growth, we are developing our project/infrastructure financing activities, and will offer onestop, comprehensive service for public-sector infrastructure projects throughout Europe. We are now establishing a new section for project/infrastructure finance, along with our international credit department in Dublin, and are seeking experienced financial professionals.

### Credit Manager -Project/Infrastructure Finance

Assisted by a small team of senior credit officers, and working closely with our customers, the group headquarters in Wiesbaden and the rest of the Dublin credit department, you will establish and manage this new section, assuming full responsibility for its running. This Dublin based position requires several years of solid credit experience, including public-sector project or infrastructure financing, as well as proven success in managing and motivating finance professionals.

### Senior Credit Officers -Project/Infrastructure Finance

These Dublin based specialists will analyse incoming proposals, recommend credit solutions, prepare opinion and decision papers for the credit committee, monitor contract performance, and fulfil credit-reporting requirements. You should have at least 3 years of solid credit experience, including public-sector project or infrestructure

For the Dublin positions: Dermot Cahillane, DePfa-Bank Europe plc, International House, 3 Harbourmaster Place, L.F.S.C. Dublin 1, Ireland

For the Wiesbaden position: Marita Schmitt, DePfa-Bank Group Paulinenstr.15 D-65189 Wiesbaden, Germany

For more information, visit our website at www.depfabank.com

and in our people.



For more how to reach the

business call:

+44 171 873

**Excellent** 

### Risk Management We are establishing a related activity at our group

Senior Credit Officer -

headquarters in Wiesbaden (near Frankfurt). Assisted by a small team of analysts, and working closely with the new project/infrastructure finance section in Dublin, you will assume responsibility for risk management in public sector finance, providing an independent opinion on financing proposals and closely monitoring our overall portfolio to control risk. This position requires several years of solid credit experience, including public-sector project or infrastructure financing, as well as proven success in leading financial professionals. Fluency in written and spoken English is essential; fluency in German would be a distinct advantage.

For all positions you must have a strong desire to work together with other financial professionals in an international team.

In addition to an exceptional challenge, we offer an attractive remuneration package as well as a world of opportunity in an expanding, international financial

Please send your c.v., in confidence to:

At DePfa-Bank Group, we value diversity: in our products



## Vice President **Derivatives Marketing**

London

Our client, a major European investment bank providing the full range of financial services globally, has an opportunity for an experienced professional to join its successful derivatives

With an in-depth knowledge of emerging market debt products and associated derivative instruments, you must have a proven track record in structuring a wide range of derivative products, including equity and fixed income derivatives, and marketing these to corporate clients. In addition, you will need to have worked on large project and corporate finance, as well as on leasing and tax driven transactions.

SFA registered with a post-graduate degree (MBA) in finance and fluent in English and French, you will also ideally be a Chartered Financial Analyst. Solid experience of programming languages relevant to the trading floor, e.g. Visual Basic, together with a high degree of technical and product knowledge and strong modelling skills are essential.

Please write in confidence, enclosing a full CV and details of current remuneration, to Geoff Selby, Ref. GR/711, Roose and Partners Advertising Limited, 100 Gray's Inn Road, London WC1X 8AU. Fax. 0171-831 8761. Please list separately any companies to which your application abould not be sent. The closing date for receipt of applications is 30th September, 1998.



Wednesday in the UK edition and each Friday

information on

top IT professionals In

Chris Ibbotson

## **Pricing Analyst**

City

Our client is an integrated money and securities broking group, providing a major source of information to financial markets and information providers. Its strong market presence is based on product innovation and a commitment to embracing technology to develop the electronic markets of the future. Its broking capacity extends through 27 of the world's financial centres, covering FX, Money Market deposits and derivatives and government and corporate bonds.

With European issues becoming increasingly significant, our client has expanded its product coverage in preparation for the Euro. Other expansion has included operations in Mexico, South Africa, India and the Czech Republic. The group has increased its use of screen based price discovery and arbitrage systems, leading the way in developing new opportunities.

An exciting opportunity exists for someone to join the Information Services Team as a pricing analyst based in the front office. This will involve the development of technical tools to deliver

front office solutions to dealing floor staff, working closely to understand their technical requirements and aiding in the delivery and support of new products. This position requires a good understanding of the financial markets and the products traded, with an understanding of the mathematical femulae involved.

All applicants must meet the following requirements:

- A minimum 2.1 degree in a numerate
- At least 3 years' banking experience. In depth knowledge of traded

Able to demonstrate excellent IT skills, you are likely to have gained your product knowledge from either a support or front office role within an investment

The successful candidate will be rewarded with an excellent remuneration package and the opportunity to contribute directly to the success of the business.

Applicants should forward a CV, in strict confidence, to Julian Usher or Simon Hegarty at Walker Hamill Executive Selection quoting reference JU4580. Alternatively, immediate enquiries may be made to Julian Usher on 0171 839 4444, or via e-mail: jusher@walker-hamill.co.uk



WALKER

HAMILL

140-145 former Street

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Schos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please relephone. Karl Loynton on +44 0171 873 3694

THE FUTURE IS PIDELITY

## Invest in your future, and share in ours.

**EUROPEAN EQUITY ANALYST** 

London

nagement organisation, we serve over 12 million retail and and exceptional customer service provided by the people we employ, As part of our London based European Research team, supporting our international offices, this entry level nestion within the investment process has the potential to develop towards a fund management career.

s an exerting position with plenty of opportunity to progress your career. To apply, please send your CV indicating current salary details to Andrea Peck, Fidelity Investment Services Limited, 25 Lovat Lane, London EC3R 8LL Fax: 0171 975 4894.

**Excellent Salary and Benefits** 

research into European equities. Based on detailed analysis of corporate financial statements of listed communes, you will make investment recommendations, communicating with fund managers in London and

You will have three years' experience in investment management, researching international equities and providing recommendations. Highly academic, you'll need an MSc from a leading institution, ideally accounting or huance, along with excellent written and verbal You will mainly be involved in carrying out fundamental and technical



JOIN THE WORLD'S NOT

## Appointments Advertising

appears in the **UK edition every** Wednesday & Thursday and in the International edition every

Friday.

For Information on advertising in this section

please cali Effle White on 0171 873 3456

Karl Loynton on 0171 873 3694

Ben Bonny James on

PRESTIGIOUS COMPANY OPERATING IN THE NATIONAL

AND INTERNATIONAL TELECOMMUNICATIONS MARKET is looking for the following professional profile:

NTERNATIONAL TELEPHONE TRAFFIC ANALYST Ref. SUF99754

The position involves the analysis of the natural traffic trend, of the impacts of macroeconomics, as well as of the Competitors' Marketing stra-

The ideal candidate would be a graduate in Engineering, Statistics or A two-year experience in the

International voice market - preferably with leading operators within the industry - is required. Being an expert in all activities within the business, including those related to the Carrier's Carrier market, is a pre-requisite.

We require an independent determined professional with fluent English. Job location: ROME (Italy).

Every aspect of the recruitment process will be directly dealt with by our Client, therefore, those who do not wish to be put in contact with specific companies ought accordingly state it in their reply to this advertisement, by writing "Private & Confidential" on the envelope.

The Curriculum Vitae of the applicants (complete with authorisation of personal data protection, according to Italian law 675/96) bearing the reference number, both on the letter and on the envelope, relating to the specific position of interest, should be sent "preferably" through guaranteed delivery to:



PRAXI S.p.A. - ORGANIZZAZIONE . CONSULENZA Ben Boogne Cegner France Gerove Misro Neddi Pedove Pisme Ton PRANI ORBANISZAZIONE - PRANI INFORMATICA - PRANI VALUTAZIO PRANI INFORME UMANE - PRANI ENTI PUBBLIEI - PRANI APPANI E PINANI

BBC

Help shape corporate strategy at the BBC

Salary according to experience. Central London.

In the next san years developments in digital technology will transform broadcasting and create new opportunities which are every bit as significant to the future of broadcasting as the introduction of television and radio.

The Corporate Strategy team is strengthening its resources as the BBC responds to increasing competition in this rapidly changing environment.
You would be part of a high calibre strategy ream providing advice to the BBC's senior management on major strategic and performance issues.

Our team of analysis plays a vital role in ensuring the BBC understands market and technological developments and keeps ahead of the game in industry knowled At this level, you will have strong academic qualifications, good qualitative and modeling skills and at least two years' experience of business research and analysis within a professional service, corporate or public sector environment

You will be able to demonstrate a strong interest in the media sector; the ability to work to tight deadlines, strong interpersonal skills and the ability to present information in a clear and coherent way.

A strong incerest in, und/or experience of digital broadcasting and new media is essential.

For further details, please contact BBC Recruitment Services (quoting ref. 29365/F). To apply, please send your CV to BBC Recruitment Services quoting ref. by September 28th on 0181-740 0005, Minisom 0181-225 9878. Alternatively, send a postcard to BBC Recruitment Services, PO Box 7000, London W12 8GN, or e-mail recsery@bbc.co.uk quoting ref. 29365/F and giving your full name and address. Application forms to be returned by October Ist.

You can also see this vacancy on http://www.bbc.co.uk/jobs/ e29365.shtml and apply online from our world wide web site.

ВВС

Working for equality of opportunity

### Sub-editor

Enskilda Securities is a leading specialist European investment bank with offices across the Nordic region and in London, Paris, New York and Frankfurt. As part of our commitment to the highest editorial standards in equities research, we are looking to appoint a sub-editor to join our expanding team. Based in London, the role involves editing reports written by our investment analysts.

You are likely to be a graduate with a background in financial editing, gained either in a financial services or publishing environment. You will be familiar with the principles of accountancy and company analysis, the workings of equities markets and have an understanding of macroeconomics. A meticulous approach, confidence under pressure and strong communication skills are essential qualities. Experience of Windows NT would be an advantage.

The post commands a competitive salary together with a wide range of corporate benefits and offers excellent career opportunities.

Interested candidates should send CVs to Judy Elmes, Personnel Manager, Enskilda Securities, 2 Cannon Street, London EC4M 6XX.

& Enskilda Securities A unit of Standingvistor Ensided Services

## Settor Markethic Mahager Arrica

Private West End based Bank seeks Senior Banker with extensive experience in Africa including Nigeria.

Must possess good Credit skills, Trade Finance background and general knowledge of Banking. Required to travel.

Salary commensurate with experience, usual Banking Benefits.

Box 6227, Financial Times, ONE SOUTHWARK BRIDGE, LONDON SEI 9HL Ne are looking for high-achieving endividuals or te expand one of the following arete:

Connected treats | Women | Figure | Connected treats | Women | Figure | Connected | Asia Corporate bonds: Investment grade, high yeld, lifetad, structured bands, assai swaps

thy our feel you can achieve in an entrepreneurial set up where you have no restriction on product or client coverage, we would like to hear from you. We can offer outstanding performance based pockage (callery + commission + profit shering. .) and a very simple work contributed.

Piesso send your resume or call confidentially: Oliver R Froment, Managing Director, Pro Capital Ltd., 9º Floor, St Alphage Mouse, 2 Fore Street, Lancium (IC2Y SUA, UK

Telephone: (44 171) 528 3119

NORGESBARK

## Open to change, hungry to learn?

### Explore European career opportunities

The highest market value industrial company in the world, GE operates in 12 key businesses as diverse as manufacturing, media and financial services. AAA-rated and founded on the basic principles of value, service and productivity, 1997 revenues were up 13% to \$90billion and operating margins exceeded 15% for the first time in the company's 120-year history.

Continuing growth, achieved organically and by acquisition, provides exceptional opportunities for both finance and business professionals. GE is holding two open days to enable candidates to meet some of the company's European business leaders and hear about a range of challenging international roles.

### Change Management/Quality

One of the drivers of GE's impressive growth is its Quality initiative. Under the banner of "Six Sigma," GE is seeking to achieve a level of performance close to perfection in every part of every GE business. A massive investment in time, money, leadership and talent -\$450 million on training alone in 1998 - the returns are enormous. From a standing start three years ago, projects will have generated benefits of \$2 billion. by the end of this year and continue to provide opportunities for share growth, higher margins and improved products and services.

Success in these projects opens up exceptional opportunities. Project Leaders with demonstrated achievements in Six Sigma have become highly sought-after candidates for senior leadership roles within GE.

Projects cover all GE products and services, demanding a range of experience which can include change management, project leadership, process improvement or re-engineering skills. Candidates must have 2-8 years' experience in a major international company or professional practice and the ability to lead change and inspire others to achieve excellence.

### Finance

GE's outstanding performance demands individuals who combine superb finance skills with high levels of energy, enthusiasm and integrity. Throughout Europe, GE businesses require finance professionals at a range of levels who have the ability to lead and energise others and to drive change in an open and dynamic culture. Working cross-functionally, roles include Quality and Marketing Finance, Controllership, Financial Planning and Analysis, Taxation and support for GE's acquisitions and integrations throughout Europe. These roles provide the opportunity for fast-track progression throughout GE for talented candidates with the potential and confidence to move into senior finance positions.

Open Days: 14 & 15 November, Brussels

Between 2-8 years' finance experience in an international environment, a record of academic and career achievement and a real passion for excellence are all critical to success.

If you would like to attend an open day or find out more please write to the address below, enclosing a copy of your CV and current salary details, quoting ref: 302 to: Alderwick Consulting Ltd, 35 Fetter Lane, London EC4A 1EP. Fax (+44) 171 242 3560. For more information call them on (+44) 171 242 9191 (weekdays) or (+44) 966 119056 or (+44) 1732 811249 (evenings and weekends) Any application sent direct to GE will be forwarded to Alderwick Consulting Ltd.



## **FINANCIAL TIMES** No FT, no comment.

## NEWLY QUALIFIED ACCOUNTANTS

### CENTRAL LONDON

The Financial Times Group sets the standard as the international business community's authorizative source of global business news and analysis. Fart of Pearson pic, which includes Pearson TV. Penguin Group and the Tussauds Group, the FT Group has a turnover in excess of £600m. With the continued growth of the FT brand into new territories and media, this is an organisation that provides individuals with the opportunity to reach their full potential.

HIGHLY COMPETITIVE PACKAGES

at Robert Walters Associates, 10 Bedford Street, London WC2E 9HE. Tel: 0171 915 8867, Fax: 0171 915 8714.

You may also apply via http://taps.com/Robert\_Walters quoting reference RW182.



ROBERT WALTERS ASSOCIATES

LONDON THAMES VALLEY ANSTERDAM BRUSSELS FRANKFLET NEW YORK RUNG KONG KINGAPORE SYDNEY MELBOURNE'S RISBANE WELLINGTON AUCKLAND JUHASMESBERG

## LEISURE PROPERTY PLC DYNAMIC MARKET LEADER

## WEST END

£ EXCELLENT 1996 promises to be the most profitable year to date for the undisputed leader in the leasure property market, Having made a firm commitment to sustainable business growth, the organisation is looking to recruit senior finance prof

DEVELOPMENT ACCOUNTANT

Critical to the success of this high profile role will be the ability to work closely with UK and European development mformation and portmying it in a relevant manner. As part of the senior management team, the individual will have the opportunity to make an immedial

the boundaries of the role. Well developed IT and modelling shifts will ensure the success of current and (upper development projects. The latest condition

PARTNERSHIP FUND ACCOUNTANT

the partnership will create and lovest in a number of exciting new leisure developments. Core to the rescens of the partnership will be the recruits



ROBERT WALTERS ASSOCIATES



## McKinsey & Company - Energy Sector Professionals

Oil and Gas Consultancy

McKinsey & Company is recognised as the leader in the field of management consultancy. With 75 offices in 38 countries they offer advice on strategic, organisational and operational issues to leaders of many of the world's pre-eminent companies. Over 4400 McKinsey consultants help make lasting and substantial improvements to clients' business performance. The continuing success of McKinsey's European Energy Practice has created the need to strengthen the firm's group of oil and gas consultants. Specifically, there are now openings for experienced industry professionals to join the teams focusing on the following sectors:

**London or Oslo** 

Packages to

Downstrum

With in depth knowledge of:

· Refinery and supply scheduling and optimisation

• LP modelling • Trading analysis crude or finished product

 Long term refinery planning · Operations and maintenance

With in depth knowledge of:

 Exploration strategy and formulation Portfolio management and/or commercial evaluation

Production operations

Asset management

Natural Gas

Strategic understanding of the European market, with commercial skills in:

Marketing

 Trading Risk management

Gas systems development

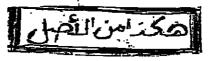
You will work with some of the biggest names in the energy business in Europe and the Middle East, helping to generate innovative solutions that will set new benchmarks for best practice. Much attract the best of your time will be spent working directly with clients in multi-disciplinary teams, but you will also add to McKinsey's own research effort, enhancing the Firm's knowledge base and insight into issues of critical importance to clients.

Successful candidates will show exceptional academic and professional achievement and now want to broaden their influence. Aged 28-35, you will probably have no less than 5 years' experience and be able to demonstrate distinctive leadership accomplishments within an oil or gas major or in an advisory or research role. Your track record will clearly demonstrate pre-eminence and a proven ability to develop commercial insights in your field of expertise. Commercially aware, ideally formalised with an MBA, you will also have first class interpersonal and communication skills. These significant career opportunities offer highly attractive salaries and a wide range of benefits.

Interested candidates should write with full CV, quoting current rewards package to Richard Roberts, Energy & Utilities Practice, Hoggett Bowers, 28 Essex Street, London WC2R 3AT, Tel: 0171 970 9600, Fax: 0171 936 3974, quoting ref: LRR/18817/FT and the appropriate job title.



ment in government bonds. seen promaguity pauty



avs In (o)

Sovember, Bruse

OUNTANT

In excess of £80,000 Basic + Package

Playing a key role in the development of the company's data warehousing

focused, requiring a professional who has commercial insight and is naturally a

lateral thinker. Strong leadership and team skills are essential, as is the ability

who have experience of working in large blue-chip organisations. For the right

Interested candidates should send their CV to Sarah Hunt at Michael Page

City, 50 Cannon Street, London EC4N 6JJ. Fax 0171 329 3426 or you can

telephone her on 0171 269 1846. Please quote reference 451344.

e-mail: sarahhunt@michaelpage.com or www.michaelpage.com

Setting the direction for operational risk management of the company.

This is a business role, not an accounting role. It is outfacing and custome

to manage change and inspire and influence those not always under their

Candidates are invited from any sector, but will be qualified accountants

A STATE OF THE PARTY OF THE PAR

(with strong commercial skills)

## Based Leeds area

£neg + car + benefits

### The Company

usp is a provately owned, long established company with its constactivity control in he chemical industry. The business is currently undergoing rapid change to meet the challenge and opportunities arising from consolidation of major players in the chemical sector. A peritolic of both leading edge rechnology and traditional products with a customer base UK and overseas, there are substantial opportunities for growth.

### The Role

rectly to the Group MD, the role carner shared responsibilities for development and chivery of business strategy as part of the management train. Specific responsibilities lie in developing strong relationships with key trading partners, bank, and financial horses and middless and legal advisors. As head of the finance and IT team you are responsible for statute and management accounting, taxation, monthly reparting, budgets and torrecasts as well as

### The individual

proven track record as a business person, high calibre accountant and considerable experience and output and commerce. Experience of commercial negotiation and a working knowledge of contract law will be necessary along with a recognised accountancy qualification. Personal qualities should include embusation, communicat and a teampla, or who can process.

you think you can meet our demanding requirements then apply in writing with your full CV

The Lambson Group Lad

ad current remoneration package to reach us not later than Frukty 2nd Chrisber

103-105 Station Parade

## **Finance Director**

## An Executive Role in a Major Business Re-engineering

and analysis capability.

candidate the prospects are exceptional,

## N. Hampshire

PLANT BOOK OF THE STATE OF

Our client is a key member of a leading global finance services group. Due topromotion, they now require a high calibre Finance Director to manage the company's financial activities and to play a major role in a significant business re-engineering project. Working closely with the Managing Director and the Executive and leading a large finance team, the main responsibilities of the role will include:

- Management of all aspects of financial control, including costs, tax and treasury risks and the provision of financial Information to the business.
- ◆ As part of the Executive team, driving and delivering a programme to re-engineer the business processes and structure, to improve customer service, increase productivity and reduce costs.
- Shaping the culture of the company to one which is more customer focused, challenging and inspiring for its employees.
- Designing and implementing a risk adjusted pricing system.
- Steering the work to ensure competitive Euro capability.

Michael Page

don - New York - Paris - Aresterdam - Frankfurt - Milan - Madrid - Rong Kong - Singapore - Syd

### **HEAD OF INTERNAL AUDIT**

### MAJOR FINANCIAL SERVICES GROUP

### SOUTH EAST

- Household name in Financial Services. part of major international group. Multidivisional with many innovative products/ services. Recent growth has been accelerated by acquisition.
- Internal Audit is a key function which now seeks to add greater value to the operation in a highly proactive, consultative, yet firm style. Financial, operational and computer audit dimensions
- A Departmental Head is now needed to manage and develop the audit function.

Aitn Mumby Whitehead Selection

11 Hill Street, London WIX SSR Tel: 0171 290 2092. Fex: Q171 290 2085 **c.**\$55,000 + BENEFITS

- Of graduate calibre, you will be professionally qualified with at least five years audit experience three of which should be in a management capacity.
- Financial Services sector experience will be of considerable value, with previous international experience an asset.
- Excellent communication capabilities, leadership skills, energy and proactivity will be impostant. Absolute integrity, focus and professionalism are vital. This is a significant opportunity to develop a career within a major group.

Whitehead SELECTION

## Finance Director - Designate Luxury goods

Mayfair

c £60k plus bonus CREATIVE FRAGRANCES paco rabanne

Broad, commercial rôle with board potential

Prestigious UK distributor... of tine tragrance and cosmetic brands including Paco Rabanne, Gucci. Rochas, Quorum and the recently acquired Nina Ricci range. Backed by resources of independent, £500m Spanish multinational Antonio Puig Group. UK clients include major high street retailers; retail sales value c£30m.

Total accountability... for finance, treasury, IT, logistics, distribution, sales administration and Secretarial functions. Lead and direct team of seven professionals. Liaise extensively with continental European manufacturers who supply direct to UK accounts. Key member of small executive team. Frequent contact with group finance departments in Barcelona, Paris and Cologne.

Qualified, commercially astute... graduate calibre accountant keen to progress quickly to Board level. Understanding required of business dynamics associated with sophisticated, international logistics, incorporating EDL Team building and good relationship development skills as important as flair for innovation. Understanding of premium retail products and/or ability to speak French/Spanish helpful. First class interpersonal, communication and presentation skills mandatory.

> Please apply by sending your CV R98243 and stating

and benefits

B-I-Recruiting 21 Dean's Yard London SW1P3PA Fee: 0171 233 0141

INTEGRATED RESOURCING SOLUTIONS

### Hays Information Management

Hays ple is a group of over 70 companies providing business-tu-business services 24 hours a day to industrial, commercial and professional customers under the three core activities Distribution, -Commercial and Personnel services. The Group employs more than 17,000 people at over 700 locations around the world.

Hays Information Management is the recognised UK market leader in Archive Storage and Records Management in Europe. Core services include Scoure offsite hard copy storage, through tofully computerised online data retrieval systems. HIM provides services to customers in the Commercial, Energy, Public, Healthcure and Magnetic Media sectors

Hays Information Management's 950 personnel are employed throughout the UK. Germany, Belgium, the Netherlands, Norway and the US. The business operates. out of over 40 sites, housing some #1 million cubic feet of starage and screicing nearly 4,500 customers,

## **European Finance Manager**

Pan European role

c£50-£70,000

You will work closely with and develop turther the existing HIM finance teams in Belgium, Germany and the Netherlands, in order to implement financial controls and continue the development of management reporting and statutory budget systems. Reporting to the Finance Director and Indirectly to the European Managing Director, an important additional element to your role will be to assist the European Business Development Director in identifying acquisition opportunities to

continue the empressive growth of this division. With a brief to be visible and to make a commercial contribution at each of the European sites, your responsibilities extend well beyond the traditional finance manager role. Success across these key areas will result in further recognition at an

## The Candidate

- A team-player with strong commercial acumen
- A 'can-do, will do' work ethic
- 3-5 years post qualification experience
- A degree of fluency in Dutch, German, French and English is desirable A successful financial track recondin business-to-business services in Europe and

erested applicants should apply in writing to our recruitment advisor, Ken d ys International, 141 Moorgate, London, ECZM 6TX, United Kingdom. Altr ase fax your cv to 444 (0)171 588 2329 or e-mail totlondon@hays-internatio



Hays International

## Finance Manager

**Investment Administration** 

Home Counties ● to £50,000 + package

Leading US bank with expanding presence in the UK and Europe. Operating in the fields of treasury, investment administration and custody services, this organisation has undergone considerable growth, both organically and by acquisition. A commitment to high standards of client service and investment in new technology are part of an exciting and challenging strategy which has already led to business exceeding forecasted growth. In order to maintain these levels of success, a career-minded finance manager is required to join its fund administration business.

A BOYDEN COMPANY 63 OFFICES - 40 COUNTRIES

- Lead, motivate and develop a team responsible for the pricing and valuation of all funds and trusts.
- Co-ordinate and build relationships with clients, as well as professional advisers and other departments within the organisation.
- Create an environment of control and quality. ensuring work is accurate and timely.
- Graduate calibre qualified accountant with proven staff management ability, ideally with unit trust
- Minimum of 5-10 years' financial accounting/ management experience in a forward-thinking financial services organisation is essential.
- IT development, interpersonal and organisational skills must be upper quartile.

Please write in confidence, with full career and current salary details, quoting reference SJW/2863.

Tel: 0171 499 8811 e-mail balij@odgers.com

odgers

7 Curson Street. London W1Y 7R.

A DIVISION OF ODGERS INTERNATIONAL

## bonus & benefits **Head of Audit**

Hampshire ● to £70,000 + package

Worldclass organisation at the forefront of the automotive industry with an excelle reputation for product performance, innovative design, and customer satisfaction. Its wholly owned Financial Services business was established in the UK two years ago and has grown rapidly to provide a comprehensive range of products. With ambitious growth plans, the company has embarked on a series of operational and strategic initiatives with Internal Audit playing an influential and increasingly proactive role. Reporting to the CEO, this is a high profile role offering excellent prospects.

- Lead, develop and motivate a small team responsible for ensuring that operational systems
- and procedures meet the highest standards. Develop recommendations to improve control, enhance operational performance and generate
- Provide assistance on special projects, involving. liaison with both group and operational Directors.
- Graduate qualified accountant with 5-10 years' PQE. ideally with senior level audit experience and a track record of working on diverse projects to enhance business performance.
- Financial Services experience is preferred as well as an additional European language.
- Sound commercial:acumen, strong technical ability

and outstanding communication skills are essential. Please write in confidence, with full career and current salary details, quoting reference SJW/2849.

> Tel: 0171 499 8811 mail balli@odgers.com

7 Owner Street London Wiy 7FL

## More Group

To £65,000 plus

## Head of Corporate Finance

New high profile role supporting the board of this market-leading media business con Rewings prome role supporting the board of this inarkst-vacing media austiness continuing its negorial acquisition programme under its new owners Clear Channel Communications Inc., an S&P 500 quoted group and a leading global diversified media and outdoor advertising company. Stretching remit to provide financial and legal support to the CFO, focusing on Europe and Asia/Pacific, with real scope for progression to a senior line role in the medium term.

- Supporting the CFO of More Group in all aspects of acquisition transactions to implement a progressive strategy and achieve leadership in the
- Participating in negotiations with principals and financial advisors. Co-ordinating accounting, tax and legal due diligence exercises and liaising extensively with Clear Channel.
- Managing the Group investment appraisal programme, working with corporate and local line management providing analyses to optimise asset allocation.
- Assertive graduate ACA/MBA with a distinguished functional track record in cross-
- border European corporate finance/M&A from the City, a corporate or the profession. A second European language highly advantageous.
- Diligent, hard-working and committed self-starter with first-class communication and analytical skills. PC literate.
- Ambition to work at board level with the style, gravitas and polish to grow both profess and personally in the role and engender confidence, internally and externally.

Leeds 0113 230 7774 London 0171 298 3333 Manchester 0161 499 6700

Selector Europe Spencer Stuart

Please reply with full details to: Selector Europe, Ref. TRB/27810-2/98. London W2 2ED

## Head of Group Internal Audit

### **London Based**

c£90k, negotiable, + executive benefits package

We are a FTSE 100 plc and a member of the global AXA Group, one of the world's largest insurance and asset management groups. Quoted two years ago, we are already fourth in the UK life assurance league, and have a growing position in general insurance; this forms the foundation for ambitious

growth plans. We intend to grow by giving freedom to the talent we employ and, in this new role, we seek a professional with a track record of thinking 'ourside the

We take it for granted that you already have an effortless command of audit and the introduction of risk assessment and management techniques.

You will be an individual who has worked beyond this, who has experience of the proactive role which audit can play in empowerment in the financial service industries, and who can demonstrate real achievements in implementing the structures needed to combine empowerment

You will certainly have been at the centre of mergers and acquisitions; you will certainly have an understanding of brand power, and you could well have gained this in international banking or investment.

You will have distinctive persuasive and influencing skills, and be used to preparing strong cases for change, inspiring those around you to achieve ambitious objectives. You will be able to demonstrate the use of these skills in ensuring the acceptance of tough audit

Probably already thinking of joining a group with truly global opportunities you'll have an absolute intention of achieving the dominant position in that group's

> Put your thoughts into reality and, if you believe you have the skills, energy and vision to deliver, write with your current CV and salary details to Phil Judkins, Sun Life and Provincial Holdings, 107 Cheapside, London

SUN LIFE AND PROVINCIAL HOLDINGS PLC - - - -

## FINANCE DIRECTOR

## VENTURE CAPITAL BACKED GLOBAL SOFTWARE/SERVICES BUSINESS

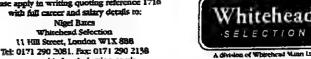
### LONDON

c.\$80-\$100,000 PACKAGE + BENEFITS

- Following a 1994 management buy-out from London Business School, Monis Software has emerged as the global leader in mid-range analytic systems for the derivatives industry. It has secured long term supply/service contracts with more than 500 leading financial institutions throughout the world, with permanent staff of over 50 in London and New York.
- The company is backed by Kenner Capital, a joint venture between Broadview and Electra Fleming. It plans major expansion both organically and through acquisition, with a view to a flotation in the medium term.
- · Early priorities for its first Finance Director will be to introduce new accounting systems in the UK and US, develop and build the finance function, and actively support business decision-making, including contract evaluation and negotiation, Involvement in M&A will be an essential part of the role.
- Qualified accountant with a good university degree, who has broad financial and commercial management experience, preferably including at least one business start-up in the IT sector. An outline understanding of banking/treasury products will be necessary, as will knowledge of US GAAP and
- Personal qualities will include a strong intellect, entrepreneurial flair, exceptional levels of energy and resilience, and credibility in the eyes of the investors The successful candidate must have a preference for an informal, hands on, highly committed working
- This is an excellent opportunity for an ambiticuts team player to join a young, rapidly expanding niche business in a high growth area. It offers scope for considerable personal development.



Nigel Bates 11 Hill Street, London W1X 8BE





## ASSISTANT TREASURER

### Six Figure Package

West London

The most senior treasury role within the Europe. Middle East and African region of the world's largest and most respected multinational corporatio

### The Position

- Core responsibility to create deal-winning, trade, export and project finance strategies for capital equipment and consumer goods.
- Manage team advising European businesses on effective foreign exchange management Coordinate Initiatives among business level Treasurers through leadership of European Treasury Council.
- Report directly to GE Group Treasurer in United States.

- Minimum eight years' trade and export finance experience, closing short and long term deals, with a leading bank or blue
- rough knowledge of bank and ECA facilities for the Middle East and Eastern Europe.
- Broad financial management experience, understanding of treasury operations and foreign exchange.
   Commercially astute, technically excellent graduate, ideally with professional qualification or MBA.

Please write, in confidence, with a full c.v. to Criterion Search. 50 Regent Street, London W1R 6LP, U.K. quoting ref: 3034. Tel. 0171 470 7108. Fax. 0171 470 7171. Email: mail@criterio





## FINANCIAL CONTROLLER

Healthcare

**Based Cheshire** 

£Excellent + Bonus + Car

As the UK subsidiary of a \$3bn rapidly growing International Group, Fresenius Is recognised as a leading supplier of Clinical Nutrition and Drug Administration systems. They also have a proven record in the provision of contracted packages of High Tech care for patients at home, being one of the UK's leading companies in this field.

This newly created post, reporting to the Homecare Director, will allow the incumbent to determine strategy and platform of financial management procedures. Delivering prolitability through financial controls, you will provide accurate and timely financial information to both the UK and

Group Finance teams, plan and control budgets, maximise

cashflow and conduct audits and policy compliance.

A qualified and competent accountant, the ideal candidate will apply strong financial discipline to business decisions and have the breadth of experience to contribute to a broad range of commercial issues including tender preparations. A team player, you should demonstrate strong communication skills and have the enthusiasm and drive to operate in a thriving entrepreneurial culture. Well developed responsible for the evaluation and implementation of a pan European operating system. Working knowledge of the NHS

To apply please send full career details to ANDREW EVANS, quoting ref: E406/5, at The Recruit The Maltings, 88 Wilderspool Causeway, Warrington, Cheshire WA4 6PU. Face 01925 650088, Email: recruit or telephone 01925 655222 for an initial discussion.





les Echos

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Karl Loynton on +44 0171 873 3694

## European **Financial Controller**

Home Counties - To £55,000 plus bonus and benefits

- Our client is a multi-national FMCG organisation which markets and distributes a range of well known consumer products. Turnover for the European region is circa £250m and the vision is to grow it rapidly by acquisitions and new product development. Our client now wishes to strengthen its European senior management team by recruiting a Financial Controller.
- Reporting to the Finance Director of the European region, you will be responsible for consolidating monthly and statutory reporting; assisting with the budgetary process and pregaring pertinent management information for the European management team: An initial key requirement will be to conduct a risk management and process improvement review of the financial control systems and procedures.
- You will be a qualified Accountant with a minimum of five years' post qualification experience, gained ideally in the manufacturing or distribution sectors. You will need to demonstrate technical excellence in financial controls, systems

and commercial risk assessment with proven success in the management of a finance function You should exhibit excellent communication and relationship menagement skills together with the drive and enthusiasm to succeed in a dynamic and high growth business.

■ In return you will be provided with genuing opportunities to develop your career with this organisation in the UK, or world-wide

Please send your CV together with an explanation of how you balleve you meet the criteria for this position and current salary details to Myra Gandhi, Ernst & Young Executive Search & Selection, Rolls House. ? Rolls Buildings, Fetter Lane, London EC4A 1NH. quoting reference PM282. Fax 0171 931 1022 or e-mail: mgandhi@cc.ernstv.co.uk

## **II ERNST & YOUNG**

Manufacturing

Substantial

Package -

Excellent Career

Prospects

basis. This business has a reputation for quality and the combination of innovative product development and advanced manufacturing systems ensures that customers are provided with cost effective solutions.

 Provide strong commercial input on a range of strategic and operational issues and play a significant part in driving profitable growth

 Assume full responsibility for financial management and control through ail operating units Develop systems and procedures to facilitate effective financial control and generate management

Our client (t/o c£50m) manufactures consumer durables sold through retail outlets on an international

information that adds value to the decision making process

 A qualified Chartered Accountant with a minimum of five years PQE gained within either a manufacturing environment or the profession

· Proven commercial acumen founded on sound technical skills and ambitious for personal and A team player who is "hands on" in approach with a "can do" mentality and has strong interpersonal

 Proven ability to direct and manage change along with the presence to command a high profile across all areas of the business

This commercial role gives the potential for future general management responsibilities within a To apply, please write with a full CV, details of current salary and quoting ref no. 409/FT to, BHM Nevard

d, 8-10 Whiteledies Road, Clifton, Bristol BSS 1PD. Alternatively send by fax on 0117 904 9367 or

BRISTOL

Nevard Roland EXECUTIVE RESOURCING

0171 63t 2288

MIRWITONIAL CAN

GROUP

Shape

a new business

ment in government bonds. seen protitability pacity me

opportunity

## **Finance Managers**

Sheffield

To £50,000 + Benefits

If you're looking to have a real impact on an exciting new business development, then this is the opportunity for you. Our client, a leading financial services plc, is seeking to establish a finance team to support the launch of a new business initiative. This venture will build on our client's undoubted strengths in the finance sector and deliver a truly innovative service and product

In launching this new venture, the finance team will have acritical role to play. Two key opportunities exist within the new team, one leading the development of financial and management accounting processes, procedures, controls and systems, the other establishing new planning and budgetary

processes. Critical to both of these roles will be the ability to understand and shape: the direction of the new business and to build relationships with key partners within and outside the new operation.

To be successful in either of these roles, you'll have the initiative and drive to create new processes and systems and challenge assumptions. Outstanding teamworking, communication and influencing skills will be essential. Equally important will be your quality focus and ability to take pragmatic decisions to meet business needs.

in return, an excellent package is on offer, including bonus, profit sharing, pension scheme and first class relocation support.

To apply, please send your CV and current salary details to Hays Accountancy Personnel, 49-53 Fargate, Sheffield S1 2HD. Alternatively e-mail Sheffield@hays-ap.co.uk Tel: 0114 273 8775. Fax: 0114 272 3531.

## CE DIRECTOR

The survey with a section of the



## **ial Controller**

no Constant of the 155 60 and the second

ALL DOSTMANA REMARKS BY STATES the grad our bet great and diffe

-Sellinger moderation in the

### An opportunity exists within this fast growing, high profile business owning some of the finest restaurants in the UK.

Following recent Impressive acquisitions and strong organic growth, the expansion of this dynamic public quoted restaurant group is set to continue. The focus for the business is to rapidly develop their prestigious brand in the UK and USA. The main responsibilities will include:

FINANCIAL TIMES FRIDAY SEPTEMBER 18 1998

- Influencing the strategic direction of the group at board level.
- Maintaining and developing high quality accounting systems.
- Co-ordinating and Integrating new businesses and recent acquisitions,
- Maintaining strong investor relations.
- Monitoring and ensuring efficient capital
- Proactively managing the group's taxation position.

The ideal candidate will be a professionally qualified accountant with a strong technical background and proven experience, as a number one or two in finance, gained in a commercial environment (preferably a Pic).

Key to this position is the individual's entrepreneurial spirit and ability to operate in a high growth, multi-site, cash-based business. You will have excellent staff and IT management skills. Outstanding opportunities exist for the

Interested candidates should send a full CV to Nigel Barcham CPA or Gary Watson at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax 0171 831 2612. e-mail: nigelbarcham@michaelpage.com www.michaelpage.com

Surable refrictions will be qualified accomments, who have a provent record of adding table for businessed from both a financial and commercial perspective, preferably within a service

The individuals interpersonal skills are key, dynamism and ambition

are essential coupled with a strong empathy for creative people environments.

## Michael Page

Finance Director

PLC Main Board position

Central London to £70,000 + Car + Share Options

ustralia • China • France • Germany • Hong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • US A

THE RESIDENCE OF THE PROPERTY OF THE PROPERTY

## A Substantial Opportunity FINANCIAL AND COMMERCIAL CONTROLLER Epsom, Surgey cf. 40K+car+bonus

patient Title Valley Submaries is the 4th falcate growing Promotional Middlesting Consultancy. With growth rates of 4% and an expanding "Blue chip" client base, the organisation · : Identified the requirement for a Financial and Commiscage antroller to join their Senior Management Team antiprotein northure to Yellow Submarines' ongoing success.

porting directly into the main Board, the Financial and ammerical Controller will be represented the producting it came six people. The role will produce the production of strategic decision making product whilst enhancing and almaining effective figured source and probity.

Developing and Developing and Developing and Developing of Manucial and Commercial Consultancy to the board.

Developing and D enting contractual terms with all

Developing and implicipenting contractual to group clients and applices to ensure connectitive parest.

Interested candidates should forward chall CV's including current remuneration details, quoting referenced 451937 to Alistair Robinson. Michael Page Finance Cygnet House

led environment.

d, Surral KT22 BAG

Michael Page

## GROUP FINANCIAL CONTROLLER FINANCIAL ANALYST

The Comment Our client, Euronet Services Inc., is a US registered, NASDAO listed company operating the only independent, non-bank owned automatic teller machine (ATM) network in Europe. To respond to rapid growth and projected expansion they are seeking dynamic individuals with excellent communication and technical skills for the following positions:



## GROUP FINANCIAL CONTROLLER (Ref: FT9817)

## FINANCIAL ANALYST (Ref: FT9817A)

Reporting to the Senior Analyst and Treasurer, your main

responsibilities will include:
• financial modelling forecasting and budgeting

 investment and due diligence reporting various management reports

and 3 years' experience in an analytical or related position, you will have the ability to work independently in a dynamic environment. Proficient in the use of Excel spreadsheets, you will ideally have experience working with databases and accounting

Please forward your resume with cover letter quoting the appropriate reference number Applications will be treated in the strictest confidence Antal International, 2nd Floor, 90 Tossenham Court Road, London W1P (AN, England, Tel: + 44 (0) 171 637 2001. Fax. + 44 (D) 171 637 0949. e-mail: cv@antal-int.com or visit our website on www.antal-int.com

Antal International - Poland, Sienna Center, Ul. Zelazna 28-30, 00-832 Warsaw, Poland.



Oxford

Tel: + 48 22 820 2737. Fax: + 48 22 820 2738. ANTAL INTERNATIONAL LTD 'A Global Recruitment Solution Applied Locally'

INTEREXEC is a leading Career Development, Career Management and Outplacement Consultancy. INTEREXEC is a resuing career Development, career management and Outplacement Consultancy.

Supported by a network of over 5,000 personal recruitment contacts developed over 20 years and daily updated market intelligence, we can identify the Executive's optimum career potential, enhance your visual and written presentations and arrange access to the contacts most likely to provide the best opportunities.

Please call for a free and confidential exploratory meeting Michelle French 0161 236 6232 Edinburgh Birmingham David Paget
E. Midlands Dawn Brown

Audrey Cavaye 0131 226 3566 0121 452 1006 Glasgow 01332 814252 Aberdeen John Laverty 0141 332 7769 Brian Gray 01224 620902 01865 481472 Newcastle Gavin Brown 0191 477 4321 Graham Moore 0118 958 8787 Wetherby Graham Smith 01937 844700 Karen Osborne 01203 243 623



873 3694

## DOCUM**ENTUM**

## **European Financial** Planning Analyst

enable companies to share information workdwide through server and web environments. With its stronghold in the pharmocoutical sector, Documentum is experiencing phenomenal growth with expansion into the manufacturing

### **West London**

Having already realised the ambition of becoming the leading global supplier of enterprise documents and knowledge management solutions, an unrivalled opportunity now exists to make a direct commercial impact in this exciting growth sector. The responsibilities of the European Financial Planning Analyst, reporting to the European Finance Director,

- Business evaluation and financial appraisal. Provision of business decision support to regional
- Planning and forecasting for European operations.
- Frontline support to sales and marketing including revenue analysis and forecasting.

## c £40,000 + Car + Options

The successful candidate will be an ambitious qualified accountant with an ability to display strong analytical and system skills, presently working in a role with a commercial bias. Experience of a hi-tec industry and a European language would be an advantage. Able to work on your own initiative, you will have good communication skills, organisational ability and a hands-on approach with the commercial acumen to make a positive contribution to the future success of the business.

Interested applicants should forward their CV including current remuneration and daytime telephone number to Keith Mackenzie at Michael Page Finance, Europa House, Church Street, Old Isleworth, Middlesex TW7 6DA, or fax 0181 847 5703. Please quote reference 452466. e-mail: keithmackenzie@michaelpage.com

## Michael Page

Australia • China • France • Germany • Hong Kong • Italy • Netberlands • New Zealand • Singapore • Spain • UK • USA

## mencap making the most of life

**Head of Finance** 

fingdom's leading charities, campaigning on behalf of people with a learning disability and their families. In addition to be core support and campaigning role, Mencap delivers residential care, education, housing and employment services throughout the country. Mencap has an annual income in excess of £90 million from fundraising, grants and services.

### Central London

The Head of Finance role is a high profile appointment following the restructuring of the finance function and has an important part to play in the continued success of Mencap. Reporting to the Director of Finance and managing a team of tan, responsibilities of this key role include:

- · Managing the central finance function on a day-to-day basis, taking an active role in the development of stell.
- Overseeing the production of high quality financial information including statutory reporting, monthly management accounts and
- Maintaining and developing the management information systems.
- Co-ordinating the treasury function to ensure the efficient use of the Society's funds.

 Ensuring that effective accounting and control systems are in place

The successful candidate will be a qualified accountant with a proven track record at senior management level and excellent communication skills, as well as the ability to manage people in a rapidly changing environment. Commitment, ability and a hands-on approach are more important than experience of charity finance.

Interested candidates should write, enclosing their CV and details of current package, to Matthew Morris at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN. Fax 0171 831 6293. e-mail: matthewmorris@michaelpade.com committed to equal opportunities. Registered

4.2

## Michael Page

ry • Hong Kong • Italy • Netherlands • New Zeeland • Singapore • Spain • UK • USA

## **II ERNST & YOUNG Group Financial Controller**

As one of the world's leading providers of business services, Ernst & Young is committed to delivering iding value to internal and external customers. Demonstrating a consistent record of double digit growth and an aggressive forecast for the future, the current UK turnover is in excess of £800 million.

## London

To support the constantly evolving structure with 'value-added' analysis, the Regional and London Finance Directors require a high calibre resource capable of liaising at partner level.

Reporting to the Director of Finance, Ilaising with both the London and Regional Finance Directors, this broad based role will take responsibility for establishing and implementing all of the key financial processes incorporating:

- The budgeting process with input to the firm's business planning process.
- Quarterly accounts and forecasts.
- Annual financial accounts.
- Monthly management consolidation and reporting.

**建筑的一种,不是一种,不是一种,不是一种,不是一种,不是一种。** 

### c £50,000 + Car + Benefits Client profitability reporting and analysis.

The demands of the position will require excellent staff management skills and the ability to liaise effectively at a senior level. Previous practical experience should demonstrate a track record of success to date, a strong technical knowledge and excellent analytical skills. It is likely the successful candidate will have around

five years of post qualification experience and the energy, enthusiasm and ambition to progress rapidly within the global business.

Interested applicants should enclose a copy of their CV to Guy Stacey at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax on 0171 831 2612. Please quote ref 452251. e-mail: guystacey@michaelpage.com

## Michael Page

Australia • China • France • Germany • Hong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • USA

### Appointments Advertising

appears in the UK edition every Wednesday & Thursday

and in the international edition every Friday. For information on advertising

in this section please Karl Loynton on 0171

### INTERNATIONAL CAPITAL MARKETS in SWITZERLAND

A major international consulting firm is seeking sharp-witted accountants with US GAAP experience to advise several Swiss multinationals in preparing for New York listing. Work location is Zurich, Switzerland.

- 3-6 years post-qualification (CPA/CA or equivalent) experience
- commitment to high quality performance
- ability to work independently

willingness to travel Basic German knowledge is considered an advantage, but not a requirement. We are looking to pay accordingly.

> Please send CV to: Publicitas International, D/135.730, P.O. Box CH-4010 Basel



## IT Appointments



### CREDIT DERIVATIVES

### US INVESTMENT BANK

CENTRAL LONDON

This prestigious bank is a truly global player in academic background in science/engineering investment banking, with an excellent pedigree and a strong reputation for leadership in financial product development and technological innovation.

They are seeking to recruit for two positions, a structurer and a quantitative analyst, to join their structured products and marketing group. Highly innovative, the group is a stimulating mix of structurers and traders. For the structuring position, you will need around four years' experience in pricing and structuring derivative deals with a top quality house. You will also be transaction focused and able to originate and close deals. Applicants for the quantitative role will have a good

and at least a year's experience of credit derivatives, together with programming skills. This is a high pressure yet fun environment in which spoken French will be an advantage but not essential

Remuneration packages are excellent and include a substantial bonus and banking

In the strictest confidence, please send a full CV to Shelley Ashton at Millar Associates, 6 Sloane Street, Knightsbridge, London SW1X 9LE. Please quote reference FT1609A. Tel: 0171 823 2222. Fax: 0171 823 2208. E-mail millarassociates@sw1.telme.com

Millar Associates

## LEADING EUROPEAN INVESTMENT BANK CENTRAL LONDON

### EQUITY DERIVATIVES IT

TO #50K + BONUS

VC++, NT. COMIDCOM, SQL, ATLISTL To completely re-engineer the equity derivative and swaps trading deaks including building the model framework, trading systems and integration to mid-office risk control. You will need a minimum of 12 months' development/software engineering experience developing to tight time-scales together with a highly numerate degree and excellent communication skills. This bank is seeking a number of top-class Developers and Project Managers.

### FIXED INCOME ANALYTICS TO £70K + BONUS

C++, UNIX, CORBA To join a small global team developing pricing. risk systems and libraries for new exotic fixed income and interest rate products. You will need a minimum of 12 months' front-office experience. A good maths related degree is essential as is your enthusiasm and a flexible

approach to problem solving.

In the strictest confidence, please send a full CV to Craig Millar at Millar Associates, 6 Sloane Street, Knightsbridge, London SW1X 9LE. Please quote reference FT1609B. Tel: 0171 823 2222. Fax: 0171 823 2208. E-mail: millarassociates@swl\_telme.com



## Career Opportunities in Consulting

## IT BANKING

Our client is a well respected and established consultancy firm, delivering quality professional services and expertise to banks and financial institutions. Their continued auccess has resulted in opportunities for Consultants and Junior Consultants to be part of, and contribute to, their growth strategy.

- All positions require experience of one or more of the following:
- Treasury and Capital Markets
- Risk Menagement
- Securities and Fixed Income
- Financial Software Developmen You must have:
- At least 2 years' experience of iT banking
- Good interpersonal skills to develop client relation The ability to plan and manage your own work
- A pragmatic approach to problem solving
- An all-round positive attitude
- A delivery oriented approach.

This Consultancy has a strong people culture and is fully committed to major investment in training and career development. Individual responsibility and achievement are

Please send your CV to Alan Summers, quoting reference FT0998A at S&H Consulting Limited, Lloyds Avenue House, 6 Lloyds Avenue, London EC3N 3AX, Tel: 0171 481 1171.

email: SHConsult@sol.com

## INVESTMENT BANKING

## AB/EXCEI

£35K-£45K + BONUS

Premier US market maker seek a high calibre Front Office Developer with strong Excel/VBA skills. Providing application support and development for the Equity Derivatives desk, you will be involved in extensive user contact and Rapid application development. This is a fantastic opportunity to develop both your technical skills and business expertise in one of the top Investment Banks in the

### QUANT/DEVELOPER 645K-675K + BONUS

Highly rated US Investment Bank seeks a top quality numerical Developer with strong C++ skills. Based on the trading floor, you will develop analytics for the interest rate options desk involving pricing and some structuring of complex products. Candidates must be highly

numerate and analytical with some Front Office expertise. Fantastic career prospects.

ment in government bonds. Seen promacounty can

435K-445K + BONUS

Currency options group of world leading market maker seek a Front Office Developer with strong C++ skills. Charged with developing the trading systems software, you will assist in the build of a risk management suite and the planned expansion into Equity derivatives and commodities. The successful candidate must be able to demonstrate a desire to develop their business skills in an exciting and challenging environment. High flyers only.

### C++/DERIVATIVES SSOK-SHOK + BONUS

Leading European Investment Bank require a Financial Engineer for the Front Office. Initially the role will involve writing quantitative models and efficient programs to enable the calculation of valuations for derivatives instruments. The successful candidate will have a strong technical background to include solid C++ expertise. Preference will be given to those with strong derivatives knowledge and Front Office experience. A strong scademic background is highly desirable.

### QUANTITATIVE ANALYST 650K-680K + BONUS

Oxbridge educated numerical Analyst required by this leading Investment Bank for their OTC Derivatives team. Based on the trading floor, you will develop pricing models and provide quantitative analysis for the trading team. This will include structuring, model verification and product development. High calibre candidates with a numerically based PHD need only apply.

### C++/UNIX/EQUITIES #40K-#60K + BONUS

The number one Wall Street player seeks two Front Office Developers with a minimum of eighteen months C++/UNIX expertise. Based on the Equities desk you will liaise with traders and provide rapid application development and support. This is a wonderful opportunity to develop your business skills in a young, dynamic team which is part of one of the major Financial organisations in the world. Bright, ambitious candidates with excellent communications skills only.

The people the City turn to first.

Many of our clients also offer Contract opportunities requiring the above skills. ARC are preferred autoblers to the too financial institutions. This is a selection of current opportunities in the City We have many more Our consultants have an in-depth understanding of this market and how it can work best for you, so please call Paul Wilkins on ase send, fax or e-mail your CV to us alt ARC Recruitm

Fax: 0171 287 9888, E-mail: arc@itiobs.co.uk



## FIXED INCOME OUTSTANDING IT DEVELOPERS

City

£Excellent + bonus + benefits

Our client, a leading player in Foreign Exchange, Money Markets, Currency Options and Interest Rate Derivatives, has grown a major, profitable Fixed Income business. Their commitment is to IT systems which build competitive advantage for themselves and their customers. They are now looking for exceptional developers with Fixed Income business knowledge to help them deliver on this initiative and bring their skills to an already highly talented tanm.

- play a leading, highly visible role with the full development lifecycle and delivery of the Fixed Income elements of the Interest Rate Derivatives trading system, architected and built
- chnology groups on a global basis.

- have an established Fixed Income profile with any experience of trading systoms and interest Rate Derivatives an advantage.
- have proven programming skills in a major development language with, ideally, an RDBMS background. als will benefit from exposure to the following Carba based developments. Full Sybase training will be
- provided if necessary.

  have a full lifecycle development background with proven and
  complementary skills in the delivery of cumplex systems
  solutions (analysis, design, implementation).

McGregor ■ Boyall

COMPANY
U.S. Based company expanding to Europe Post at, U.K. based in South West

London area QUALIFICATIONS following skills: C,C++, Visual Basic,
Powerbuilder, Oracle, Sybase, maintrame

(cobol. CICS, JCL, DB2.) WORK EXPERIENCE Minimum 2 years SALARY £30K to £50K Depending on experience

APPLY Box A6220, Financial Times, One Southwark Bridge, London SE1 9HL

### SYSTEMS AUDITOR LONDON

involving leading-edge systems development and limited traval

- Graduate with relevant professional qualification
- At least two years systems audit expenence
   Strong Interpersonal and communication skills
- Enthusiasm and a commitment to banking Candidates must be ambitious self-starters and able to

Please forward a CV quoting reference DT/PC4 to Jain Arthur at DLA Recruitment Consultants, 10 Revisioni Street, Landon Wicolf ONE



Tel: 0171 420 8000 • Fax 0171 379 4820 • E-mail: info@dia.co.uk fila właszwindy (dwidy – audzjada – glog ydwy – bunila – glapado – blagajw – addannychogó – minadw – bywy

**Investment Banking Business Analysts** from £45-60,000

Our clients, some of the world's largest investment houses seek truly exceptional IT professionals for Business Analyst and Project Management positions. The roles are diverse and challenging and require the ability to produce and manage first class technical and business analysis over a wide range of projects.

Project Managers

City

- The many roles incorporate projects as varied as Financial analysis and design. EMU strategy, analysis of Business Requirements, Building Data and Business Models and Year 2000 Planning and Implementation,
- Graduate, with minimum 2 years experience of Business Analysis or Project Management in the Back Office of an Investment Bank with proven knowledge of various business environments such as Equities, Fixed Income. Bonds, Derivatives or Capital markets.
- Demonstrable leadership skills, excellent written and verbal communication skills, and the confidence and ability to work as part of a team in a multi-cultural, cross border environment.
- □ Proven technical experience in a variety of areas including C/C++, Visual Basic, UNIX, SQL, Windows NT, Oracle, COBOL, HPS, Powerbuilder, AS400, IBM Mainframe, DB2, SAP, OLAP and Data Modelling.
- The Person Natural influencers, with proven track records in a variety of Back Office systems environments and a solid understanding of analysis and/or management issues. Importantly, candidates must possess the drive to build up an exceptional level of expertise in their chosen fields. First class communication and analytical abilities should be combined with the personal credibility to project manage and consult on a global basis to clients and colleagues alike.
- The Future These are unsurpassed opportunities to work with global leaders in Financial Services whilst having your contribution recognised from the outset.

Please contact Danielle Lorenz or Andrew Summers

0171 335 5858 Mobile: 0468 175 002 0171 335 0008 d.lorenz@huxley.co.uk Email: a.summers@huxley.co.uk

INVESTMENT BANKING America House, 2 America Square, London EC3N 2AH

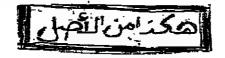
**Program Developers** for major investment bank in London. Skills needed include: Sybase, Unix, C/C++, VSAM & COBOL. E-mail resume to: Bailess@secadaco.com or mail to Financial Times Box# A6223. Southwark Bridge, London, England SE1 9HL

## WILMOTT ASSOCIATES

An experienced mathematician programmer is sought to work on research projects for this financial consultancy firm. The successful applicant will be proficient in stochastic calculus and control theory, have undertaken research in finance and have a good knowledge of C++ and SPlus. Knowledge of a language will be an advantage.

Salary £29K

Applicants should email their CV to jobs@wilmott.com.





OPRAN INVESTMENT BANK PARTIE SONIAN FIXTURE CHARLES # Mx 024 🗃 क्र केरों तेंडी कर दिस्ता एक प्राप्त है।

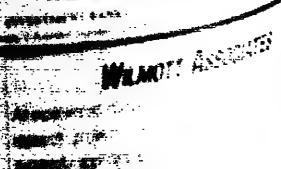


अ**स्त्रिकारों के ला**हाँ की जाता है। स्थानिक जा 



iment Runking inalitate \* Managerth





MARKET STATISTICS 30, 31 Emerging Market bonds Annual reports club FTSE Actuaries share indicae 32 Foreign exchange Bond futures and options Gills prices
London share service
Menaged funds service
Money turness
Money turness Bond prices and yields Commodities prices Vividends announced, UK EMS currency rates New toti bond iss Recent issues, UK Short-term int rates Euro prices Eurobond prices Stock markets at a glance US interest rates FT/S&P-A World Indices

CROSSWORD, Page 26

FINANCIAL TIMES -----

## **COMPANIES & MARKETS**

FRIDAY SEPTEMBER 18 1998

enduring val

Philippin

**Airlines** 

to close

in debts

with \$2bn

Philippine Airlines, Asia's

oldest airline, plans to close on

September 28. If no last minute

rescue emerges, it will become

the first corner in Asia to be

grounded since the region's

economic crisis begin more

Losses at the 57-year-old

PAL have been mounting

because of falling demand for

air travel, the slide in Asian

currencies and a butter 22-day

pilots' strike in July. This left

the airline struggling with a

than a year ago.

4VIAG. Creati

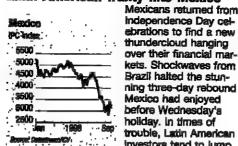
INSIDE

## **EMI withdrawal leaves PFE** looking for European suitors

Today is the deadline for bids for Europe's biggest film production and distribution busi-ness, PolyGram Filmed Entertainment. With the withdrawal of the front-runner, EMI, the UK music group, the business could now be sub-sumed by a US owner. If this were to happen, it could mean that PFE's focus would shift to the US, and Europe's film Industry would lose its prime source of capital. Page 18

EU pressed to abolish milk quotas The UK, Italy, Sweden and Denmark are to join forces to press for the abolition of European Union milk quotas, the 14-year old system that restricts production, from the middle of the next decade. They will tell their EU partners next week that proposals by the European Commis-sion, the EU's executive, to lift quotas by 2 per cent as part of a reform of the common agricultural policy are insufficient. Page 26

Latin American frailty hits Mexico



thundercloud hanging over their financial markets. Shockwaves from Brazil halted the stunning three-day rebound Mexico had enjoyed before Wednesday's holiday. In times of trouble, Latin American Investors tend to lump all the region's markets together and sell. But

some economists believe Mexico should remain above the fray because of its proximity to the US and structural reforms put in place after its 1994 devaluation. Page 36 Flooding pushes up cost of raw jute

Prices of raw jute are rising sharply as most jute growing areas in India and Bangladesh, the world's main producers, remain under flood waters. The Indian Jute Baiers Association says at least 1m bales will be lost in the flood, and the jute trade has revised the crop estimate to 6.5m baies, down from 8m. Page 26

OTE to finance purchases with MTNs OTE, Greece's public telecommunications operator, plans to finance the acquisition of equity stakes in other Balkan operators through lesuing up to \$1.1bn in medium-term notes. Page 24

Pulp producers await price rebound At the start of this year pulp producers were confidently predicting stronger prices; nine months on, they are still waiting. The industry is plagued by overcapacity, exacerbated by a lack of discipline among manufacturers and a flood of hardwood pulp from hard-pre sad Asian oro ducers. However, there are signs that in the medium term, prices may pick up. Page 26

COMPANIES IN THIS ISSUE

21 Indian Rayon

ABN Amro

Cosmo Oil

**DuPont** 

Elf Aquitaine

General Sekiyu

Indian Oi

FTSE Gold Manes andex

Era GSM

Crédit Lyonnali

16 Japan Energy Aditya Birla 90 Jerdine Metheson 15 Jardine Strateck Agfa. 20 Kwik-Fit Ahald Airbus Alcutel 18 Long Term Credit Beni 15 MGM/UA BSKVB 8 McDonnell Douglas Banc On 16 Merriii Lynch Bank Burniputre 21, 15 Mitsubishi Oil 32 NTT DoCoMo Blue Circle Bombeder 7 Nickebro Helligh Aproposition 16 Nippon Oil 18, 15 DTE 18 Orangina 21, 15 PLDT Chirps Iti Pechinen 1 Philippine Airline Coca-Cols 16 Pirelli Commerce As 21 PolyGram

> in the Italian centre-left gov-18 Portugel Telecol erning coalition have opposed 20 RMC his attempts to break into Ital-ZI RWE ian television However, officials close to 20 Safeway the negotiations did not rule out Mr Murdoch acquiring a stake in Stream, Telecom Itala's multimedia subsidiary 24 Shows Shell that is expected to become the 30 Sibneft vehicle to launch the pay-TV

16 Warburg Dillon Read

16 Zurich Financial

platform. The Italian soccer rights are considered crucial for the viability of the project.

The bid by Mr Murdoch and his Italian partners is expected to lead to a fierce fight with Canal Plus, which through Telepin has signed a six-year pay-TV rights agreement with four leading Italian clubs -Juventus of Turin: AC Milan: Inter Milan; and Napoli.

The deal covers the home league matches of these four clubs which account for by far the biggest share of the Italian soccer TV audience. Last week AC Milan warned that any attempt to block the deal with Canal Plus would be challenged in the courts.

Canal Plus hinted it would offer a stake in its Italian network to Telecom Italia and RAI to form a single digital pay-TV platform in Italy. But the European Union indicated tt would oppose a single system on competition grounds.

## Alcatel shares plunge on warning

Move triggers sell-off of European industrial stocks

Alcatel, the telecommunications equipment group, yesterday touched off a firestorm among European industrial and telecommunications shares by warning that its 1998 operating The announcement triggered profits would be below expecstampede to sell Alcatel tations. shares, which were suspended

The company said its performance had been hit by an abrupt investment slowdown of some traditional operators and the deepening Asian/ Russian crisis".

As a result, operating income from telecommunications "should increase from 1997 but not at the level expected by the market". The company later indicated it was

Murdoch

net Italian

TV rights

Rupert Murdoch is poised to

team with Telecom Italia, the

privatised telecommunications

group, to bid L4,000bn (\$2.2bn)

for a six-year pay-TV contract to broadcast Italian football

It would strengthen the

media tycoon's grip on Euro-

pean soccer following the con-

troversial £623m (\$1bn) bid for

Manchester United, England's

biggest club, by British Sky

Broadcasting, the satellite

group that is controlled by

The moves underline Mr

Murdoch's determination to

carve out a leading role in the

lucrative business of televising

European football, the key.

vehicle for building subscrip-

The strategy mirrors the

links established in the US

between his newly-acquired

Although Telecom Italia is

ready to sign the agreement,

the deal hinges on negotiations with RAI, the Italian state

Telecom Italia and RAI were

last night in talks to try to

agree a partnership to launch

a digital pay-television plat-

form to compete against Tele-

nin, the Italian pay-TV net-

work which is 90 per cent

controlled by Canal Plus of

bid for the television rights.

The holding company device is also designed to allay Italian

political fears of Mr Murdoch

assuming a significant role in

Italian television broadcasting in general. Leading politicians

tion-based TV networks.

television network.

broadcasting network.

Mr Murdoch.

aims to

football

FFr4bn (\$700m), up on income of FFr3.1bn in 1997, but below analysts' expectations of FFr5.5bn-FFr6bn.

on numerous occasions before closing down FFr356, or 38.4 per cent, at FFr571, wiping FFr70.5bn from the group's stock market capitalisation. The decline had severe knock-on effects for other

European industrial and telecommunications stocks with cal equipment maker, and

Alcatel and GEC earlier this quent flotation. Stripped of companies and the liberalisayear, badly affected. Other this gain, net income was flat, tion of European telecommunicompanies whose shares were hit included Siemens of Germany. Ericsson of Sweden and Finland's Nokia. The Paris stock market's benchmark CAC 40 index closed down 5.47

per cent at 3.525.26. Ironically, yesterday's turmoil came after Alcatel reported probably the biggest half-yearly profit in French corporate history, with net income totalling FFr15.2bn.

This was mainly the result Schneider, the French electri- of a FFr13.7bn capital gain on the sale to Alstom of the Cege-

while operating income from FFr60.1bn to FFr61.6bn.

The company, which has refocused its activities around its core telecommunications business under the leadership of Serge Tchuruk, chairman, also holds the distinction of making the biggest ever fullyear loss by a French company - FFr25.6bn in 1995.

Mr Tchuruk said Deutsche Telekom of Germany had cut Observer, Page 13 its investment programme severely, with France Telecom

and Telefonica following sur to a lesser degree.

He blamed these decisions expecting a figure of about engineering group floated by business and Alstom's subsection of the cations markets, both of which advanced from FFr2bn to had encouraged former monop FFr2.3bn and sales edged up oly operators to adopt a pru-

dent approach to investment. He also said the internet rev olution had made companies unsure of the type of system architecture to invest in. encouraging them to wait before making a decision, Alcatel improved its struc-

ture in the first half, with gearing falling to 3 per cent.

Lex, Page 14 World stocks, Page 34

\$2bn debt burden, much of which had been built up to fund an ambitious fleet expansion and modernisation programme embarked upon just before the Asian crisis began. The decision to close came after PAL management and unions could not agree on a rehabilitation plan that the

airline was due to submit to the Philippine Securities Exchange Commission by September 21. Under the plan, Lucio Tan, the Filipino-Chinese majority shareholder in PAL, would have offered 20 per cent of the airline to the employees in

return for a 10-year suspension of collective wage bargaining. The airline's union had initially appeared to support the deal but then reversed its decision on Wednesday night. The airline's management

announced the closure yesterday after a board meeting, saying losses had become too beavy for it to bear.
"With no fresh capital

infusion. PAL cannot operate viably in the face of enormous losses amid the harsh business environment," the company said. "Closure is mevitable Previously, the owner would unique in being caught by the because this is the only way assets to ensure their orderly liquidation and disposition to creditors.

The Philippine government

which holds about 18 per cent of PAL, has called for a meet ing between management and unions in an attempt to save the airline. It has ruled out any government bailout. "I don't think the Philippine government has the money or the taxpaver has the money, espe cially under this great eco nomic hardship, to bail out any large corporation," said Jerry Barican, presidential



## Man of many parts: Formula One racing driver Michael Schumacher behind the wheel of a Lego model of his Ferrari F300 Lego warns on change in law

Family status of Danish group threatened by changes to inheritance tax

Borsen, the business daily, Mr after Sweden), a Danish inheri-

The owner of Lego has warned the future of the family-owned international toys group was in doubt because of the country's inheritance tax regime. Kjeld Kirk Kristiansen, 50,

said recent changes in legislation meant that when the next generation of the family moved into Lego management more than DKr3bn (\$437m) would have to be taken out of the company to pay inheritance tares

In letters to Mr Ole Staved the tax minister, he said: "Our plans to keep Lego as a familyowned Danish company cannot be carried out." In the letters, published in est tax-to-GDP ratio in Europe

the Danish government that ests might be necessary if the legislation was not changed only have been liable to pay legislation. "I can't think of to preserve the company's efora ba died. However, Peter Ambeck Madsen, Lego's information

manager, said: "This is an obvious risk." The threat to family control arises from the fact that part of the Lego group is controlled

through a holding company in This company is defined

under the legislation as a finance company. In the case of a finance company domiciled in a country where taxes are significantly lower than in

Kristiansen stopped short of tor will have to pay tax on the Interlego AG, was established saying a sale to foreign inter- capital value of the company. in 1962. Lego seems to be tax if he or she sold the shar and realised a capital gain.

It is principally as a conse-

quence of this change to previous legislation that Lego's owners will have to pay "an additional" DKr3bn in inheritance taxes.

"[This is] money which can only be taken out of the business, where in my opinion it

tiansen told Mr Stavad.

should rather be used for investment and jobs," Mr Kris-He argues that the group's corporate structure was set up

national, a Copenhagen tax consultancy firm. Lego only publishes figures for the companies controlled through the Danish holding company. This group of companies has annual turnover of

The Swiss holding company.

any other major company

which will be caught," said Mr

Ned Shelton, of Shelton Inter-

about DKr7,6bn and employs 9,800. The companies controlled from Switzerland have about

3.000 employees and turnover of about DKr2bn.

### The telecoms group is put-Bayer to sell up ting pressure on RAI for a quick agreement to enable it to submit a bid before the end of this month for the pay-TV to 75% of Agfa rights for Italian Serie A and Serie B for the next six years. The proposal involves the film subsidiary creation of a joint holding company between Telecom Italia and RAI, which in turn would control a series of pay-TV networks. Mr Murdoch

By Andrew Fisher in Frankfurt could then invest in the and Cive Cookson in London planned soccer network and

Bayer, the German chemical group, plans to sell up to 75 per cent of its Agfa film and graphic systems subsidiary to outside investors in what is likely to be one of Europe's biggest stock market listings next year.

The group also announced it will acquire the diagnostics business of Chiron, the US biotechnology company, for about \$1.1bn and buy a 50 per cent stake of the seed treatment business of Gustafson of the

The group intends to concentrate on its main businesses such as life sciences (health care and agrochemicals), polymers and specialty chemicals. "Our strategy is to focus more strongly on our core competencies, with the stress on our life sciences operations," said Manfred Schneider, Bayer's chair-

Chiron said it decided to sell the diagnostics business because it did not have the critical mass to become a leader in such a fast consolidating industry. Bayer's diagnostics business has 4,800 employees and sold \$1.1bn of testing equipment and chemicals last year.

The addition of Chiron Diagnostics will add 3,000 people and \$600m of sales. The combined group will be third in the world league of diagnostics companies, behind Abbott of the US and Roche of Switzer-

The idea of offering Asfa was suggested by Mr Schnei-

der three years ago after strenyous efforts to improve its poor performance in an intensely competitive industry. Agfa, whose activities also include imaging systems, has long produced poor profits, but last year managed a strong

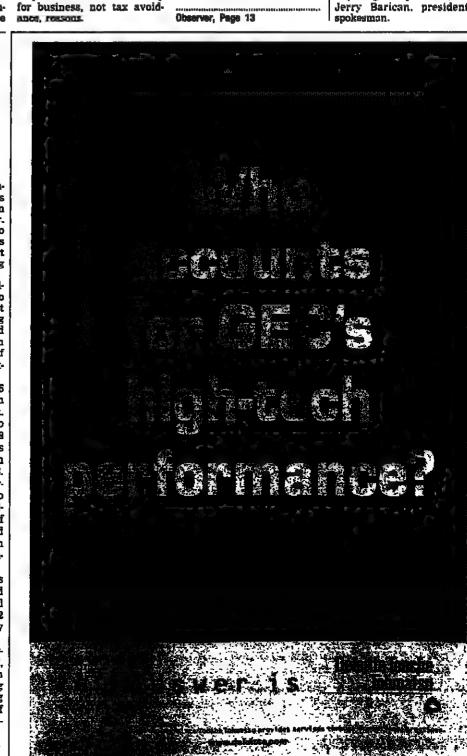
Analysts said Agfa was valued at some DM7bn (\$4.1bn) so the offer could raise at least DM5bn. Bayer said the listing - in Frankfurt, London and Brussels - would take place in the second quarter of 1999 if capital market conditions settied down. The subsidiary produced a 6

per cent return on sales in 1997, a year ahead of target. Operating profits doubled to DM481m, with turnover up 9 per cent to DM8.1bn. Agfa has 22,000 employees, mainly in Germany, Belgium and the US. Mr Schneider said Agfa oper-

ated in different markets to Bayer, using different technology. Klaus Seeger, Agfa's chief executive, said it would co-operate more closely with computer and software compa-Analysts said investors

would have been disappointed if Bayer had not decided to sell Agfa. Bayer's shares eased 22 pfennigs to DM64.80 on a day when the market fell sharply. One said Agfa's profit mar-

gins were "still not startling". though it had benefited from the restructuring, including purchases of the printing plates business of Hoechst of Germany and the film business of Du Pont of the US.



## Jardine Matheson warns after 63% decline at halfway

Matheson, the Hong Kongbased conglomerate, fell 63 from:Dairy Farm, the retail- the UK. per cent at the halfway stage and the group warned the second part of the year was likely to be equally bleak. Henry Keswick, chairman,

said: "The severity of the current economic downturn across Asia presents a challenging environment for all es, and the secand half of 1998 is not expected to show any improve-

ing arm which reported Funds under management Fleming the investment reported no profit at all.

Jardine Fleming's position in its markets remains strong, but the difficult operating environment is expec-

Net earnings at Jardine to US\$1033m in the first six jointly owns Jardine Flammonths of the year. Apart ing with Robert Fleming of

> results earlier this week, and advice totalled \$19.7bn earnings-shrunk at all its at June 30, including for the main operations. Jardine first time \$2.4bn of assets invested in Japan from Lonbanking joint venture, don Despite the slashed value of markets, and therefore fund managers' holdings, this was unchanged from the start of the year, partly because of successful ted to continue to affect prof- fund launches in Taiwan

### Jardine Strategic Holdings slides 37% to \$108.6m

cent, from \$127m to \$107m.

Non-recurring Items related

of European retail interests,

which were offset by

chiefly to gains from the sale

Jardine Strategic Holdings, the holding company and . lynchpin of the group, posted a 37 per cent decline in interim net earnings, from US\$172.1m to US\$108.6m,

WORDS LOURSE LUCKS Excluding non-recurring items, profits fell 16 per

provisions at Hongkong Land against south-east sets, auch as a toll

years, shedding holdings in and Simago, the Spanish

gradually divested non- House, the UK construction Asian interests in recent and engineering company,

Jardine Strategic said operations from car, distribution to marketing had suffered from the Asien financial crisis.

Diluted earnings per share fell 41 per cent, to 11.89 cents, but the dividend is held at 4.6 cents.

.. However, its return to more traditional grounds has ued currencies, recessionary to affect its revenues, the and depressed consumer sures to reduce costs and to spending has ravaged ensure that its business

Mr Keswick sald consum confidence was at a low ebb in most of the group's marsales and margins. The structural changes necessary to reverse the crisis are being implemented slowly, and markets were likely to remain depressed for some

comies, asset deflation group has taken firm meaincome from a number of its remain soundly financed," he said.

· Earnings per share at the group fell 64 per cent, from 48.37 cents to 17.59 cents. Stripping out non-recurring titems, the decline was a slightly more modest 34 per cent, from 25.95 cents to 17.13 cents.

Jardine Matheson is holding the interim dividend flat at 7.8 cents.

## Japanese petrol Retail mix fuels BP move Positive groups link up in distribution

Japan's big seven petrol groups are stepping up costcutting efforts by pooling storage facilities in the industry's largest distribu-

tion tie-up to date. The move is the latest in a series of reforms almed at improving deteriorating profitability amid intense price competition and grow-

ing debt levels. Cosmo Oil, one of the leading petrol groups, yesterday firmed plans to rent out its oil terminal facilities in Matsuyama in south-west Japan to other companies from October. Cosmo reached agreements with Nippon Oil, Idemitsu, Japan Energy, Mitsubishi Oll, General Sekiyu and Showa Shell.

The tie-up will eliminate some of the industry's excess capacity. Three petrol groups - Japan Energy, General Sekiyu, and Mitsubishi will close their tank facilities in the region this year as a result of the agreement. according to industry

koku region in southern Japan. Cosmo said it had no plans for further distribution ings for this year.

ERAMET GROUP

THE GROUP WAS ABLE

uneavorable economic

the increase in earnings of  $^{-1}$ 

the high speed steel and the

compensated for the decline

Net result Group's share:

FRF 207 million (+ 17 %)

the sale of Comilog's kaolin

FRF 470 million in Gabon

Net earnings of the Group

207

43

including a capital gain

of FRF 43 million from

TO WITHSTAND

CONDITIONS:

manganese divisions

in the nickel price

affiliate

Millions of FRF

Comilog invests

Earnings per share

Castal gain on the sale of the laofin activity

could be similar moves in the industry as companies

continued cost-cutting. Japanese oil groups have been scrambling to reduce operating costs and revive profitability, following this year's daregulatory reforms that introduced self-service stations and lifted restrictions on oil imports.

Overcapacity has cut margins across the industry and contributed to companies' debt problems. Analysts estimate that 70 per cent of service stations are operating at a loss, and that the sector has as much as Y5,000bn (\$37bm) in bad debts.

The deal will provide Cosmo, which saw profits plunge 40 per cent to Y5.3bn last year, with much needed cash from cost cuts and rental fees. The group estimates it will reduce expenses by between Y50m and Y60m a year and gain an additional Y300m from the runk remis.

Cosmo has closed 90 service stations in the past six months and plans to shut 1,000 stations by March 2000. largest storage facility with The group, which has cut a capacity of 300,000 kilo- executive pay by 3-5 per litres. It supplies the Shi- cent, said weaker-than-expected demand could force a downward revision of earn-

Cappuccino and chocolatebears seems an unlikely way to build a petrol station business, but British Petroleum, the UKbased group, believes these are two of the elements in its successful entry into the competitive Japanese mar- 3 ket writes Alexandra Harnev in Gumma.

When BP opened its first self-service station in Ojima, 100km north of Tokyo, last week, customers found a sitdown cafe, sweet shop and a convenience store in addition to self-service pumps. The new station, which is twice as large and equipped to sell 10 fimes as much fixel as the average Japanese petrol stand, is the latest development in BP's strategy to capture a piece of the second-largest oil market in the world, next to the US.

Last December, the group opened its first station, semi-self-service outlet in the same region.

Both stations have drawn strong criticism from domestic oil companies and local government, who see BP as a threat to existing petrol stations, already squeezed by record low profit margins and excess capacity. "We have been blamed for

everything, including Bl Niño. We have been accused of putting gas stations out of business, it seems like everyone and their brother is is ripe for change. related to someone who owns a gas station here," says Ronnie Forbes, BP retail manager.

The Example's Board of Directors met on Sec

Consolidated results

Dions of PAF

income before taxes and exceptional items

Net earnings of the Group

Operating cash-llow before change in working capital

in its deliveries.

Recent events

Earnings per share (FRF/share)

to review the accounts for the 1st half 1998.

in the 1st half 1990, industrial and commencial activity in the three divisions made progress and was satisfactory. This resulted

is a 4 % increase at farmour on the same hads and method

of consolidation, encluding the kaolin business. The increase in turnover is particularly significant in the high speed steel division

(+ 21 %) and in the manganese division (+ 11 %). The Asian

a further and sharp decline in the nickel price which impacted

on the results of the nickel division, despite an increase of 3 %

Het earnings of the Group, before a capital gain from the sale

of the backs affiliate is almost stable GRF 164 million, i.e. -

7%). The increase in earnings of the high speed steel and

in the result of the nickel division which showed a small loss.

These results justify the Conset's strengy which resided a bill-spread of its disks, with high speed steeds and mangamese now representing about two thirds of the consolidated turnover.

ese divisions nearly compensated for the marked decline

1st half 1996

3242

207.A

13.30



cent of stations in the red and profit margins at just a fraction of their peak, it appears a risky moment to enter the market. Earnings at the seven largest Japanese oil companies have tumbled 96 per cent over the past two years, from Y101bn in 1996 to Y3.9bn (\$29bn) this year, according to Deutsche

is betting that the industry "The days of four guys wiping your windows are per cent of turnover. QVOI. cribing the expunsive ser-

RESULTS OF THE IST HALF 1998

1st half 1997 (1)

257.2

176.9

Securities in Tokyo. But BP

BP has tied up with Beisie, local retail operator, to find busy locations and install convenience stores in the service stations.

BP believes the unusual retail mix - there are even plans for a Kentucky Fried Chicken drive-through resrevenue than the traditional full-cervice Japanese station and hopes that non-fuel sales

will account for at least 30 says Mr Forbes BP aims to open 120 service stations in Japan in the vice Japanese stations have 'next 5-7 years.

Change (2)

+29%

-183%

4 17.2%

+16.7%

## demand tor **DoCoMo**

Pre-marketing for the initial public offering of NTT DoCoMo, the world's largest mobile telecommunications operator, has shown positive

Early indications suggest strong retail and institutional demand for the issue which is expected to raise about \$15bm in one of the biggest IPOs this year. Inter SU sell of hormen families and Europe is also believed to be strong.

Despite turbulence in international markets, the lefensive and less volatile nature of the mobile telecoms stocks has attracted investors, according to sources close to the issue. NTT DoCoMo increased its

sernings before interest, tax. depreciation and amortisation by 58 per cent last year to Y816bn (\$6.05bn). In the year to March 1999.

some analysts predict they will rise 20 per cent, despite the worst recession in Japan for more than 50 years. Many index funds will

have to buy NTT DoCoMo shares no matter what the price, as the company is expected to become the third largest stack on the Tokyo market once it is floated next month. However, valuation remains a key issue.

The IPO is likely to be priced at a small discount to international mobile operators such as Vodafone of the UK, Airtouch of the US and TIM of Italy. A range will be decided next week, but final pricing will not be fixed for

another three weeks. Betail demand is thought to be strong due to high braind recognition.

However, advisers to the deal are anxious NTT DoCoMo's shares remain orderly after the flotation. They are thought to be concerned that retail investors may "stag" the issue, selling their allocation immediately after they receive their

At present, 45 per cent of the shares are being marketed to retail investors, 25 per cent to Japanese institutions, 18 per cent to nonnorth American investors and 12 per cent to the US and Canada. These percentages could change according

investors' main concerns appear to be centred on the loss-making personal handyphone business; the scale of investment necessary for the next generation of mobile telephony and the potential return on that investment; environmental and hmilth issues amocisted with

mobile phones. The PHS business will be sold to DoCoMo in December after the issue. The cost of the business and its losses this year will be Y400ba.

### NEWS DIGEST

## TELECOMMUNICATIONS

## **HK Telecom plans to cut** staff salaries by 10%

Hongkong Telecom, the territory's dominant carrier and one of its biggest employers, yesterday announced plans to cut staff salaries by 10 per cent. The company, which employs 13,800, said the move should result in savings of HK\$300m (\$38.7m) and avoid any further redundancies in the near term. It blamed the economic recession and

increased competition. These factors have already prompted job losses within the telecoms sector in Hong Kong. Earlier this week New T&T, the telecoms unit of Wharf (Holdings), said it had cut 80 of its 650-strong staff. Hongkong Telecom has already announced staff and salary cuts. It laid off 270 people in

July and cut senior managers' pay by 8 to 10 per cent. Hongkong Telecom earlier this week refused to meet union demands to clarify reports of a further 700 job cuts plus salary reductions. Louise Lucas, Hong Kong

### CONSTRUCTION

### Consolidation at Aditya Birla

Aditya Birla, the Indian business house, plans to consolidata all its cement interests into a single company, Grasim industries - creating a new glant in the cement industry. Grasim will acquire the 3.2m tonnes per annum cement. business of sister company Indian Rayon in an all-share deal. The deal - which follows two other recent cement acquisitions - will increase Grasim's capacity to 10.5m tonnes, a fraction less than industry leaders Associated Cement Companies and Larsen & Toubro.

Kumar Mangalam Birls, chairman of Aditya Birls, said... the merger of the cement interests would bring savings in marketing, logistics and overheads. Indian Rayon's coment plants are in the south of India, where Grasim is week, giving the merged business a more national presence. Kriahna Guha: Bombay -- -

## Sega unveils Noami technology

Sega, the Japanese electronics game group, yesterday unveiled a video game technology that aims to be the next industry standard for video machines.

The product, known as Noami, is the result of collabora-tion with NEC, the Japanese electronics company, and VideoLogic, the UK technology group. Sega plans to release its first game using the new technology in Japan in November, and in Europe next year. Alexandra Harney, Tokyo

## Indian Oil plans global issue

indian Oil Company, the state-owned refiner preparing for a globel equity Issue, announced its fifth year of profits growth above 20 per cent with post-tax earnings for 1997-98 rising 21.16 per cent to Fis17bn (\$400m) from Rs14bn a year earlier. India's biggest crude oil importer and refiner also said phased fuel price liberalisation begun in April would sustain profits growth at similar levels this year, despite soft world oil prices.

Last year's profits growth came on the back of a more modest 6.8 per cent rise in total sales to Rs591bn from Rs553bri a year earlier, with the company reporting record capacity use in its six refineries and both its crude and petroleum product pipelines. Mark Nicholson, New Deini

## MALAYSIA

## Bank Bumiputra to merge

Malaysia's state-owned Bank Burniputra announced vesterday it would merge with Commerce Asset Holding to form the country's second largest banking group, with about M\$80bn (US\$21bn) in assets. Bank Burniputra has been saved twice already by the government and rumours of yet another ballout have circulated since the regional financial crisis began putting pressure on the Malaysian banking system. The merger is to be completed via a share swap. Due diligence is to be completed within 12 weeks. Shella McNulty, Singapore

## PLDT shares rise 25%

By Tony Taxon in Maria

Shares in Philippine Long Distance Telephone, the country's dominant telecommunications provider, rose \$3.3 per cent to 1,015 pesos yesterday on the Manila stock exchange amid mount- PLDT. ing speculation about the future of the company.

fuelled since last week when the company announced it planned to introduce a polson pill clause into its 9.3 per cent stake in PLDT. articles of association to A 46 per cent stake in PTIC the group.

business and political estab-

The company's president

member of one of the Philip- Estrada, analysts said specupines' leading business families. Mr Cojuangco's family holds 44 per cent of Philippine Telecommunications by the poison pill move by Investment (PTIC) which in turn holds 20.9 per cent of

Analysts said Mr Cojuangeo had been able to neta, son-in-law of the late Rumours have been retain management control of PLDT with the support of as well as foreign companies. the previous governments.

and of hostile takeovers. is held by Prime Holdings, a The move prompted specu- company of disputed owner-Prims.

With the formation of the

is Antonio Cojuangco, a new government of Joseph lation arose over whether Cojuangco would retain control and this was heightened the company.

Potential bidders for control of PLDT include a consortium led by Gregorio Arapresident Ferdinand Marcos. Telefonica, the Spanish tele-The government holds a coms group, yesterday denied it had made a bid for Local press reports have

also suggested that Eduardo lation of an imminent wran- ship and now under control Cojuangco, an estranged gle for control of PLDT, one of the government appoin- uncle of the PLDT president of the largest companies in tees of a commission set up and a leading business figthe Philippines by market to investigate ill-gotten ure, may play a white knight capitalisation, involving piv- wealth under the Marcos role for the company using otal figures in the country's regime. The Marcos family his political connections as has claimed ownership of chairman of the political

After taking into account the capital gains from the sale of the handin additione, the Group's net earnings increased by 17 % compared to the 1st half 1997, reaching FRF 207 million, i.e. FRE 13.30 per share, compared to FRE 177 million and FRE 11.40 per share in the same period last year.

وبالحدث الأ Comilog's Board of Directors met on 10 September, 1998 and decided to initiate the construction of an one upgrading and sintering plant in Gabon on the site of the Moanda mine.

This capital investment of FRF 470 million represents a major step in the strengthening of the profitability of the mauganese alloy production business. The construction will be spread over

3 years with a start-up forecast for the middle of 2001. 

During its presentation of the 1st half results to the Board of Directors, Yves Rambaud said :

the strategy developped by the Group over the last 10 years. The Group proved its capability to withstand the turbulence affecting the world economy. It started to implement the necessary measures to face the crisis and to strengthen its profitability, especially in the nickel division in which a programme of cost reduction was launched.

• the 1st half results and the outlook for 1998 clearly demonstrate the interest of

With a very healthy financial situation, the Eramet Group has the capability to continue its growth, as testified by the capital investment programme decided on by

548.0 - 28.6 % (1) In the 1st half 1997, the immeganese division (Coming) was consultated by the artisptional items, and operating each flow of the Smaret Group did not include Com ted by the equity method. Therefore, terrioring factome bullers too and (i) on the same method of controlidation. (3) Lo. FIF 3,836 million excluding the Inciln Inniness.

> Corelog, through an increase in the share capital scheduled III Swap of mining rights in New Caledonia In accordance with the agreement signed in early May 1998, between the French Government and Eramet, the school

On this occasion, Cogema, which has been operating in the Moanda aera for many years, will become a shareholder in

1st half 1997 (2)

3.875.0 (3)

176.9

sation was received on 11 September, 1998. The agreement provides that a part of this compensation could be repaid if the nickel smelter project in the North of New Caledonia is not launched by its developers in 2005 at the latest.

Due to this swap of mining rights, the 2nd half 1998 accounts of the nickel division will register an exceptional income, of about FRF 100 million after tax or FRF 6.40 per share, which represents that part of the compensation which will definitively be kept by the Eramet Group for the year 1998.

is the nickel division

■ Cost reduction progre

A proposed of the feeting and I years was reliabled aimed at reducing the production costs by 15 % and the number of mulayees by 300.

1998 outlook

The income before exceptional items and taxes for the year 1998 will be affected by the losses of the nickel division in the 2nd half and will be lower than that of 1997 (FIF 716 million, pro-forms), given the presently very depressed price of nickel. It will however benefit from the satisfactory results of the high speed Steel and the manganese division

Taking into account the exceptional incomes from the 1st half and 2nd half, the decline in the Group's net earnings for the year 1998 compared to 1997 gamings (FRF 389 million), could be modesate, provided the midel price and the party of the dollar remain at recent levels.



ERAMET

Aine at halfway

Bergerat Butte

American services सहित केन्द्र - - न्द्

THE COMMUNICATIONS

HK Telecom plans to cut staff salaries by 10%

CONSTRUCTOR !

THE REMARKS OF THE SECOND

Consolidation at Aditya Bida

the first of the

Sega unveils Roami technologi

. July Mile

Indian Oil plans global issue

When it comes to protecting your business and maximising your returns, you simply want the best. Our global head of interest rate derivatives in Frankfurt has just been acknowledged as "Innovator of the year in Europe". This reflects the quality of the Global Markets risk management team's performance over the last year including

landmark achievements such as the first euro-denominated swaption, the first Czech PRIBOR range swaps, excellence in structured bonds and a key role in developing the spread option market in Germany. Our clients benefit from a proactive approach to creating tailor-made solutions, a proven record in the successful

development and implementation of new products as well as the specialist expertise and capital commitment to put them into practice. When you are looking for Euro innovation, talk to the No.1. For further information, contact Frankfurt on Tel: +49 69 263 8202 or London on Tel: +44 171 475 6016.

"Innovator of the year in Europe", source Derivatives Week. lasued in the UK by Kleinwort Benson Limited, regulated by SFA.



Zurich Financial Services, formed from this month's merger of Zurich Insurance and BAT Industries' financial services arm, earned \$1.42bn in the first half of 1998 but warned yesterday it did not expect second-half

earnings to be as strong. The cautionary note, combined with investor concerns

PolyGram appears often.

front-runner in the auction,

Unless another European

suitor, such as Canal Plus or

Carlton, the French and UK

media companies, comes to

growing possibility that it

will be subsumed by a US

owner, such as Artisan

Entertainment, Kirk Kerko-

the bids meets Seagram's

expectations, its own Univer-

There would then be a

sal Studios subsidiary.

has dropped out.

cent drop, to SF7761, in the limited, as these regions on pro forma estimates. shares of Zurich Allied, one only account for 3.1 per cent of the two quoted holding of total premium income and companies owning ZFS. 1 per cent of investments. Its Shares of Allied Zurich, the total emerging market expo-UK holding company, fell to sure was SFrl.6bn (\$1.15bn) 655p, where they are trading and the impact of recent at roughly a 14 per cent dis- market movements was of count to the Swiss sister

funds, led to a near 6 per results of Zurich Group was \$2.1bn for the full year based

the order of 1.5 per cent. -

In the first six months. Markus Rohrbasser, the ZFS had revenues of \$19.1bm group's chief financial offi- and total operating income cer, emphasised that the of \$2bn. Its first-half perforabout the impact of the direct impact of the crisis in mance is a considerable recent stock market slide on Asia, Russia and other improvement on 1997, when ZFS's \$23bn of shareholders' emerging markets on the the merged group earned

chief executive of ZFS. warned in May that the new group would take a \$1.4bn have no effect on the divi-

tainable profits. Mr Hüppi said the new group expects to attain "very 1998, despite the weaker

Four Weddings and Train-

spotting, coupled with steady increase in cinema atten-

dance as new multiplexes

opened across Europe,

encouraged other well-capi

talised European companies Canal Plus has stepped up

its investment in production:

the French media groups.

Total expenditure on produc-

tion in the European Union

rose from \$1.6bn in 1992 to

\$3.2bn in 1997, according to

Screen Digest, the specialist

the European film market

are so encouraging - fuelled

by the construction of more

multiplexes and the launch

of hundreds of digital televi-

sion channels - that a new

US owner of PFB would be

unlikely to withdraw com-

pletely from European pro-

Similarly, Universal and

MGM might retain PFE's dis-

tribution network in the

light of the European Com-

mission's threat to break up

United International Pic-

as have Pathé and Gaumont.

Rolf Hüppi, chairman and target was a 15 per cent per ised capital gains on the annum growth in "sustain- investment portfolio, while

restructuring charge, but Sachs, the US investment net investment income rose stressed yesterday it would bank, estimated that ZPS 10 per cent, to SP13.4bn. would earn \$1.8bn in 1998 dend payment, which will after taking account of the represent 30 per cent of sus-restructuring charge, which implied a 14 per cent fall in

1996 net income. First-half profits at Zurich good operating results" in Group, the senior partner in the merger, rose 46 per cent earnings in the second half. to SFr1.37bn. Its perfor-

able earnings power". net premiums sarned rose
Last month, Goldman 23 per cent to SP 13.95n and

Mr Huppi moved to quall speculation that ZFS planned to sell its reinsur ance operations, which account for less than 10 per It has put Zurich Reinsur ance (London) up for sale because it does not fit into

## He declined to give a full- mance was boosted by a its strategy. **Allianz reports** growth in line

with forecast

Allianz, the German group which this year became Europe's largest insurance company, yesterday stock to its forecast of a growth in net profit of at least 10 per cent for 1996, provided that claims remained low and financial markets escape further substantial falls.

In spite of intense competi. tion, Allians reported a 16.3 per cent increase in premium income in the first half of this year, to

DMS1.8bn (\$30.6bn).

The results, which were in line with analysts' forecasts, were the first to be published since Allianz's take over earlier this year of AGF, the French insurance group. AGF contributed DM6.3bn in premium income to the Munich-based insurer's first-half results.

When Allianz reported last February that net profit had risen by 16 per cent in 1997, it said it expected "moderate double-digit" profit growth this year. It gave no specific figures yesterday for firsthalf earnings.

The AGF takeover signailed Alliang's intention of

Spain, ahead of next year's launch of the euro. However, Henning

Schulte-Noelle, Allianz chair man, has sought to curb speculation that the AGR takeover is the prelude to bolder initiatives that would transform the group into a worldwide financial concern. It continues to hold stakes of about 20 per cent in Hypo-Vereinsbank and Dresdner Bank, Germany's second and third largest commercial bunion. But earlier this week it sold a 18 per cent stake in BHF-Bank, a medium-sized German bank, to ING, the

Dutch financial group. Insurance analysts said they expected the group to meet its 1998 premium income target of DM107bn, to which AGF would contribute about DM18hn.

Allianz generates about two-thirds of its revenue outside Germany, raising the possibility of a slowdown in income growth if there were a sustained rise in the mark's value. First-half growth was fuelled almost equally by the group's property and casualty busine which rose by 17.5 per cent

NEWS DIGEST

## Strong dollar helps lift **Pechiney in first half**

Pachiney, the French aluminium and packaging company. yesterday reported a 15 per cent rise in first-half profits as a result of sustained demand and a strong dollar relative

Net profits were FFr1.19bn (\$210m), up from FFr1.03bn in the same period last year, and the company was confident full-year results would continue to reflect the benefits of cost reductions. Jean-Pierre Rodier, chairman, said Pechiney was optimistic that demand for aluminium would ramain strong in Europe and the US, which account for 95 per cent of the group's production.

Lower metal prices were more than offset by efficiency gains, as part of the company's ongoing restructuring affort - the so-called "Challenge Programme". At the end of June, the workforce was down by 4,000 from its 1995 levels, in line with the company's plans for 5,100 job cuts by 2000. Cost-cutting was also in line with expectations, with direct costs down 14 per cent, or FF12.7bn, after adjusting for inflation. The final objective of reducing direct costs by 20 per cent from 1995 levels would be met next

### SWEDEN

### Drott lifts Näckebro stake

Drott, the Swedish real estate company pursuing a SKr3.36bn (\$430m) takeover bid for Näckebro, a smaller rival, said yesterday it had increased its stake to 45.7 per cent and demanded that Nackebro respond by convening an extraordinary shareholders' meeting.

Mats Mared, Drott managing director, said he wanted the appointment of a new board of directors which better reflected Drott's position as the dominant shareholder. Drott launched its takeover bid last week after Nackebro aurorised it by acquiring 44.6 per cent of its voting rights. Under stockmarket rules, Näcksbro cannot itself call for an extraordinary shareholders' meeting at Drott until next week. Greg Motvor, Stockholm

### TELECOMS

## ADC buys Teledata for \$200m

ADC Telecommunications, the Minneapolis-based telecoms equipment manufacturer, has agreed to purchase Teledata Communications of Israel for \$200m in cash, in an effort to boost its presence on world markets.

The move was the latest in a wave of acquisitions of small Israeli technology companies for high valuations by overseas companies, mostly from the US,

ADC will ourchase Teledata for \$15.75 g share, or 17 per cent above Wednesday's opening price of \$13,375 on Nasdaq: Teledata, which had revenues of \$69m in the 12 months ended June, makes digital loop carriers, used to transmit voice and data from telecom providers to remote neighbourhoods. The Israeli company has a strong presence in markets outside the US. ADC said Teledata's market share in Europe, the Middle East, Australia and Latin America would give it: "immediate leverage in those mar-



PFE's rescue, there is a prime source of capital. The loss of such an important investor would come at

peen industry is enjoying a rian's MGM/UA or, if none of revival. Gram's emergence as a powerful investor willing to make a long term commit-

a sensitive time, as the Euro-

fragmented sector dominated by small companies Larger investors emerged from time to time, notably EMI in the 1970s, and Pear-One of the chief catalysis son (the UK media concern for that revival was Poly- which owns the Pinancial Times) in the 1980s.

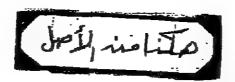
But they concentrated on production, rather than the

tures, their distribution joint venture with Paramount.

unlikely that a US owner, or Canal Plus or Carlton, would pump as much money into European production or distribution as PolyGram. Nor is there any sign of another European group taking Poly-Gram's place as Europe's

## very real risk that the focus establishing a stronger posiof PFE's investment would ment to a global production more profitable distribution lead film investor if, after and by its life and health kets" and help boost ADC's exports from 21 per cent to 30 per cent. Avi Machilla, disrusatem today's deadline, PFE is gob-bled up by Hollywood. - tries, such as Belgium, grew by 71.7 per cent. shift to the US, and Europe's and distribution network. business, and both eventu-Until then, the European ally withdrew. film industry would lose its irust us to put in a great performance. Again and again and again.

**HSBC** Asset Management



Sales of the Control

Strong dollar helps lift Pechiney in first half

Drott lifts Nackebro stake

ADC burys Teledata for S20



Who is the closest to the Eu

Dresdner Kleinwort Benson is at the heart of Europe's financial markets and the Euro is an integral part of our future. We bring clients the benefit of a unique perspective built on established strengths in both London and Frankfurt, where we are only metres away from the new European Central Bank, shown above. Our crossborder skills in corporate finance, in-depth

industry knowledge, powerful debt and equity distribution, privileged understanding of international capital flows and strength of credit rating will enable clients to both identify and take advantage of new opportunities resulting from EMU. For further information, contact Frankfurt on Tel: +49 69 263 4082 or London on Tel: +44 171 475 5141.



Dresdner Kleinwort Benson

## Lyonnais to lead talks on Russian debt

By Samer Iskandar in Paris

Credit Lyonnais, the French bank due to be privatised next year after a statebacked rescue, is to conduct negotiations with Russian debtors on behalf of other French banks.

Shares tumble

after Portugal

Jean Peyrelevade, chairman of Crédit Lyonnais, said talks would "have to take place" in coming weeks. The bank had been chosen to head the French delegation

Shares in Portugal Telecom

fell 6.6 per cent yesterday

after disappointing first-half results that included a 11.2

per cent drop in revenue

Analysts said a 22.8 per

cent increase in net consoli-dated profit to Es40.8bn

(\$221m), up from Es33.2bn in

the first half of 1997, failed to

offset concern about lower

revenue from the group's

below most analysts' fore-

casts, which ranged from

Es41bn to Es44bn. Earnings per share rose from Es175 to Es215. Consolidated operat-

ing revenue grew 6.2 per

which closed at Es7.331.

sector across Europe yester-

day, as well as disappoint-

ment over fixed-line reve-

nue, which accounts for 62.2

Total income from fixed

telephone services fell 4.8

per cent to Es169.7bn.

Domestic telephone revenue.

accounting for 48.1 per cent

of total revenue, was down

2.1 per cent to Es131.3bn.

Income from international

per cent of total income.

Profit growth was slightly

core business.

from international calls.

the western banking indus- nally scheduled for today. try about the extent of their Russia effectively defaulted Russian exposure. This on GKOs on August 17, week, Créit Agricole, a when it unilaterally French mutual bank, said announced a three-month that disclosing total expo- moratorium on payments. sure or level of losses would weaken its bargaining posi-

tion with Russian debtors. The Russian government week the disclosure of condi-

total revenue.

new tariff system simed at

an average annual reduc-

tion, in real terms, of 4 per cent in fixed-line call

charges from 1998 to 2000.

impact of lower tariffs in the

international calls,

All Futures, Options & Margined Forex

Contact: James Allan Tel. 0171 337 3449

A COMMANDING PRESENCE ON GLOBAL PUTURES TRADING FLOORS NOW AVAILABLE TO PRIVATE INVESTORS.

© 0500 565717

OFFSHORE COMPANIES • BY LAWYERS •

90-100 SYDNEY ST, LONDON SW3 SMJ, UK

Leading international tax planning firm, offers full service.

Landes: Helen Harper, LLB (HCNS) Teb: + 44171 352 2274

Babila: Peter Murphy B.Comm. Teb: + 3831 852 1388

B-stati: offshore@settgroup.com Websitz:www.scigroup.com

The group estimated the

torical presence" in Russia. short-term debt securities -French banks have been would be redeemed. The among the most secretive in announcement was origi-

Creit Lyonnais yesterday blamed the large provisions on its Asian and Russian exposure for an 18 per cent yesterday postponed by a fall in first-half net profits to FFr1.3bn (\$229m). Of the as it had "always had a his- tions at which GKOs - FFr5.4bn set aside in new

sian and Asian crises.

needed to be provisioned in Crédit Lyonnais. the period to the end of August," Mr Peyrelevade said. "Apart from GKOs, we hold practically no emerging market debt securities."

Operating profits were up 35.8 per cent at FFr7.2bn, mainly from growth in retail to FFr119.3bn. This combanking outside France, of pares with more than 8 per into bankruptcy had caused which much is to be sold as cent at Crédit Agricole. a rush on deposits.

FFr4.2bn was due to the Rus- on the bank by the European cent to FFr239bn, compared "We feel that we have very approving an estimated some of its rivals. adequately provisioned what FFr120bn in state aid for

> Credit Lyonnais, however, lagged behind its competitors in capitalising on the upturn in the French economy. Consumer loans and mortgages rose 2 per cent between January and June,

provisions in the first half, part of conditions imposed Deposits increased by 3.7 per Commission in exchange for with double-digit growth at

Mr Peyrelevade said this was partly because of uncertainty before the summer. during negotiations between the French government and the European Commission over the bank's rescue. Mr Peyrelevade said yesterday that speculation that Credit Lyonnais might be driven

### TELECOMMUNICATIONS OPERATOR ALSO UNVEILS NETWORK PLANS

## France Telecom falls 15%

**Telecom results** France Telecom yesterday reported a 15 per cent decline from FFr8.9bn to FFr7.6bn (\$1.34bn) in firstcalls fell 11.2 per cent to Es38.5bn, 14.1 per cent of half profits and unveiled plans to build a so-called Portugal Telecom, which "European backbone" telehas a monopoly on fixed-line communications network in a joint initiative with Deutoperations until 2000, attributed the fall in core revesche Telekom. nue to the introduction of a

The result, which was in line with analysts' expectations, was achieved on turnover ahead more than 3 per cent to FF177.9bn. Consolidated operating income before special items reached FFr14.3bn, down almost 14 per cent.

first haif at Es9bn, despite a 3.5 per cent increase in the Michel Bon, chairman, number of fixed lines to over said full-year profits would come in at about FFr15bn. 4m and a 5.4 per cent rise in total call volume, including again in line with expecta-12.4 per cent growth for tions, in spite of expenses linked to a planned autumn Francisco Murteira Nabo, sale of a second tranche of France Telecom shares.

president, forecast revenue Analysts said the shares, from fixed telephone ser-Questioned on the subject. vices would grow in the sec-Mr Bon acknowledged that down from Es7.851 at ond half as lower tariffs market turbulence could still Wednesday's close, were encouraged customers to force a postponement of the affected by heavy falls in the make more calls. sale, which may involve Mr Murteira said the 100m or so France Telecom group planned to sell 40 per shares, but he emphasised cent of TV Cabo, its cable how well the shares had per-TV operator, in 1999 and formed since last year's ini-2000. A first tranche of 25 per tial public offering.

cent was expected to be sold Yesterday the shares were to a strategic partner. caught up in the general He said Portugal's Telesell-off of telecoms shares com's recent \$3bn investwhich followed the early ment in Telesp, a Brazilian morning profit warning by mobile phone operator. Alcatel, the French telecoms would reach a break-even point in four to five years.



Michel Bon: full-year profits would come in at about FFr15bn, again in line with expectations

per cent, at FFr425, outstripping the heavy 5.5 per cent fall logged by the benchmark CAC 40 index.

Call marchine

The company said total telephone traffic had increased 8.9 per cent yearon-year, reflecting lower tariffs, which took full effect in 1998, and the success of the company's battery of new

call plan options. It said the number of subscribers to its Itineris cellular service doubled during equipment group. They the year June 30, 1997 to closed down FFr34.80, or 7.6 June 30, 1998. It said its tar-

2000, should be reached by the end of 1998.

The share of revenues derived from fixed telephony continued to fall, from 65.1 per cent at June 30 1997 to 59.4 per cent a year later. By contrast, wireless telephony accounted for 13.7 per cent of revenues in the latest period, up from 9.6 per cent the previous year.

Revenues from the group's international business also come markets for data transincreased, generating reve-

get of 5m litineris subscrib- nues of FFr5.6bn in the first ers, initially forecast for half of 1998, up from FFr4.1bn.

The last six months were marked by the acquisition of Cl Telcom. a wireless operator in Ivory Coast, Casema the Netherlands, as well as the deconsolidation of Cellway (Martin Dawes) in Germany.

The company said the European backbone network would meet the needs of tele-

### NEWS DIGEST

**AEROSPACE** 

## Satellite shake-up lifts Aerospatiale in first half

Aerospatiale, the French state-owned aerospace group due to be partially privatised next year, said yesterday first-half net profits rose to FFr1.2bn (\$211m) against FFr608m in the same period last year. The increased nex result reflected large one-off profits from the cassation of satellite activities under last year's defence restructuring deal with Thomson-CSF. The net balance of this operation topped FFr979m. Stripped of the FFr1.1bn of satellite income, first-half turnover in 1998 was stable at FFr24.86m. However, the group reported a 35 per cent jump in orders to FFr332bn, with aircraft orders, including Airbus, increas ing 88 per cent to FFr22.6bn. The group said this level was higher than projected and could come close to the record of 1997. Over the year orders were expected to reach FFr70bn against FFr74.7bn in 1997.

The company said partial privatisation plans, announced in July, that included the Lagardère group taking 30-33 per cent, were proceeding smoothly. The current turnoll on the bourses would not affect the plans for the flotation in the first half of 1999.

Aerospatiale's results came as Denis Ranque, the recently installed chairman of Thomson-CSF, unveiled a far-reaching reorganisation of the French defence electronics leader involving the creation of eight business groups and numerous senior personnel changes. Mr Ranque also said he was aiming over the next three years to raise the current operating margin from 5.6 per cent to between per cent and 8 per cent. Robert Graham and David Owen, Paris

### TELECOMS

### Era GSM in the black

Era GSM, the Polish mobile telephone operator which started building its network at the beginning of 1996, has for the first time reported a net profit of 37m ziotys (\$10m) for the first half of this year.

The company, which is a joint venture between DT Mobile of Germany, US West, and Beldtrim, a local listed conglomerate, is competing against GSM Plus, a venture involving Tele Danmark, AirTouch and Poland's giant Plock: refinery and the KGHM copper combine.

Era said revenues of 686m ziotys were slightly shead of last year's, as the number of subscribers had prown to more than 600,000 in two years. Christopher Bobinski, Warsaw

### INVESTMENT BANKING

### Merrill opens in Poland

Merrill Lynch has opened an office in Poland, signalling its confidence in the country's long-term future, according to Reginald Bartholemew, vice-chairman of Merrill Lynch Europe. "Poland truly stands out amid the chaos that has swept through financial markets," Mr Bartholemew said.

At the same time Merrill Lynch, which took a lease on offices in Moscow in June is reviewing the status of its Russian operation. "This part of a review of our global operations," Mr Bartholemew explained. Christopher Bobinski

## INSURANCE

## Baloise rises 31% in first half

Baloise, Switzerland's fourth biggest insurer, increased its first-half net income by 31 per cent, to SFr209m (\$150m), helped by a marked improvement in its underwriting per-formance. On the non-life side a SFr49.5m decline in iosses, to SFr21.3m, underpinned a 22 per cent increase in the the overall result of the non-life business, to SFr244m.

The shift in emphasis towards life business, which now accounts for 60 per cent of premiums, is reflected in a 70:per cent increase in the life result to SFr67.2m. Group prison mium income rose 3.6 per cent, to SFr4.1bn led by a 21.5 per cent rise in life premiums, to SFr2.4bn.

The group's total income from financial operations rose 5.4 per cent, to SFr1.05bn, and the group's consolidated investments rose 12.4 per cent in the first six months, to SFr42bn. The company has realised almost all its planned annual stock market gains in the first half and a proportion. of its portfolio has been hedged against price fluctuations: which partly explains the more than five-fold rise in investment depreciation, to SFr418m.

This should cushion the impact of the stock market downturn on the second-half performance and the group is forecasting "a further impressive increase" in full-year profits. Shareholders equity, after the recent stock market fall, is estimated at SFr5bn. William Hall, Zurich

## FOOD RETAILING

## Ahold confident of approval

Ahold, the Dutch supermarkets group, said yesterday it believed sale proposals for ten US stores, linked to its acquisition of Giant Food, would gain regulatory approval. The US Federal Trade Commission indicated in August that Ahold must divest the stores ahead of finalising its acquisition of Giant.

"Ahold has now located buyers and received preliminary indications from FTC staff that the divestiture buyers for all 10 stores and the signed purchase and sale agreements are acceptable," Ahold said. Six of the stores that will be sold are operated by Giant Food inc, the other four by Martin's, a name used by Glant Food Stores, an unrelated supermarket chain Ahold acquired in 1981. Reuters, Zaandam

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

### BERKELEY FUTURES LIMITED 38 DOVER STREET, LONDON WIX 388 TEL 0171 689 1183 FAX: 0171 495 0022 WELCOME Futures & Options Online Trading Potures & Options, rour Margined FOREX 0800-262-472 London: 0171-247-1701 Germany: 0130-818100 Switzerland: 08 00 55 83 38 UND-WALDOCK & COMPANY

Forex, Futures & Options

Website: http://www.unjoncel.co.uk

-mail: alasdair.fraser@unioncai.com

24 Hr FUTURES & FOREX Via the Internet Download the NEW V4 Trial www.forex-cmc.co.uk

WANT TO KNOW A SECRET? The LD.S./G.M.L. Semmar will show you how the markets REALLY work. The nazine trading techniques of the legendary W.D. Gann can increase your profit and contain your losses. How? That's the secret. BOOK YOUR FREE PLACE PROVE 0161 474 0080







ment in government bonds. Seen promaning - was





### the internet By Cley Harris, Banking Correspondent receives about 25,000 applications annually for 320 graduate positions and a similar Warburg Dillon Read, the number of summer intern ships. In most years, up to 50 Swiss-owned investment bank, has made the internet per cent of interns - who are its main gateway for gradualso to apply via the internet ate recruitment. are offered permanent Online application will be compulsory except for candidates from Switzerland and the US, although they will be strongly encouraged to do by selecting "careers" on the so. WDR is the first invest- investment bank's home ment bank to introduce such page, www.uodr.com. a system globally, according

WDR to recruit

mainly through

to Darrin Moy, who is responsible for its graduate recruitment. The move into cyberrecruitment shows how much has changed at a bank

that until recently placed its faith in graphology - handwriting analysis - to decide whose face would fit. The system would enable WDR to introduce a common worldwide standard and to speed up the process of submitting, considering and answering applications, Mr

views and on-site visits would still be part of the election process. WDR expects the on-line system to reduce the number of candidates, because the effort involved in filling in an application would weed out all but the serious.

Moy said. Face-to-face inter-

jobs, according to Mr Moy. The application form, which was posted yesterday on the internet, is reached WDR urges applicants to allow up to two hours to fill

in the form, which asks for personal data and includes open-ended and multiplechoice questions. The form need not be completed at one sitting, as an identification number allows access to partially finished or completed applications.

Because all blanks must be filled in before moving to the next page, an applicant cannot peek ahead. Answers can be changed after each page, or even the full application, has been submitted. Would-be job hoppers from other firms should stay off-line. Mr Moy said: "At this point, it's for the campus only," up to MBA level. WDR is owned by UBS, the

bank created by the merger of Union Bank of Switzerland and Swiss Bank Corpo-Worldwide, the bank ration earlier this year.

## Pirelli confident after 7% advance

By Paul Betts in Milan

increase in first-half net profits, to L254bn (\$152m), and said it expected a fullyear figure "in line" with last year's L512bn. Marco Tronchetti Provera,

chairman, said the company on target in spite of "serious clouds" in the international the medium term and said current short-term difficuloutside Europe.

Although Pirelli had built Pirelli, the Italian tyres and zil. the decline in the car and Roberto Testore, Fiat cables group, yesterday market there had so far not Auto managing director. reported a 7 per cent affected its overall said the figures would con- more than 7 per cent to market had been offset by continuing growth in the replacement market.

Meanwhile, senior execuwarned in Madrid that the decline in the Brazilian car Paolo Cantarella, chief execties could offer growth utive, warned that 1999 opportunities in markets would "certainly be a difficult year".

a significant presence in Bra- half figures next Tuesday, per cent of the total and operations, said Mr Tron- tain both positive and nega- L668bn. The increase chetti Provera. The drop in tive elements, the latter reflected volume growth, a the country's new-car tyre reflecting the situation in decline in raw material costs Latin America.

mance has also been helped price erosion. by the company's limited was continuing to perform tives of Fiat yesterday exposure in Asia, although it cent to L2,747bn, while opereconomic climate. He market would hit the results opportunities arise. Howremained confident about of Fiat Auto, the Italian ever, Mr Tronchetti Provera group's main car division. said there were no imminent division saw first-half reveinvestment plans.

L5.421bn, with cables and L219bn,

Fiat is due to report first- systems accounting for 49 tyres for 51 per cent.

and improved efficiency, all Pirelli's first-half perfor- helping to offset continuing

Tyre revenues rose 1.7 per was now considering ating profits in the division expanding in the region if were up 23 per cent to L206bn.

The cables and systems nues climb 2.2 per cent to Pirelli's first-half group L2,670bn, and operating profsales rose 2.1 per cent to its rose nearly 3 per cent to

## Setellite shake-up lifts Aerospatiale in first har

A 14 0 ... THE STATE OF THE PERSON ASSESSED.

**建建**。沙海等"。...

المناطقة المناطقة المناطقة

## Era GSM in the black

**建筑的建筑工程表示**的

## rises 31% in first?

\*\*\* Aben gereichen in

Markett, St. 7 T Marie a Line named in the second Tringle All to The Acres 450

may the second of the second

POCO METANINE

Anold confident of appro-

ent after 7" " idva"

## Shareholders vote on Daimler-Benz and Chrysler merger

Approval of the largest industrial link-up is to be decided in vastly contrasting ways, write Graham Bowley and Haig Simonian

he future of the world's largest industrial merger will be decided today when shareholders of Daimler-Benz and Chrysler vote on whether to approve their companies' link-up at special meetings in Germany and the US.

Up to 16,000 Daimler shareholders will gather in the cavernous Hanns-Martin-Schleyer Hall in Stuttgart to discuss the conditions of the \$40bn merger between Germany's biggest industrial group and the US car company, which was announced

Chrysler's meeting could hardly be more different. Rather than catering for a cast of thousands, the company expects no more than "a couple of hundred" shareholders to appear at 9am in a functional meeting room at the Hotel du Pont in Wilmington, Delaware.

The outcome at Chrysler is a foregone conclusion. The US group's articles of association only require approval by shareholders representing more than 50 per cent of its issued share capital.

Given the level of support already voiced for the deal, no one is expecting any surprises. Usually, institutional investors do not even bother to turn up in person and send proxy votes by post. Today is unlikely to be any different, and the whole affair should be over within two hours.

In contrast, Daimler-Benz's meeting will be a tortuous process starting at 10am and lasting late into the evening as shareholders interrogate chairman Jürgen Schrempp and the rest of the Daimler board. Unlike the Chrysler meeting, there will be several key voting thresholds in Stuttgart which will be crucial to the deal.

According to German law, Daimler requires approval from 75 per cent of shareholders' capital represented at the meeting to go ahead with the merger.

This 75 per cent level is also important for another reason: it will ensure that shareholders of the German group, which is the larger of the two companies, will hold a majority stake in the new company, DaimlerChrysler.

By Richard Tomkins

General Motors, the biggest

US car maker, yesterday

announced that it would dis-

continue two models, the

Buick Riviera and the Olds-

mobile 88, at the end of the

year with the loss of 1,400

Both models are made at

the company's Orion assem-

bly plant in Oakland County.

Michigan. GM said some of

the employees affected

might find work at other

The move comes soon

biotechnology company, will

cut its turnover and its

workforce by half through

terday, to sell its diagnostics business to Bayer of Ger-many for \$1.1bn cash plus

substantial future royalties.

for \$600m of Chiron's \$1.2bn

revenues last year but the

company decided it did not

have the critical mass ever

to become a leader in the

highly competitive - and

fast consolidating - global

drugs and vaccines and on

its promising blood screen-

ing tests, which are not

included in the sale to

"When I came on board,

it will concentrate now on

diagnostics industry.

The business accounted

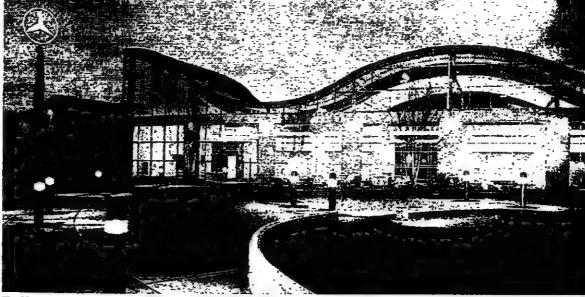
the decision, announced yes- ness would ever reach the

growth."

outright sale.

By Clive Cookson, Science Editor

Chiron,



under US tax rules, Chrysler shareholders will avoid paying federal income tax on the merger only if Daimler holds a majority stake in DaimlerChrysler. Chrysler executives have insisted on this tax-friendly deal for their shareholders as a key condition for securing their approval.

In fact Daimler should easily get 75 per cent of the votes, but it wants to go further - to breach the 90 per cent voting level. This backing of Deutsche Bank threshold is important and the government of

Daimler-Benz, the German

carefully any references to

second world war as its

the role it played during the

merger with Chrysler, the US

car company, enters its final

phase today, writes Graham

The issue of slave labour

used in Nazi-era factories

German companies -

linking up with a US

during the war has become

highly sensitive after several

including Daimler - were this

month hit by US class-action

suits from surviving forced

important for Daimler as it is

company for nearly two

months during the summer.

pute gave GM more latitude

to streamline its operations

and increase efficiency, in

return for undertakings that

it would invest in its US

GM's share of the US mar-

ket has tumbled from 44 per

cent in the 1980s to about 30

per cent, but it has failed to

cut its brands and product

ioined Chiron as chief execu-

tive in May. "There was

going to be a nice ramp-up

in revenues from diagnostics but we did not feel the busi-

scale of the major competi-

tors through organic

who had been chief operat-

ing officer of the UK's Glaxo

Wellcome, said Chiron's ini-

tial plan was to put the diag-

nostics business into a joint

venture, because the com-

pany did not believe it could

extract its value through an

But negotiations with

potential partners showed

that there were buyers pre-

pared to pay a full price.

Mr Lance, a South African

BIOTECHNOLOGY US GROUP TO SELL UNIT PRODUCING HALF OF ITS \$1.2bn TURNOVER

Chiron to focus on drugs, vaccines

we decided to narrow our ees worldwide and sold

focus," said Sean Lance, who \$1.1bm of testing equipment

Bayer's diagnostics business, based in Tarrytown, has the right to take a

New York, has 4,800 employ- majority stake after 2000.

The settlement of the dis-

industrial group, will menage

Chrysler would be forced to write off goodwill worth DM1.4bn (\$827m) each year for 40 years. Although this would have no impact on operating profit, it would depress annual net profits. It Daimler insists it would press on regardless.

Anyway, Daimler executives are confident they will secure all the votes they need. They can count on the

Germany's pest are

who successfully

country.

perticularly strong in that

A leading German activist

represented former prisoners

companies said he was now

Klaus von Munchausen, a

ready to approach Daimler

university teacher who was

Volkswagen, the German car

k, said he has been

after the return to work at In addition, full-size lux- But in 1997, it represented the end of a damaging strike ury cars such as the Buick less than 4 per cent of total

small part of the market,

and sales have been in

Sales of the Riviera, which

has a retail price of about

\$33,000, tumbled from 21,029

in the 1996 model year to

16,419 in 1997, and GM

said it was time to end pro-

duction. Only 2,000 Rivieras

will be made this year, and

they will be sold as collect-

Production of the Riviera

began in 1963, since when

about im have been made.

addition of Chiron Diagnos-

tics, based in Walpole, Mas-

The combined group will

sachusetts, will add 3,000

he third in the world league

behind Abbott of the US and

Roche completed its take

over of Boehringer Mann-

heim, the German diagnos-

tics company, early this

inal wave of biotechnology

companies, founded by bio-

hemists from the University

of California in 1981. It has

also been one of the most

successful, Novartis of Swit-

zerland paid \$2.1bm in 1994

Chiron was one of the orig-

of diagnostics companies

Roche of Switzerland.

people and \$600m of sales.

decline for many years.

instrumental in forcino

compensation fund last

isked by former Jewish

slave labourers to talk

proup, to set up a

to Daimler about

GM to discontinue two models

that halted production at the Riviera represent only a

against other big German

because without it Daimler- Kuwait, its two biggest shareholders which together own about 35 per cent of the

In addition, it has the support of other large institutional investors and of many thousands of small investors who deposit Daimler shares with Deutsche Bank and have instructed Deutsche to vote on their behalf.

As an inducement to get other shareholders to approve the deal, Daimler has made an offer of one

low-levels talks with

the company on behalf

Mercedes-Benz car and

divisions during the war.

issue of forced labourers -

emerge as a key issue at

meeting today in Stuttgart.

concern in the US when the

merger was first announced

group. Since then, the issue

less than 4 per cent of total

The less expensive Olds-

mobile 88 sells for about

\$24,000, and 67,223 were sold

last year, accounting for 27

per cent of total Oldsmobile

tion of the Riviera and

Oldsmobile 88 meant produc-

tion at the Orion plant

would be cut from two shifts

to one, resulting in the job

losses. The Buick Park Ave-

nue and the Oldsmobile

Aurora will still be made at

But Chiron has lost

ment is concentrating on

the core pharmaceutical and

vaccine businesses. Diagnos

tics is the latest and larges

in a series of divestments,

including the \$300m sale of

Chiron Vision to Bausch &

place by the company are right but we need to take

them further, both in a sense

of urgency and achieve

genetically engineered pro-

teins such as Proleukin to

treat advanced cancer and

Betaseron for multiple scle-

rosis. Its blood screening

tests, sold through a joint

venture with Johnson &

Johnson, are helping to elim-

inate the HIV virus from the

Chiron's leading drugs are

ment." said Mr Lance.

"The initiatives put in

Lomb early this year.

ntum over the past

in May that Chrysler was

linking up with a German

of German companies

paying compensation for

Daimler's shereholder

However, there was

There are no signs that the

Messerschmidt aircraft

of the prisoners, who

worked for the

shares exchanged if the 99 per cent approval level is breached.

As further sweeteners to win shareholders over, Daimler has held out the prospect of higher dividend payments - in line with Chrysler's pay-outs which bave traditionally been higher than those of the German group.

In addition, both companies have stressed the enhanced earnings potential additional DaimlerChrysler of the combined group. They

German group cautious on forced-labour issue Several Swiss banks and European insurance companies, including Affianz, have agreed to payments to

> the Holocaust. Degussa, the German conglomerate, has been hit. by a high-level lawsuit alleging it manufactured gas used in concentration

Jewish groups for their role

in the second world war and

Daimler has been open about its role during the war, conceding that forced labour was used in its factories to support Hitler's war effort. The group made payments in the 1980s to Jewish

would rise sharply because of buoyant world demand and restructuring within the companies following the

The benefits from restructuring are expected to be especially pronounced within Daimler. The German group expects earnings before interest and tax in its car division to surge from DM3.4bn this year to DM5.9bn in 2000.

Profits in commercial vehicles should increase from DM1.3bn to DM2.3bn Mr Schrempp will spell this out again at the meeting

When the meetings are over, the process of exchanging shares into Daimler-Chrysler stock will begin. Under the deal. Daimler is effectively taking over Chrysler and the US group's shareholders will receive around 42 per cent of the stock in the new company, while Daimler shareholders will get around 58 per cent.

Shareholders will be able to exchange their shares from September 24 until October 23. Shortly after that, probably in the first half of November, trading will begin in DaimlerChrysler shares and the new company will be officially revis-

The new stock will be listed as registered ordinary shares on all leading stock exchanges. The merger will mean a accounting shift for Daimler since it will switch from half-yearly to quarterly business reports. The first quarterly report of Daimler-Chrysler will be published at the end of the first three months of next year.

As at Chrysler's regular annual shareholders' meetings. Bob Eaton. Chrysler chairman, will give a short speech, largely repeating what shareholders have already been told in the statements filed by the company last month. There will be a brief oppor-

tunity for "appropriate" questions. But with only one item on the agenda - the "business combination agreement" with Daimler-Benz the whole affair should be over within two hours about the same as for a nor-

## **NEWS DIGEST**

## MANUFACTURING

## DuPont sells coal mining venture to RWE

DuPont's plans to sell its energy operations and concentrate on higher-margin, less cyclical business advanced yesterday with a deal to sell most of its coal interests to FWE of Germany. Consol, a coal mining joint venture between DuPont - the maker of Tetlon and Dacron polyester fibres - and RWE subsidiary Rheinbraun, will buy most of DuPont's half share in the company for an

The sale of the 44 per cent holding, which will need US, German and Canadian government approval, is expected to be completed by the end of the year, and followed by the disposal of DuPont's remaining 6 per cent share. The move follows DuPont's announcement earlier this year that it was to sell 20 per cent of its stake in the Conoco oil and gas group in an initial public offering planned as a prelude to full disposal.

However, the falling stock market and depressed oil prices have reduced Wall Street's estimates of the value of Conoco, which accounted for almost half DuPont's 1997 revenues of \$45bn. The company had expected to raise at least \$3bn from the sale of the initial tranche, using the proceeds to fund expansion in life sciences busine Consol, which has annual sales of about \$2.3bn, claims

to be the third largest coal company in the US. Christopher Parkes, Los Angeles

## BANKING

## ABN Amro seeks licence return

ABN Arraro was last night seeking to overturn the withdrawal of its foreign exchange licence in Surinam, where it is the largest non-domestic bank. The move, by the central bank in the Netherlands' former South American colony, came this week amid allegations that the Dutch bank had breached regulations.

The Amsterdam-based group, which reopened its office yesterday for local business after a day's closure, has denied wrongdoing but has also accepted there may have been a difference of interpretation in the rules. The authorities are struggling to support the Surinamese guilder. which is tied to the US dollar, in the face of uncertainties in regional emerging markets. Forex business for clients in export-import operations forms the biggest part of ABN Amro's activities in Surinam, which is an important producer of bauxite Gordon Cramb, Amsterdam

NSC system 3-month

already running matif

more than 30 million contracts traded since the opening of euro delivery months

open interest: 250,000 contracts'

\*euribor replaces pibor and cashes in on its liquidity

# 

parts +33 [0] & Lo && B1 B1 - London +44 (0) LTL 432-5032



## Vickers eyes GKN armoured vehicle wing

By Andrew Edgecliffe-Johnson

Vickers is examining ways of trying to buy the armoured vehicles business of GKN, despite the latter's agreement this week to merge its defence business with Alvis, the UK's other armoured vehicles manufac-

The group, which this year sold Rolls-Royce Motor Cars exceptional charges in the with which it held unsucand Cosworth engines to first half of the year, and focus on defence, marine will create another £30m year. propulsion and turbine com- exceptional charge in the yesterday second half.

cent of its workforce.

The cuts are concentrated in defence, where the Leeds turer, would only say that he range, get access to other tank factory will close at the had "not ruled out" an cost of 450 jobs, and the attempt to participate in the Newcastle plant will cut 250 long-awaited consolidation The cuts formed part of a vehicles industry.

cost-cutting programme and strategic review, which that Vickers remains keen resulted in £29.8m (\$50m) of on a combination with GKN.

When asked about GKN

Challenger II tank manufacof the UK's armoured

It is understood, however, cessful takeover talks last

examined the possibility of £350m to spend on acquisian alliance with Giat of tions, even once £108m of

dler, the chairman of the to "rationalise our own business, broaden our product markets, and reduce the number of competitors".

Paul Buysse, chief executive since May, said Vickers was pursuing 21 possible acquisitions or alliances. Following the £478m sale of Rolls-Royce Motor Cars to Volkswagen, the group had net cash of £338m at June 30, and analysts estimated that Sir Colin, who has also the group could have up to

taken out of the cash figure. The Rolls-Royce disposal distorted pre-tax profits for the six months to June 30, which shot up from £15m to 2141m. Before exceptional items, operating profits were down from £27.7m to £17.1m.

The unchanged 2.7p dividend, which is payable from earnings per share of 33p (1997; 1.9p), was covered just 1.3 times by pre-exceptional earnings. Mr Buysse said the launch

of new products had been accelerated in marine and a \$4.7m profit in 1997.

job cuts - equal to 22 per and Alvis. Sir Colin Chan- France, said the priority was customer advances were turbine components, where Vickers expects annual market growth of at least 8 per cent. He is looking to grow the marine propulsion business by acquisition. to expand its product range to include bridge controls and electrical devices.

Defence profits dropped £3.4m to £7m, as production on its £1.5bn order for Challenger II tanks for the British Army began to wind down. Discontinued businesses reported an operating loss of £4.8m, compared with

### COMMENT

The most significant thing about Next's results yesterday was Sir Brian Pitman's debut as chairman. The figures themselves were predict. 130 .... ably downbeat, even if current trading was more cheerful. It remains too soon to pronounce recovery from earlier trading travails, but recovery will surely come: a slowing economy will not help, but the retail skills and brand power that fuelled the formidable nineties growth story have not disappeared.

More telling than any short-term trading runes will

be Sir Brian's influence. To hear him muse about retailers' obsession with top-line growth, not bottom-line profits, was to savour the sound of heresy. Next. of course, has previously managed to achieve both. But it is clearly entering a new, more sober phase. It is no criticism of Sir Brian's accomplished predecessor, David Wolfson, to say he has arrived at the right time. With the economy slowing, price inflation absent and competition intensifying, delivering value will not be so easy. Yet this is an area in which Sir Brian's credentials are unimpeachable The upshot is likely to be a more cautious Next. Earnings growth will be slower, but quality of earnings will be better. On just over 13 times 1999 earnings, the shares trade at a

1997

20 per cent-plus discount to the market. That gap will surely close, although investors may have to wait until next year for positive newsflow to galvanise the rating.

Following GKN and Alvis's decision to merge their armoured vehicles businesses, Vickers looks confused, not knowing whether to reduce or increase its exposure to defence. Yesterday's move to sack a fifth of the company's workforce - largely via the closure of its Leeds tank factory - is a rational response to its bleak order book. But simply reducing the headcount will not be enough to improve competitiveness in export markets. It must find a way to join in the industry's consolidation. However, paying a premium in a bid for Alvis would be a surefire way to destroy shareholder value. And European alliances look impractical for now, given obstacles of state and family ownership. Selling out to Alvis looks the best bet, although Sir Colin Chandler, Vickers chairman, may have to accept the busi-ness is worth next to nothing. Vickers could do worse than

## Kwik-Fit buys Speedy Europe posthaste in deal with SMK

Kwik-Fit, the tyre and exhaust chain founded by Sir Tom Farmer, vesterday sharply expanded its lngs enhancing in the first operations in Europe by agreeing to pay £105m (\$176m) cash for Speedy

Speedy is being sold by SMK, a Canadian-based automotive operation.

Sir Tom, chairman, a toehold in the emerging described Speedy as a clone market in Spain. of Kwik-Fit. 'It is one of the nicest fits that any company could have," he said, adding that drivers could now go from Edinburgh to the south of France and never be far from one of his branches.

City analysts welcomed the deal, which adds 568 outlets across Europe to Kwik -Fit's 1.291 branches, predominantly in the UK. They pointed out that the acquisi-

tion's margins were only £251.7m. The shares about half the level of Kwik-Fit's existing business in the Netherlands and Belgium.

The deal would be earnfull year, and have a neutral effect on the remainder of this year, they said. It would give the group a big presence in France and Germany, add the French speaking part of Belgium and offer

"Strategically, it is very pleasing," said Ed Wright, of Dresdner Kleinwort Benson, adding that it would be a further bonus if Kwik-Fit succeeded in taking its new insurance selling operation to the Continent.

The news was announced alongside a 31 per cent rise in pre-tax profits to £33m for on sales 5 per cent up at ness in the UK.

responded with one of the best performances in the FTSE-250 yesterday, rising 191/ap to close at 4671/ap. Speedy had sales of £147m

last year, when the impact of a loss-making automotive parts business left it £2.5m in the red. Sir Tom said Speedy itself

was making an operating profit, and the acquisition did not include the loss-making business. The Speedy brand was as strong in France as Kwik-Fit was in the UK, so there would be no name change. But he would be looking to establish some sort of common identity.

Speedy, with 376 French outlets, sells more exhausts and brakes than it does tyres, which have lower margins. Kwik-Fit has been trythe six months to August 31 ing to boost its brake busi-

up Kwik-Fit's net cash of gearing of between 40 and 50 per cent. But analysts said that even after paying for Speedy, the group would have enough financial muscle to continue its organic Plans include a second call

The acquisition will soak

centre to cope with demand for its insurance business. which was launched in 1995 and has grown to generate profits of £5m on sales of 221m in the first half. It has introduced an MOT insurance policy and is looking to expand its products. Kwik-Fit also opened a staff training academy in March.

Analysts are forecasting that group full-year profits will hit £64m this year, growing to £74m the following



Sir Tom Farmer: 'One of the nicest fits'

## Next feels pinch with sales slowdown |Oil price slump hits BAe Saudi project

By Peggy Nollinger

Next shares fell sharply yesterday as the high street fashion retailer reported disappointing sales increases over recent weeks and signalled a slowdown in the pace of growth in its mail-order business

ment in government bonds. seen problacula

drop interim pre-tax profits from £71.2m to £50.2m (\$84.3m), in line with expectations. Sales rose from 2520.9m to 2536.3m for the six months to July 31.

However, news of only a 1 per cent rise in like-for-like The group, which issued a weeks of the second half,

also reported a 30 per cent mail order, helped drive the stocking and the more conshares 37%p lower to 407p, their lowest point since early

Analysts, who had been

expecting current sales increases of between 4 and 5 per cent, cut their full-year forecasts by about £5m to a store sales over the first six range of £158m-£165m (£184m). "They have gone profits warning in March, and a 3 per cent increase in from over-stocking to under-

servative stance will not grow their like-for-like sales going forward," said Tony Shiret of CSFB.

However, David Jones, chief executive, said he was "a lot happier" than he had been six months ago, when Next admitted that mistakes in its ranges and stocks had contributed to a sales fall.

## By Andrew Edgecliffe-Johnson

Shares in British Aerospace fell by 10 per cent yesterday, after the group disclosed that the fall in oil prices had cut the value of payments under the £20bn Al Yamamah defence contract with Saudi Arabia by at least £500m (\$840m).

Sir Richard Evans, chairman, insisted that the Saudi government would make up the shortfall, estimated by analysts at 2500m-700m, with a cash payment before the end of the year. "Never in my many years of dealing with Al Yamamah has the customer failed to meet his any outstanding cash balances," he said.

The £2bn-plus annual payments from Al Yamamah per day, which are sold on BAe's behalf. The "timing

variances" resulting from the falling oil prices meant that BAe's working capital requirements effectively shifted from a surplus of £145m in 1997 to a deficit of £518m for the six months to June 30. Most analysts said there

> that BAe would not receive the top-up payments in good The group's interim results, announced yesterday, showed a 24 per cent

> was no reason to suppose

improvement in pre-tax profit before exceptional items to £344m.

stake in Orange, the telecoms group, and the disposal of its interest in Orion Network Services, a satellite created an exceptional £401m or three largest global gain which took pre-tax prof-£70m loss the year before.

The order book increased

from £19.5bn to £23.8bn. or the equivalent of three years' sales. Sir Richard announce yet another record Tevel of order book is a remarkable achievement. BAe expects to sign a further contract today for 142

Eurofighter aircraft, worth more than £1bn. John Weston, chief executive, said the group's strat- about 23bn this decade. egy remained unchanged, and that it was "talking to £8m profit before interest, European defence consolidation. This would be "a means to an end," he said,

its to £725m, compared to a Although BAe had been "talking for some time to our US partners," the timing would depend on the US

defence department. Mr Weston added that he said: "In today's economic saw potential benefits in a conditions, for BAe to merger with GEC, its UK rival, but "no talks are in prospect at present".

Commercial aerospace, defence systems and support services would be BAe's three main growth areas, he said. The commercial division, which has lost BAe came into the black, with an higher profits from Airbus

# **VINTAGE 1945** Lady GP **GIRARD-PERREGAUX** For further informations: GIRARD-PERREGAUX • 1, place Girardet • CH-2301 La Chaux-de-Fonds Tel: (+41)32 911 33 33 • Fax: (+41)32 913 04 80 • E-mail: com@girard-perregaux.ch

### with BAe's 10-15 year goal include 600,000 barrels of oil communications business, being to form part of the two RESULTS (111 ) 18.9 (3,871 ) 725\(\frac{1}{2}\) (118.7 ) 4.8 (21.7 ) 2.5 (6.4 ) 2.55 (20.1 ) 1.5 (227.3 ) 12.7 (0,618 ) 0.173\(\frac{1}{2}\) (322 ) 16.2 (-) 140.2 (240 ) 2.3 (22.8 ) 0.684 (56 ) 0.3671.4 (1,128 ) 50.2 (1,128 ) 50.2 (20.2 ) 0.62\(\frac{1}{2}\) (20.2 ) 0.62\(\frac{1}{2}\) (20.3 ) 0.975.4 (20.4 ) 112.2 (76.1 ) 36.2\(\frac{1}{2}\) (17.3 ) 1.21\(\frac{1}{2}\) (160 ) 38.2\(\frac{1}{2}\) (180 ) 0.089.2 (22.3 ) 2.11 (21.9 ) 2.17 (567.9 ) 140.6\(\frac{1}{2}\) (29.2 ) 0.081.4 (42 ) 3.81 (-1) (4.1L) (4.8) (9.53) (0.44) (4.57) (12.59) (20.48) (10.52) (1.52) (4.96) (3.82) (4.96) (3.82) (4.96) (3.83) (1.34) (2.59) (1.34) (2.59) (1.34) (2.64) (3.64) (3.65) (3.65) (3.64) (4.77) (4.77) 0.33 2.35 3.3 0.81 0.45 0.45 0.45 0.45 0.15 0.15 0.15 0.15 0.15 0.15 0.15 (4) (32) (0.45) (2.2) (12.7) (0.245♥) (162) (161) (25.1) 6 mins to June 30 5 mins to June 30 6 mins to July 4% 6 mins to July 4% 6 mins to July 20 252.1 d mans to June 30 d man to June 30 d man to June 30 (823L) [3.91L) [61.7) (2.61) (71.2\psi) (1.28) [115.9] (3.13) (1.47) 20.5 63 1,214 22.4 6 miths to July 31 6 miths to June 30 Tr to June 30 (15 ) (0.425 (3.62 ) ner RCM Sour ... 6 miths to July 31 244.6 Yr to July 31 2,459 (0.012 ) (1.82 ) 0.085 1.6 2.04 33.9



US \$400,000,000 UNDATED FLOATING RATE PRIMARY CAPITAL NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 18th September 1998 to 18th March 1999, the Notes will bear a Rate of Interest of 9.65366 per cent per annum.

> AGENT BANK: Charterhouse Bank Limited



**CHARTERHOUSE** 



Atlas Capital Limited \$73,800,000,000

SPANISH 4% EXTERNAL LOAN (1974 ISSUE) ons due on 1st October 189 may be presented for payment at Banco Exterior do España SA en the hours of 10am and 2p



CURRENCIES & MONEY

EQUITIES

## Greenspan dashes rate cut hopes

EUROPEAN OVERVIEW the FTSE Eurotop 300 index, beightened fears that Euro-Banks took another hit in which Alcatel is a leading pean profits estimates for with the retail sector drop

the US Federal Reserve. 51.57.

failed to indicate that a US But electronics was not failed to indicate that a US But electronics was not lines expectations for Ger
It was a bleak day interest rate reduction was the worst sector of the day. ings expectations for Ger- It was a bleak day for the

cross the continent. sector tumbled 13.4 per cent. related to the electronics sector of the Alcatel warning expiries.

Greenspan, the chairman of mens down Ecu 5.60 at Ecu Germany are expected to dropped Ecu 18.20 to Ecu

imminent helped to send European stock markets into decline yesterday.

Adding to the dashed rate hopes was a significant fered a profits downgrade from Aletan fered profit warning from Alctael, from a broker. It fell Ecu stocks. Elsewhere, there was 1,035,10, falls in related companies 14.90 to Ecu 123.48, as the

the French telecoms group,
71.80 to Ecu 422.55, while a pretty drastic sell-off
which prompted share price
Cap Gemini dropped Ecu which some analysts comprising stocks in the

in which Alcatel is a leading pean profits estimates for with the retail sector drop component, fell 13.2 per cent 1999 may be too high. The ping 5.1 per cent, as inves with Alcatel dropping Ecu latest report from IBES, the tors fears about the indus 54.20 to Ecu 86.78, Philips off information group, revealed try's emerging marke Disappointment that Alan Ecu 440 at Ecu 45.48 and Sie that profits in France and exposure returned. UBS rise by 18 per cent over the 256.64 and Dresdner Bank

thought might have been core countries planning to related to today's derivatives join the euro, declined 44.35 or 4.9 per cent to 854.15.

Mathema & Regional Markets	Ene Trains	Day's	ahange poiets	Yield gross %	हा 20) 120	Total re (Ecc)
FTSE Euroino 300	1035.10	-4.16	-44.89	2.75	22.78	1063.1
TSE Eurotop 100	2376.48	-1.20	-104,11	2.71	34.08	849.74
FTSE Ebloc 100	854.15	-4.94	-44,35	236	14.09	866.10
TSE Survice 300 Regio						
Strobios K	1077.48 969.50	-290	-54.73 -28.98	2.40 3.34	20.54 29.32	1099.4
srope Ex-Eurobios	1002.00	-3.44	-35.75	3.12	24.00	1033.5
arape Ex-Lik	1973,27	-4.77	-53.72	2.47	79.11	1002.4
TSE Eurotop Industry &						
ESOURCES	844.99	-1,55	-18.82	3,45	25.41	879.65
Advantive industries 11. integrated	723.23 817.78	-1.24 -1.97	-9.09 -16.40	4.85	8.84 18.25	739.3
CHESTON & FOR	632.42	-3.79	-24.90	5.34	11.0	645.64
ENERAL INDUSTRIES	936.31	-6.53	-85.41	3.01	19.53	954.3
onstruction	M17.82	-3.97	-37.18	3.14	11.06	908.2
henicals	792.84 797.41	-4.76 -2.87	-39.66 -40.57	3.03	8.05 16.87	798.71 810.9
Averatied Industrials	904.34	-1.89	-15.57	2.42	17.48	979.8
Section 6 Sect Earth	736.15	-13.15	-111.44	2.29	4.89	739.7
Agineering Sec., Poling & Maring	NOS-22 705-57	-5.65 -1.01	-47.35 -34.13	4.19 3.31	9.57 1.21	813.7 708.4
	1064.81	-L79	-30.58	1.74	15.57	1000
ukmobiles	827.01	-5.85	-81,41	1.16	10.25	B34.64
iconolic Beverages	B13.24	-2.50	-20.89	2.69	8.48	618.8
god Produces	842.14 931,07	-5.27	<b>-44.87</b>	1.01	9.79	850.20
louinese de la Terina	779.14	-242	-23.08 -35.17	2.09 1.82	7.01	937.1 <u>8</u> 767.06
Terrorendonia	965.89	-1.96	-19.32	1.35	4.81	270.40
pitacco	1107.57	-1,02	-11.37	4.35	1.51	1100.3
CHACO	1085.30	-3.94	-44.48	2.43	54730	1113.7
Arbibulion Albury B. Hotum	721.08 881.88	-3.00 -4.94	-22.35 -33.42	3.07	11,57 12,27	729.1( 880.60
	944,72	-1.25	-33,A2 -11,08	2.46	9.83	953.7
Malacs, Fool	981.48	-3.25	-32.96	1.04	11.37	982.B
etallers, General elecorposunications	855.62 981.72	-4.20 -4.20	-41.88 -44.08	120 129	16.63 13.02	871.14 1003.7
Designa, Public & Proces	665.51	-628	-39.36	3.89	14.20	706.De
Upport Services	885.95	-2.84	-25.00	<b>V.O</b>	8.84	892.1
receptorit stormation Technology	<b>9</b> 02.99 142.98	-1.00 -13.38	-17.87 -143.88	2.75 0.44	10.00 2.23	905.80
TRUMEN I MAKE MANUAL PROPERTY OF THE PERSON NAMED IN COLUMN NA	1395.36	-0.07	-8.28	3.23	83.22	1439.2
Intercelly	1027.71	-1.11	-11.54	3.41	28.23	1065.1
es Diskibusion	1062,40	+0.15	+1.73	1.72	84.81	1160.3
	1065.06	+0.16	+1,71	4.80	35.7%	1105.7
MACCALS	1060.03	-4.76	-83.04	3.20	25.45	1087.4
anics, Rotal	735.55	-8.10 -4.49	-39.15 -39.02	4.21 1.87	12.08	736.21 838.96
Warance to leasurance	829.26 860.76	4.22	-39,02 -43,34	1.79	9.10	988.01
ther Financial	760.71	-3.53	-27.45	2.72	14.06	761.22
restment. Comparison	860.93 763.22	-1.18 -2.78	-10.25	297 254	20.05	. 277.02 767.17
Ministry of the Independent is a maked in the contract and or Senten. Senten is excepted by FISS internation			-21.36			767.17

(4.7) (41.7) (42

25 27 M 107 M 10.12 10.13 14.14 1.01 1.01 1.01 1.01 での動物を含むな 77 MAP 77 MAP 445 MAP

12.65 6.46 6.46 7.76 6.44 10.56 146.78

部項 13.13 13.40 13.40 4.43 173.15 21.46 4.76 \*\*\*\*\*\*\* 

11.00 22.00 24.07 44.07 42.07 1644444444444 

12.00 8.00 8.00.50 7.798.00 17.00 14.00 14.00 16.00 16.00

11.13 15.第 16.数 13.23

11.81 12.85 5.12 74.59 74.59 74.59 74.50 74.50 10.19

とことのないないないない 10.74位 52.72位 154.51.22.58

\*\*\*\*\*\*\*\*\*\*\*\*

**计二十二十二十二** 

-4 -2013 -403 -4 -4 -2 -2

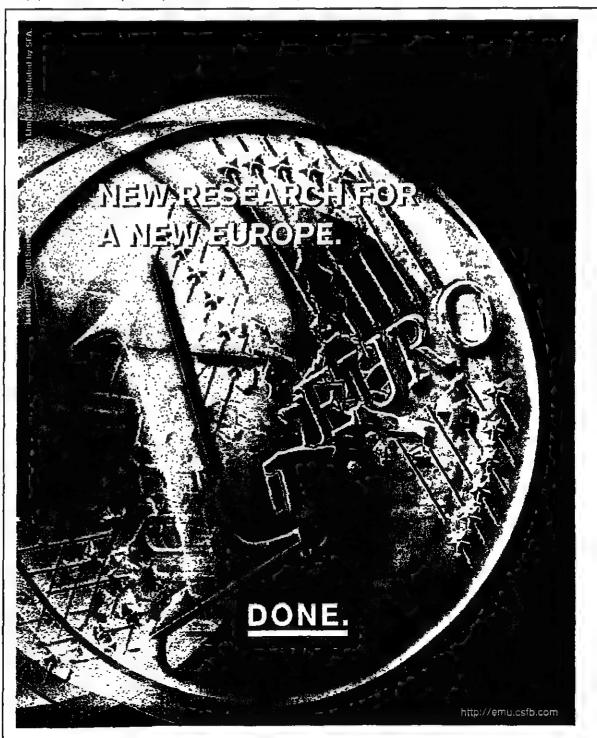
いりがなる意味をしまる 

アクマラテアダラ

Sep 17	Commey	Chaing	Change	Change	(Change	Chang
	code	trid point	on day	on Gay		week ?
Europe		_				
Austria	ATS	14,056086	-0.0020	-0.01	-0.0021	-0.00
Religium	BEF	41,223644	+0.0059	+0.01	-0.0112	-0.0
Canada Republic	CZK	36,584350	+0.1795	+0.49	+0.8125	+2.27
Denoverk	DECK	7.520254	+0 0028	+0.04	+0.0080	+0.16
Reland	FBM	6.081943	-0.0012	-0.03	+0.0003	+0.00
France	FRE	6.700714	-0.0018	-003	-0.0005	-0.0
Germany	DEM	1.997606	-0.0003	-0.01	-0.0004	-0.0
TRECE	GRID	S43.312502	+0.8512	+0.25	-7.200	-0.30
(negery	KUNF	250.021491	+0.6675	+0.26	+0.8824	+0.34
WINDS.	₽	0.799399	+0.0007	+0103	+0.0013	-0.10
tely	FIL	1974,730187	+1.1153	+0.05	+1.5096	+0.00
many mag	ШF	47.223644	+0.0059	+D.01	-0.0112	-0.00
tetheriende	MLG	2.252981	-01003	-0.01	-0.0014	-0.0
licrosay	<b>MIX</b>	8.875145	-0.0044	-0.05	-0.1158	-1.3
Polymot	PLN	4.262529	- 0.00+00	+0.83	+0.0589	+140
outsides,	PTE	204,751624	0.000	+0.00	-0.0057	+0.00
izatina	ROL.	10778-277596	+95.2526	+0.90	+103.5000	+0.97
deserta	RUB	17.645904	+1.7535	<b>≁11 10</b>	+2.0598	+13.22
Sjovalda	SICK	40.952701	-0 1162	-0.28	-0.2054	-0.50
реп	EZa	169,671717	+0 0146	+0.01	-0.0738	-0.04
Sweden.	SEK	9.223698	+0.9588	+0.54	-0 0755	-0.8
Switzerland	C2·F	7.541703	-0.9050	-0.30	-0.0001	-0.01
inhed Kingdon Cu	GBP	0.704094	-0.8005	-0.03	+0.0017	+0.25
CONTRACTOR	ECU	1,017222	-0.0000	+0.00	<b>+0.001</b> 0	+0 10
	BRI.	1.402246	+0.D092	<b>63.0</b> +	+0.0102	+8.73
Sanacia	CAD	1.00004	*0.000	+1.86	+D 0245	+1.37
lerico	MODE	12.296387	+0.4104	+3.45	-0 7851	-1 45
Initiati States	USD	7.388344	+0.0074	+0.63	+0.0075	-0.04
acide/Middle Er		,	,			
ustralia.	AUD	2,001409	+0.0098	-049	+0.0227	+1.18
long Kong	(DB)	9.207168	+0.0586	+064	+0.0563	+0.61
lapen .	JPY	157.154399	-21419	-1.34	-1.2057	-0.76
Singapere	SED	2.046922	+0.0032	-0.45	+0 0035	+0.17
South Africa	ZAR	7.311285	+0.0899	+1.25	-0.0926	-1.25
OUTCE, FISE INM		his table gives a the applying GDP weigh	CERTIC. SYCENE	C value for	The East again	St Various
red American 1			3 America (****	وروا عباسة	n it is start and	d to obtain
ered currency res	SPECIA TRACEL	Company weightings	as talora. O	PM 0.2394	Per 0.2212 (1	LOUGS
LB 0.0577, BEF I	10386, ESP	0048, EP 00116	PTE GOISE	OS 0.0338	FM 0.0187	



prosi currency rela M.G. 0.0577, RSF 0	par tons count.	ant w could be	a il precise g	DEM (1.2364	an. It is designe Time (1,72717), (1	d to show	exchange rates to 37 these forward exchange from the OEM to calculated by interpolational control of the OEM to calculated by interpolational control of the OEM to calculate the other polatics.	ge rates, Da rward intere	ff and restrict red name for	v DEM ari 31-12 va,	(Staronces) (IEM forward	ALIENSEA:	empired for	2000 T 11	Mari
BONDS															
		-					EUROZONE	COR	PORA	TE B	ONDS				
Bond vield	CHIVE							Red		5 A P	Bed	BM	Line is chara	Might g Language	
Per cent (Secte							Sep 17	1200	Coupun	Rating	price	99.5	121	46	16.
							Severalga Fungible	intipos,				_			
ā						_	Belgium étagoom cé			N/A	111 540	4.25	-0.06	-243	
							France (Rep of)	04.08		H,A	108.330	4.11	-001	-046	
							Raly (Rep of)	05:118 06:08	5.000 5.175	AA Ma	108 050 104 590	434	-0.05 -0.13	~2.45 ~2.31	
							Portugal (Rep al)	DEPER	3 %: 3	IVA-	MARTICAL PROPERTY.	4.34	-6.14	-6.46	46.55
5		_				_	Service Company		4 846	ж	100 550	3 78	-0.04	-6.73	-0.16
		•			1		Abbey Nati Trees Srv Sen Electric Cap Cro	02/03 10/04	4 B75 5.500	AA.	107 880	4110	-2.06	-0.43	
				-			Dest Kontrolibani.	04:08	5250	744	106 530	4 40	-0 CS	-6.30	
				100			Cred Local de Franco			A.	105 343	4 55	-010	-30	
			44.5					UNITED	97.96	and a	IQD JAK	4 22	10	~~	40.00
4						_	Ety Japanes	w7.04	5 000	AA-	102 766	193	-012	-029	-C 19
Ecu -							Bayer Hypo & Web Bit. Cred Foncier France		8.375	~~ <u>~</u>	118.425	450	-0.05	-043	
							Euro kar Bank	04/04	57250	AAÂ	106.450	193	-2.08	-641	
D.	THE P						ABN Appro Hids MV	94/07	6.375	AA-	110 636	433	-0 (7	-214	
3							( I have a long on	444							
OVERNM			10 metalty		20 30 U		EUROZONE  EUROZONE	ie ing one Bour by c	big Euro in piniari ito E	au 17.75 1886 1,776	t Euro initato B	A1 III	es in the		
iep 17	2 yas	5 yrs	7 ym	10 ym	20 yrs	30 YS	Sep 17	5 & P	Red		CHICARY				Spread
		_						rating	date	Coupis	code	Spre	ad 188	ago n	rift ago
ustria.	+0.01	40.11	+0.20	+0.03	-0.20	+0.16	KFW	AAA	01/09	5,000		+Q.1			÷€ 06
icicium	-0.08	+0.05	+0.08	+0.09	+0.12	+0.07	France Teleport	M	11/08	6.350	PRF	+01		9.20	*5 12
inienti	-0.15	+0.11	+0.17	+0.17	-0.33	-0.05	HAMES	AA	07/07	5.825		+01			+0.18
TROOM	-0.12	-0.05	-0.09	-0.08	-0.04	-0.14	ing Sank HV	M-	01/08	5.500		÷0 '		0.79	+0.17
Carlos	-0.21	-0.07	+0.00	-0.26	+0.03	-0.17	Bayer Hypo W Bis	M-	03/02	6.750		+0:		0.29	+0.33
niani	+0.44	-0.08	+0.05	+0.16	+0.26	+0.54	Cred Funcier	A	02/03	7.250	DEM	+01		171	+6.31
-	+0.29	+0.30	+0.31	+0.25	+0.20	+0.33	Thorseon-Branchist		03/04	6.375		+0		39	+0.42
and the last of th	-0.06	*0.05	+0.09	+0.09	+0.12	+0.07	Benerale des Essa	BB0+	03/04	8.250		<b>₩</b>		0.33	-0.33
et erienda	-0.05	-0.01	+0.01	-0.08	+0.93	-0.12	Benk of Chine	888 888-	07/99	7.125		•31		344	+0.83 +1.63
	-0.04	+0.18	+8.18	+0.20	+0.39	+0.36	Nati Ekol Hungary		06/01	9.000		+21		2 30 IC 44	+U.59
pain	-0.07	+0.16	~0.20	+0.31	+0.23	+0.30	Korea Dev Benk	88+	11/02 04/08	5 625		+81		1.95	•4.53 •3 E3
DITE:					_		Argentina.	36		8.125			_		
MITTER S	+0.83	+0.69	+0.07	+0.48	+0.36	+0.71	Sharch: Interactive D								2010 GT (
resça	+8.07	+5.74	+4.84	+4.00	+3.00	+2.66	bloody repleasable	-	والحيد التهي		الا يستنسي	الار فيد	C. I. I.		
Weden K	+0.61	+0.89	+0,71	+0.58	+0.57	+0.25									
K.	+2.23	41.42	+1.22	* O.00	+0.29	-0.27									



A single interest view linking the politics of 11 countries with the unknown economics of a new currency zone. High yield and high grade research for the new European credit markets. Pan European perspective, global vision for key sectors from telecoms to pharma, local knowledge on mid-caps. Change means opportunity.

- Mg/Fig. # hits BAc Saudi proje

ment of the

2004.21 2200.07 2005.00 2070.02 2074.01 2004.22 2077.02 2077.07 3056.42 2456.01 04 1079.17 1070.02 1275.54 600.50 FTSE EUROTOP 300 8.8 7.7 0.5 7.8 8.8 6.8 6.8 6.8 10.8 10.8 8.55 57.51 6.41 48.37 130.88 -8-56-64 22444111 Gynthio A Investor B Terestor A Musterfare SME: JAME Pri Terestor Terestor Valor Viscositi 7.72 39.51 31.53 41.54 32.57 32.57 32.57 34.54 48.54 19.54 252.45.255 하하 하루 하루 하루 하루 하루 uztatze -94.8 -77.8 Ann Anthen Mil Alfine 2 arts Affine 2 arts Affine 2 arts Ages Headel Carrier Ag Sament Brown Start School Ber School Ber School Ber School Ber 134.00 134.00 144.00 13.00 13.00 144.00 124. **宣告人とと意味されたなかんをよるのなか** 10分割の 10分割を 10分割の Auch Abobt Carsalani Casleo Prassocial Safasanj Spiratanj Passo BELLEVAL 2、8のでは 開催 に近く AREA Americal Alberty and Albe \*\$7777777778 在上的的人,也是是是是是是的,也是是有的,他们的是是是,他们,他们的是是是是是是是是是是是是是是是的。 1.17 91.06 81.78 6.14 22.76 62.76 62.76 63 ARE A
ARE (Rc)
Abputed Si
Giccopt d
Giccopt d
Giccopt d
Lagracien
Lagracien 1. 经记录记录 经经过的 计设计 计 **会社会会会会会会会会会会会会** 配製 物型 217 分数 11.89 \*\*\*\* 15 15 124 23) ET
Cable & W
Southche ?
Sistance Table
Obvettl
Carage
Perkapal ?
Socialization in Table
Table Alle Capità i Anno Capità i Anno Capità i State di Ballandi di Bal 18.19 18.00 18.00 18.07 18.07 20.00 70.00 おがんのかなしたしょうならしかがくがんのうちょうしん Ames. 1 BAA DIS 1912 B DIS Small Luffman P & D Authorit Stagacour

A B Feeds Cadlery S Desired Despite Efficient S Desired Tate & L United

14424.484148 

7.27 12.50 98.67 902.92 178.5.44 11.47 8.14 8.34 7.10

**나는 사람들은 학교 등 소리** 

## Prices rise strongly as equities fall OTE opts for MTNs

**GOVERNMENT BONDS** By Knozem Merchant in London and John Labate in New York

Prices rallied strongly in Europe and the US yesterday as equities fell on the back sharp gains made on of comments on Wednesday from Alan Greenspan, chairman of the US Federal Reserve, that appeared to rule out a cut in US interest rates in the short term.

equities into bonds forced the discussion turned to yields down sharply across issues of global deflation. core European economies.

US TREASURIES gained ground in early trading as ket were mostly being influ-rose 0.2 per cent in August, a expectations of a cut in UK equities plunged on renewed enced by changes in equity earnings and emerging mar. prices. ket concerns.

By early afternoon, the benchmark 30-year bond had released in the morning sesrisen # to 104%, sending the sion. yield towards record lows at

5.187 per cent. Treasury bills UK 10-year gift yield fell but the 10-year note climbed 13 to 1061, yielding 4.796 per cent, and the twoyear note was up 12 at 100 %. yielding 4.683 per cent.

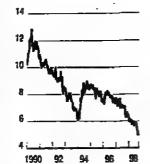
The market added to its

Wednesday after Mr Greenspan's testimony before Congress. The Fed chairman's remarks did little to suggest

that a rate cut would occur In Europe, the flight from soon, but bond prices rose as Analysts said price move-

ments in the Treasury mar-Important domestic US

The consumer price index



stronger reading than some volatile food and energy sececonomic reports were tors, the CPI was also up 0.2

per cent.

New international bond issues

smaller than expected 2.1 per

cent to \$13.9bn in July. In UK GILTS, the Decemup 0.92

yield on 10-year gilts touched yield on the December 7% per cent 2007 bond fell to 4.97 per cent.

The FTSE 100 closed down 3 per cent, its fifth-biggest one-day points drop.

Gilts were also buoyed by slowing retail sales, which were in line with market forecasts and encouraged interest rates. Turnover on had expected. Excluding the Liffe was 72,000 contracts.

the UK slowing and of infla-In a separate report, the potential for an easing of economist at Nikko Securi-US trade deficit was shown monetary policy." said

to have widened by a James Mitchell senior strategist at Nomura.

In GERMAN BUNDS, the December futures contract ber future settled at 115.06, closed at 114.25, up 0.77. In the cash market the yield on In the cash market, the 10-year bund futures fell to 3.94 per cent, a post-war a low of 5.0 per cent and the record, on turnover of 560,000 contracts.

The bund rally was strongly influenced by the IFO index of business senti-

That came in well below market expectations, undermining Bundesbank suggestions earlier this week that strong domestic demand would steer the economy through the current turmoil.

The trends in individual This is more evidence of markets are being manifested globally," said Mr tion being capped. There is Fishwick, international

## to finance purchases

OTE, Greece's public telecommunications operator, plans to finance the acquisition of equity stakes in other Balkan operators through issuing up to \$1.1hm

in medium-term notes. George Karaplis, finance director, said yesterday the company was looking for a more flexible way of covering future investment requirements" than the convertible bond issue it was considering earlier this year. Merrill Lynch and Morgan Stanley have been appointed as advisers for the MTN proamme, but no launch date

has been set. OTE is bidding for a 35 per cent stake in RomTelecom, the Romanian state operator due to be privatised this year. It also intends to bid for 51 per cent of Bulgarian Telecoms Company, which is being offered for sale next

Its regional expansion plan also includes Moldova and Macedonia, which have both launched privatisation procedures for their state telecoms operators.

"We can't budget far in advance because we don't know when or whether our bids will be successful." Mr Karaplis said. "An MTN programme makes it possible to raise sizeable sums at relatively short notice."

All four sales of Balkan operators were due to be completed by mid-year, but timetables have been hit by political instability and

administrative delays. Moody's, the US credit rating agency, is understood to have given OTE an investment grade rating of Baa1 for foreign currency debt, the same as Greece's sovereign rating.

### **NEWS DIGEST**

pic cut de

RUSSIAN DEBT

## Sibneft refinances \$54m foreign short-term loan

Sibneft, Russia's seventh biggest company and one of the main integrated oil groups, has successfully refinanced a \$54m short-term foreign loan in spite of the Russian financial crisis. Eugene Shvidler, Sibneft president, yesterday said the refinancing was made possible by the strength of the company's relationship with several European banks. Sibneft had recently helped some western banks to recover funds from other Russian companies, he said.

The interest rate on the new loan is thought to be several percentage points above the 8 per cent level of the previous borrowing. Mr Shvidler expressed confidence that Sibneft would be able to arrange further fresh loans in the near future. Sibneft also announced that it would use its own resources to redeem in full a \$200m six-month promissory note issued on its behalf by Salomom Brothers in

Mr Shvidler also disclosed that Elf Aquitaine, the French oil group that recently made a public statement saying it was no longer seeking an equity stake in Sibneft, was in fact trying to take advantage of the Russian financial crisis to "get Sibneft assets cheaper". Asked whether Elf's actions would influence Sibneft's attitude towards future dealings with the French group, Mr Shvidler said: "It will definitely affect our view of them, absolutely. Robert Corzine

CREDIT RATINGS

### S&P lowers Slovakia to BB+

Standard & Poor's, the US credit rating agency, yesterday lowered its rating of Stovakia from investment to speculative grade only days before next weekend's general election. The downgrade, from BBB- to BB+, follows a similar to be a similar and the storage of the storage action by Moody's, the rival US rating agency, earlier this year. Only Romania and Bulgaria are now rated lower than Slovakia among the countries from central Europe applying for membership of the European Union.

S&P said that the downgrading reflected the "inconsistent" economic policies being pursued by the Slovak govemment led by prime minister Vladimir Meciar. The combination of an expansive fiscal policy, a pegged exchange rate and a tight monetary policy had led to rising deficits in both the state budget and the current account of the balance of payments, which were being financed by for-

eign borrowings.

Foreign debt rose to more than \$11bn in the first half of 1998 and was forecast to reach about \$12bn by the end of the year. The projected debt ratios of 60 per cent of gross domestic product and 96 per cent of exports were more than 20 percentage points higher than only two

years ago, said S&P.
The Siovak downgrade follows S&P's decision this week to downgrade Russia by one notch to CCC minus.
Kevin Done, East Europe Correspondent

110,0300 104,1400

5.33 5.05 5.05

5.48 5.17 5.17

INTERNATIONAL BONDS

## **DtA** launches dollar global

### INTERNATIONAL BONDS By Vincent Boland

As markets around the the AAA rated international area of relative stability, man Brothers. continuing to see strong demand for top-quality paper in liquid issues.

Capitalising on that

\$1bn, five-year issue priced European investors, with the to yield 58 basis points over rest going to Asian buyers. the comparable US Treasury. development bank, comparable to KfW and backed by the triple-A sovereign rating.

provides loans to small and

medium enterprises.

but had held roadshows in the US earlier this week with the aim of luring a

wider investor base. "This was a strategic issu world continued to gyrate, to attract US investors," said a banker at Salomon Smith bond market provided one Barney, joint lead with Leb

cent of the issue was sold to

The bonds were launched DtA is already well-known possible at 58 basis points.

The leads said 35-40 per

US investors following meet ings between DtA and indi demand. Deutsche Aus- vidual investors during the gleichsbank (DtA)launched roadshow. About 45-50 per its first dollar global - a cent went to traditional

The German state-owned early yesterday with price talk of 57 basts points, but swap spreads had widened by the time of pricing later in the day and the banks said a successful deal was among European investors At that level the issue was

Sorramer	Amount m.	Coupon	Price	Maturity	Frank N	Spread Sp	Book-nmeer
US DOLLARD							
Deutsche Ausgleichsbenik 90HT 1998-1(I)±‡ Norld Benk(a) Becob Overseas	1bn 850 200 60	5.125 (f1) 11,78 5.25	99.891R 100.00 102.624R 100,193R	Dec 2005 Feb 2008	0.25 0.325R	+42/5%Mey08)	Lehman/Selomon SI ISSPU ABN Amro/Goldsver Artesta/KBC Bank
STEPLING							
Norid Bank(b)	150	7.125	109.255	Jul 2007	0.325	-	Warburg Dillon Rew
Residential Mtg Secs 4(c):	151	(21)	99.82R	Sep 2038		-	Barcinya Cepital
European inviment Bank(d)	75	6.25	104,045	Dec 2008	0.325		HSBC Markets
European Inviment Benklop	76	6.00ta)	107.522	Dec 2028	0.45	+68(6%(Dec38)	Barcleys Capital
NEW .							
Namura Global Funding	20bn	0.90(4)	99.87	Sep 2002	0.40	-	Nomure Internations
EUROSEM							· · · · · · · · · · · · · · · · · · ·
Nomura Global Funding	200	3.80%	99.97	Sep 2002	1.00		Nomum Internationa
DANISH KROMER			, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				» ·.
Fractebel Invest Inti	400	6.00@	100 00	One: 2004	1.076	_	Generale Bank
A TRISH POLINOS.		- diooth			1001.0	_	
	-			:			
Crims No. 2, Class A(h):	188	(h1)	99.90R	Aug 2030	0.19A	-	Warburg Dillon Rea
greek drachma.					-		
aecc	10bn	9.25	99.95R	Oct 2001	0.1875	-	TD Securities

\*Unlisted. ‡ Floating-rate note. #Sami-annual coupon. R; fixed re-offer price; fees shown at re-offer level, at Europiale with \$2.3 lm. Plus \$22 days accrued. b) Fungible with \$230m. Plus \$22 days accrued. b) Fungible with \$230m. Plus \$2 days accrued. c) Fungible with \$2.3 lm. Plus \$2.2 days. Callable from Sep 05 at par. of) 3-min Libor +180p to Sep 05, then +500p. c2) Class 8 of £5.5 m and Class M of £8.1 m were privately placed. d) Fungible with £700m. Plus \$2.5 days accrued. e) Payments in Ecu prior to Emu. f) Benc One Heloc Trust. Secured on mortgages. Average Bat: 2.43 yes. ff) 1-min Libor +250p. g) Fungible with £10n. Plus 186 days accrued. h) Celtic Residential frish Mortage Securitisation. Originator: First Active plus. Callable from Aug 06 at par. h1) 3-min Dibor +200p to Aug 06, then +300p. h2) Class B of £12m priced on \$21/\$786. § Over interpolated yield. § Long 1st coupon. s) Short 1st coupon.

priced in line with existing little behind KfW mainly because of the latter's better name recognition.

Bankers said investors DtA paper, which trades a were increasingly prepared to get back into the market, but they were only buying triple-A paper.

"Investors have seen a big build-up of cash and are looking to come back in, but only for AAA rated and dollar issues." one said.

WORLD	BOND	PRI	CES		\$ 5000 1 1000			
BENCHMA	ARK G	OVER	NNE	IT B	ONDS			
p 17	Pied Date	Coupon	Bid Price	Bad Yield	Day chg yeld	Wike ging yield	Month the yiel	Ye chg
ostratia	01/01 08/08	8,750 8,750	108-2179	4.93 5.33	+0.09	-0.09 -0.08	-0.33 -0.21	:

96P 17	URN	Coupon	PTIGE	11989	yes	han	शासु कृष	CLUG AND
Jostoffa Jostoffa	01/01 08/08	8.750 8.750	108,2179	4.93 5.33	+0.09	-0.09 -0.08	-0.33 -0.21	+0.27 -0.78
Angeria	07/00 01/08	5.875 5.000	103.7800 105.8700	3.68 4.23	-0 07	+0.10	-0.25 -0.40	-0.35 -1.39
Belgium.	01/00 03/06	4,000 5 750	100,3400 111,5400	3.56 4.25	-0.02 -0.06	+0 ti2 -0.07	-0.21 -0.43	-0.45 -1,41
Carrada	05/00	8.000 8.000	98,6900 105,5800	5.22 8.28	-0.03 -0.01	+0 11 -0 01	-0.12 -0.38	+1.25 -0.51
Donwerk	17/90 11/07	9,000	108,9300 116,9990	4.82 4.67	+0.08	+0.13 +0.02	+0.34 -0.08	-0.11 -1.48
Pinland	01/99 04/08	11,000 6 000	102,3441	3.09 4.35	+0.05	+0.04 -0.07	-0.34 -0.30	-0.97 -1.45
França	01/00 04/05	4 000 7.500	100.5500 121.0200	3.56 3.82	+0.01 -0.04	+0 11	-0.22 -0.47	-0 53 -1.30
	04/29	3.250 5.500	108 3800 108,5200	411 4.89	-0.07 20.00-	-0.06 -0.11	-0.48 -0.30	-1.38 -1.26
Bernary	09/00 10/95 01/08	# ()00 6.500 5.250	100,7900 115,3700 109,6500	3.43 3.95 3.95	-0.11 -0.93 -0.97	+0.14 +0.02 -0.08	-0.22 -0.41 -0.47	-0.50 -1.23 -1.59
ireland	10/01	5.625 6.500	111,7800	4 65	-0.05	+0.09	-0.25 -0.42	-1.35 -1.52
Italy	08/08	8 000 4 300	113,1200	3.87	-0.04 -0.03	+0.08	-0.40	-1.77 -1.82
,	05/03 05/08 11/27	5.000 5.000	102,9100 104,7500 118,7200	4 05 4.33 5.23	-0 02 -0 05 -0 04	+0 08 -0.95 -0.94	-036 -036 -07.0	-1.85 -1.86 -1.83
Japan	03/00	8.400	109 1900 118 5000	0.23 0.54	-0.05	-0 01 -0 19	H0.20	-0.24 -3.20
	09/05 03/16	3.000 2.700	115.5200 121.6700	0 72 1 42	-0 09 -0.12	-0.17 HQ.00	-0.49 -0.64	-1.28 -1,41
pietingrium dig	05/00 07/06	9 000 5 250	108.4500 709.0400	3 56 4.11	-0 04 F400	+0 12 -0 09	-0.24 -0.45	-0.51 -1.42
New Zooland	02/01 17/06	8 000 8 000	104 4215 112,3900	5.94 3.98	-0 05	-0 04 -0 20	-0.56 -0.31	-1.16 -0.82
Morrety 	Q1/59 01/07	9.000 6.750	100.2500 108.7500	7 79 5 41	-0.04 -0.04	-0.18 -0.04	+1,89 +0 04	+3.36 -0.42
Portugui 	06/08	5 375 5 375	102.5800 107.7200	3.56 4.36	-0.04 -0.05	-0 01 -0 10	-0 48 -0 40	-1.63 -1.71
Spain 	04/00	6.750 6.000	104 5/00 112,1900	3 65 4 38	-0.06 -0.05	-0.06	-031 -036	-1.24 -1.63
Symiles	05/00 05/08	10,250	113 1890	4 27 4 75	+0.03	+0 02 -0 01	-0.02	-0.68 -1.63
Spitzerland	03/00	6.000 i 520	114 0700	1.53 2.67 5.64	-0.08	+0 05	-0.43 -0.10	-0.20 -0.88
uk	11/01 12/03 12/07	7 000 8.500 7 250	103 8516 105 7969 116,7500	521 4.96	-0 10 -0 12 -0.12	-0 12 -0 11 -0 15	一の質	-1.52 -1.78
ud	1228	8.000 5.500	120 0313	474	-9 10 -9 05	-0.18 +0.09	-0.59	-1.91 -1.05
	05/03 05/05 11/27	5 500 5.625 6 125	103.2250 106.4265 112.4910	471 •78 528	-0 05 -0.06 -7 07	+0.04 +0.04 +0.01	-0.66 -0.63 -0.33	-1.35 -1.21 -7.17
		-				224	- 4-	

5.250 108.5300 4.75 -0.03 -0.06

10 YEA	R BENC	:HM/	IRK S	PREADS		
Sep 17	Bid Yileid	Spread vs Bunds	Spread vs T-Bonds		Sia Yteks	Spread vs Bunds
Australia Australia Daloken	5.32	+1 38 +0 28	+0.51 -0.59 -0.51	New Zealand Norway Portugal	5.94 5.34 4.30	+2.04 +1.40 +0.45

Belgium	4.0	I +0 34	-053	Portugal		4.39	+0.45	-0.42	
Canada	5.25	+1.31	+0,44	Simon		4,50	+0.56	-0.31	
Denmark	4.87	7 +0.73	-0.74	Sweden		477	+0.83	-0 04	
Finland	4,3		-0.45	Switzerl.	and	2.54	-1.05	-1.92	- 2
France	4.13	40.19		UK		4.88	+0.94	+0.07	
Germany	3.94	4 -	0.87	US		4.61	+0.67	-	
105200	4 33	5 +0.41	-0.46	ECU		4,19	+0.25	-0.62	- 1
Italy	4.44	+0 50	-0.37	Source a	andre C	raff big	اليشود		- 1
Japan	0.90	3.04	-391	London d	losino: * Ne	er York do	Sing		
Netherlands	4,11	+0.17	-0.70		نسدا لائموا ا	5-			
PROFFER	WILD 20	ADVE	T BOX	ine					
<b>EMERC</b>	ING M	AHKE	LOUI	ID2					- 3
						0ay :	MD1'5	Sprd	
	Red		5 & P	BM	Std	chige	chiga	VS	
Sep 17	date	Coupa	in the	bucs	wek	yte	yid	US	-
•		•				'	-		-
Croatia	02/02	7 000	- (200	B6.8475	11.77	+3.57	+3.49	+7.16	- 1
Poland	07/04	7.125	888~	93,8722	8.50	+0.15	+1.86	+3.86	
Russia	06/07	10 000	CCC	20.0000	0.00	-	-30.02	-4.77	-
									- 4
LATER I	Arrest CA								
Argentina	09/27	9 750	68	72,0000	13.57 -	-1,11	+1 98	+8 51	
Brazi	05/27	10 125	BB-	57.0000	17 85	<b>∔1.61</b>	+4.11	+12.69	
Mexico	05/26	11.500	28	91,0000	12.66	+0.71	+1 39	+7.52	
of the same									•
MILA MI									•
China	07'06	7.750	888+	94,2250	6.80	-0.10	+1.09	+4.07	
A									

+0.50 +1.04 +0.51 +0.74

62,0000 58,2500 70,5000 58,2500 10,25 14,10 9,50 12,32 5.750 88 5.000 86-6.250 88 6.750 8+

ment in government bonos. seen promatours

BOND FUTURES AND OPTIONS

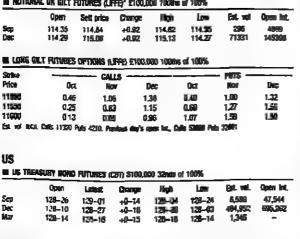
	Open	Sett price	Change	High	Low	Est. Vol.	Open Int
Sep	-	109,75	-	-	-	_	-
Dec	109.56	110.09	+0.55	110.28	109.55	137,591	108,787
MI LONG TO	RAN FRENCH	BOND OPT	ETAM) SHO	9			
Sinks	-	- 044	4-	-		PUTS -	
Price	Oct	lio	y [	inc	Oct	Niger	Dec
103	6.25	6.2	5 6	25		-	9.01
104	5.25	5.2	5 6	25	-	-	0.02
10	4.25	4.2	5 4	.5	-	10.0	0.06
108	3.25	3.2	8 II	17	-	0.95	0.14
Esc., yel. total, I	10 10 Pe	1,251 . Pay	ger day's qu	o int., Calls I	1,07 Pag 53,	di	

113.50	04440					
	114.12	+0.52	114.30	113.90	402	5296
	112.79	+0.52	-		0	D
	•	-	_			Open inc.
						505,423
114.20	114.38	+0.61	114,49	114.20	1,414	6,763
		Open Sett price 113.71 113.96	Open Sutt price Change 113.71 113.96 +0.48	Open Sett price Change High 113,71 113,96 +0.46 114,29	Open Sutt price Change High Low 113.71 113.96 +0.46 114.29 113.71	Commission Features (UTIE) CALCED, 000 1000 m of 100%.  Open Suit price Change High Low Six vol. 113.71 113.96 +0.46 114.29 113.71 555.209

	er ceamo	EDINO (BOST	) FITTING	(OTS) DK	250,000 11	108as of 108	76
	Open	Sett price	Change	High	Low	Est. vol	Open Ist
Dec	107.99	105.02	+0.18	108.27	107.85	239,013	250,280
May	107.77	107,71	+0.24	1077.77	107 🚳	1,341	1,912
italy	MAN (PALIAM)					488mm -4 4	***
	MAL ITALIAN	-					
	Open 110.90	Sett price	Charge +0.36	High 111,38	Lim 200m Luw 110,97	1000s of 1 Est. vol	00% Open in 79322

I ITALIAN	COVT. BOND	(होंग) त्या	MES OPTION	.x <b>s200</b> m 10	Ogns of 100%	
Strikal Price	Ot	T CAL	HO+	 Oct	POTS	-
11100 11150	0.3 0.1		0.69	0.11 0.35	0.42 0.67	
11200	0.0 L <b>Cure 8</b> Page 6		0.26	 0.75	0.99	

	Open	Sett price	Charge	High	1.0vr	Est. vol.	Open Int.
Sup	=	113.63	-			48.355	22.363
Died	114 85	115.10	+0.30	111.00	114.82	82,000	84,470
UK							
	W. I TORY	a.r. rumake	n en	0,000 100	a 4 1007a		
	Open	Sett price	(UFF) IN	Sajava 1801 High	LOTE	DE. NO	Open lat.
							Open lat.



Japan						
•	NAL LONG TER	M JAPANE	SE GOVT. IX	NO FUTO	65 (LIFFE) Y	100m 100t
	Open	Close	Childge	High	Low	Est. wal
Dec	138 89	139,13	_	139.17	138.63	2244
Mar		138,30	-	-	-	0
. NAE P	මත ක්ලා <b>කරු</b> ල්	e 477 48 0	lem interest f	ins, the first	THE CHILD	

	Open	Latest	Change	High		Bst. val.	Open Int.
ep .	128-26	1:39-01	+0-14	120-04	128-24	8,580	47,544
Aec Azar	128-10	128-27	+0-16	[四+]	128-03	494,952	E85,262
<b></b>	128-14	125-16	+0-15	126-18	125-14	1,345	_

+0.26 102.14 US CORPORATE BONDS

cheby. Standard & Post's	griller. E	s. Talds: sard-entred base.	1	Secret Impopule OddsFT tol	. L.
S INTEREST	F R	ATES			
test  ne rais  Aar ben rais  Lives Lives Lives Lives	61 <sub>2</sub> 74 51 <sub>2</sub>	One month Two visites Two visites They results Six wearth Core year		and Bond Yields Two year Three year Three year 10-year 30-year	
UK BONDS					

$\Pi^{1}\Pi \simeq$									Austria	01/04	5.900	AAA	107.6342	3.88	-	-0.38	÷0.17
eð Í	07/02 08/25 05/08	7.25 7.00 8.00	M- A+ 368	106.5822 102.3168 113.5787	6.81 6.11	-0.05 -0.03	-0.49 -0.16 -0.24	+0.92 +1.50 +1.25	Abbey Nat Cred Fooder SCIF FRN	02/04 02/04 12/01	5.000 9.125 0.617	AA A	109,7480 122,5400 99,9826	3.98 4.33 3.57	-0.06 -0.05 -0.01	-0.39 -0.25 -0.25	+0.19 +0.58 -0.13
NAMES OF								**	TOTAL COMM	. :							
One One	05/07 08/02 01/07	8.75 7.25 7.30	## ## 888	120.1187 105.5157 106.5000	5.76 5,63 6.28	-0.02 -0.01 -0.03	-0.32 -0.35 -0.16	+0.97 +0.95 +1.43	Walt Dieney GB FFM	02/07 02/02 06/00 83/01	7,000 8,500 8,625 4,743	AAA AA AAA	118,4100 108,4100 107,3600 100,1154	4.10 4.15 3.72	-0.05 -0.02 -0.04 -0.04	-0.36 -0.34 -0.27 -0.35	-0.05 +0.09 +0.16 -0.19
	٠.								<b>III</b> 8.000 E								
Tech left I Hud ASSICEE	04/98 05/02 05/21	0.75	7A 888+	100.1270 106.0223 134.9368	5.29 5.21 6.68	-0.01 -0.01 -0.07	-4.08 -0.01	+1.40 +0.54 +1.47	EIB Dreather Bik British Gas Abbey Nat FRN	12/07 12/07 11/00 02/02	7,625 7,750 7,625 7,800	AA- A- A-	114,5401 109,7163 101,0224 100,1413	5.56 6 32 6.88 5.42	-0.10 -0.10 -0.08 -0.10	-0,49 -0.19 -0.52 -0.69	+0.58 +1.32 +0.82 +0.02
2	04/07 09/00 02/18 06/06	7.14 7.50 8.95 8.95	NASA NASA NASA NASA	111,71,00 103,2370 136,4336 122,2703	5.41 5.19 5.79 5.37	-0.02 -0.04 -0.03	-0.35 -0.38 -0.25 -0.36	+0.66 -41.46 -41.58 -41.52	EB ABN Amro Quebec Citicorp FRSI	04/67 06/07 01/07 02/04	7.250 7.125 7.000	AAA AA AA	112,8806 105,5721 105,5536 160,1783	5.23 6,14 5.99 5.67	-0,14 -0,09 -0,09 -0,06	-0.44 -9.16 -0.11 +0.18	+0.56 +1.37 +1.22 +1.03
MED.	• •	•		-					E SING CS	.0204	m.r.90	~	THE LAGS	2.01	-0710	+0.10	+(100
Cook s hy. Standard S	02/01 12/01 06/04 Peer's sale	9.96 9.13 10.75 ys. 1986	B- B-	95,8730 99,7500 91,0000	0.00 0.00 0.00	-	Coutseff to	- larresign.	Bayer L-Bis Toronto Bell Canada On Sons 11 1779	06/04 05/04 07/99 89/02	9.500 8.500 10.625 5.878	AA. A.	118,2146 112,1617 103,7184 20,9457	5.76 5.71 5.73 5.89	-0.07 -0.07 +0.07 +0.02	-0.29 -0.30 -0.15 -0.06	+0.17 +0.12 +0.98 +0.34
			_											-			100
INTERI		One	monsir	Treesury Bill	- Too	<b>700</b>	is .		World Bank Spain Cred Fonder May FRM	03/02 03/02 08/02 07/90	5.250 5.750 4.750 0.727	AA A A	116.0217 118.4527 114.6158 100.2342	0.44 0.43 0.90 0.00	-0.05 -0.05 -0.05	-0.33 -0.31 -0.33 -0.12	-0.04 -0.05 -0.41 -0.23
ipan rate ngs at interven			ropid's	<u> </u>	0 five 0 10-1	700			Landon deping. Deposed & Parry igne	gs. felde (	, adapt - 1920.	Stade	Manadays to	Stures: Mil.	Interaction	Cata/FT is	io maión
BONE	)S														11.		
NE ACTUA	aries (	Govt.	D	urities		icoruni Interest	30 ac		Line con Sen 17 Ser			indikati (	odupan yîsî	f	- High co	K Ind	

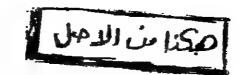
	per de manifestation	- 000 )		_ 400	-		47.500						
	UK BONDS												
A	F7SE Actuaries  Hos Indion  K cass	Govt.	Day's	Wed Sep 16	Accross Interest	20 adj. 190		Love Sup 17	<b>coupes</b> 1 Sep 16			gen compan Sep 16	
2 3 4	Up to 5 years (18) 5-15 years (19) Over 15 years (5) Inschematics (4) All atocks (46)	130.51 171.30 222.74 380.77 162.60	1.29 L25	120.57 170.02 220.69 202.49 161.68	2.03 2.89 2.63 4.20 2.54	7,46 7,34 8,20 8,85 7,76	5 yrs 15 yrs 20 yrs lmsd.†	5.29 4.34 4.82 5.05	5.40 4.95 4.93 5.17	6.68 6.63 6.63 6.72	5.95 4.98 4.97	5.46 5.09 6.08	6.78 6.64 6.61
le i	der-lighed								n <b>itation</b> S Sep 16	71. mg	0	Sep 17	Sep 1
7	Up to 5 years (2) Over 3 years (0) All stocks (11)	220.76 041.02 237.11	0.17 0.44 0.40	221.38 239.96 238.17	1.27 1.22	4.36 5.06 4.91	Up to 5 yrs Own 5 yrs	2.71 2.40				1,97	2.0

	Sep 17	Sap 16	<b>549</b> 15	Sep 14	Sep 11	Yr age	Hight	LOUP		Stp 1	7 Stap 16	Sep 15	Sto 14	Sen 11	Tr 200	15hb*	LOW
Boot. Sees. (IIK) O FISE Informational Lai Bade 1902 Communic S	1998 All d	iti me	et. " for t	SEE GOOD	109.63 West Stra E actifs (	dies hier	since town	93.31 Mar: 127.4	Fixed Interes 0 (00/91/25), type	4584	0 440.00						115.3
UK GILTS						٠.	1										

Shorts" (Lives up to Firm Y							Trus 64ac 2004	623	STA	106%	-12	1983	10.1	Index-United 64						
Times 15 <sup>1</sup> 200 '95	<b>1547</b>	8.96	1003	-4	1084	1002	Cain (1-2x, 2025	7.78		1233			1143	Zigot 19	4.50		42.43			
Buch 120c 1998	11.00	7.04				1004				301		1307	1747	21200 101	1.50	246	1944		1957	
Treate 91 <sub>2</sub> pc 1999	9.A3	6.97	1005		1004		Trees 12 lane 2003-5	145		1323	-2	1324	1360	200 01 1:0-1	2.84	324	2012		201人	
lines Pay Rate 1989	_	_	1001	_				7.00	5.17	1191			10943		265		20033		20013	
Sept 174, pc 1999	11.82	8.93	1002		1677			7,6		1301	. 13	17627		45 oc 104	243	260			1294	
Trees 10 <sup>1</sup> -pc 1999	10.25	67	102	3	145	100L	Trees. 7120c 2006	6.47	5.10	1156	726		1192 10413	295 76	2.46	2.62		+11	2017	197
Treats (f);;; 1998	603	6.50	994		391		Trests 74-pc 2006	6.63			3	11975		21zpc '09 [70.8)	2.43	235		-11	203%	178
Cotor 107 <sub>40</sub> fc 1980	9.83	6.31	1943			1035)	Trees apc 2002-6	7.36	5.55	116 <u>13</u> 1069	44	1083		2½00 "11 [74 6]	242	2.53	21435	-11	214]	186
-				- 18	nan-yea	,	Topas 11 4 pt 2003-7	9.51		1212			103/3 119/2	21 <sub>200</sub> 13(89.2)	2.40	2.49	18015	+4	Hell	154
							Treas 81 <sub>2</sub> pc 2007	6.86			- 73			21 ans 16 (61.6)	2.40		1973		197	165
							Times 71 apr 2007			122	*16	16495	1114	2 pc 20 #3 D	240	2.47		-31	1945	150
								621		1160			103)	Z-20C 24	231	243	167	43	187.5	132
							TRMS 131200 2004-6	9.71	525	130			133%	4 T (12)	233		754 L		1644	
				_			Tunas 9pt 2006	6.86	5.01	731/	+160	131/2	11731					-		
Trees (1/2 pc 2000)	126	E.19	10215		1036			13	5.01	1254	+116	1254	10353	Properties and Orleanties						
Zerr 9pc 2000	467	6.Z3	1834		1054			K.				106 <del>]</del> ]	20,5	Propagate and redestplan			THE REAL PROPERTY.	4 (I) 5	# HM (	4.1
INK 13x 2000	11,64	613				रभाद्र	Treas 64-pc 2010	B G1				111]}	15 k	(A) Figures to payestheses a	THE REAL PROPERTY.	DESM 19		降 路	ngalits ,	OF I
ireas 8pc 2000	766	585	1843	•-À	1043	地震人	Come figge (in 3)911	857		1274		137-	1194	time and have been actus	80 TO PE	RCC reb	ating of R		DÇ in Fi	
innes Pilg Rate 2001	-	-	180%		1001	1082	Treas Spc 3012	8.47		1363	+13	139,	III)	1987. Corregalgo Nation 3 3 1998. 183.7	13. III I	يساول و	1) 1996:	1分5		مهما
irem 10pc 2001	<b>2</b> 15	5.84	109%	44	110	10万人	Tests 5-25x 2008-12	522	4.80	饭店	+2	10513	90	1330 1837						
2007 91 200 ZOOT	871	591	1(8)	+14	1894	100E	Treate 7 April 2012-15	6.18	5.07	12-11	+12	123	100%							
2004 5-laps 2001	B 87	592	1007	+4	1186	1073														
(MBS 7) x 2001	8.74	5.64	10333	+3	10315	995														
10 (10 C)	71.82	7.27	1012		1068	6/84 9														
THE PART 2002	874	5.90	114%	+11		1105	Over Pillouga Titales.					_								
ilems 7pc 2002	6.65	547	1852	+1	185	1002	Tem by, 3013	£11		1303	+14	130]3	1115							
Outer \$42pc 200€	6.30	549	1132	41	1132	185.6	Tream Bpc 2015	594		1345	네졌	134]]	1131	Other Fixed leters	-					
letax 914pc 2002	6.50	5.53	1144	-44	1141	11882	WHEN DADE (JUL)	600		145	+14	145B	1224	Amel Lyes Mark	-					
net 9x 30024	7 99	5.56		-41	1125	110倍	6ch 12pc 2013-17	£\$F	5.12				19002							
2003	8.25	5.58		-ŭ	100	1174	1788 SIC 201	563	4.91	103	+13	14131	1153		%	W _			_ 52 w	-
rega &pe 2007	7.20		1114	-3	IIIA	1842	THE SECTION	499	474	132	+14	120	317	Notes .	ing .		Price E +	<b>#</b> -	Maga:	
lane (files TRES				- 15						_		-			_			w		

524 4.89 4.02 5.51 5.08 5.14 おおいまま





## PART HAIRE Sibnett refinances \$54 foreign short-term loan

etal as interest as

CHECK! MATTHES

The second section of the second second

SEP lowers Slovakia to BB.

ANTENNATIONAL PROPERTY.

FINANCIAL TIMES FRIDAY SEPTEMBER 18 1998 \*

**CURRENCIES & MONEY** 

## Rate cut doubts ends US dollar rally

MARKETS REPORT

By Christopher Adams

The dollar resumed its the dollar to stage a meanrecent slide yesterday as the US stock markets tumbled and expectations that the Federal Reserve would cut interest rates intensified.

Comments by Alan Green-span, the Fed's chairman, that the world's leading central banks were not planning a concerted interest rate cut provided only temporary support for the dollar, which has fallen on expectations of an imminent rate reduction.

His remarks late on Wednesday initially lifted the dollar, but dealers were reading them differently yes-

"Greenspan has down- ing the dollar to slip played the chances of an immediate cut in US rates, but in highlighting the economic risks going forward he has held out the chances of an easing further down the line." said Paul Meggyesi

"Rate cut expectations are liable to persist and will

that eventual US rate cuts will be forthcoming," said Rob Minikin, currency strategist at Citibank in London. As the Russian rouble took another hammering and the Canadian dollar fell sharply, forcing the country's central

were sinking. Political wrangling in

■ P0	UND IN N	EW YORK
Sep 17 E spot 1 mili 3 mile	1.5835 1.6810 1.6756	1.577b 1.6745 1.6683
1 75	1,6550	1,6490

frustrate any tendency for that the troubled banking ingful recovery." The market still believes

But much of the dollar's bank to intervene, stock markets around the world

Japan over a rescue plan for the country's Long Term Credit Bank sparked a slide in equity prices across

Sep 17	zies}	Prett. Chr
E apol	1.6835	1,5770
T mile	1.6810	1.6745
3 mm	7.6755	1.6683
1 yr	1,5330	1.849b

10.8619 8.5276 2.8470 9.5276 2.8470 1.1365 10.1365 12.075 12.6620 3.2075 12.662 291.537 141.730 14.2015 2.3402

2,8776 2,8396

+50/36 200 - 712 +0.0575 202 - 714 +0.077 195 - 296 -0.007 201 - 206 +0.002 201 - 207 +0.002 201 - 307 +0.002 201

+0.0119 880 - 879 +0.0147 880 - 822 +0.049 880 - 130 +0.5671 480 - 513

1,9914 2,5708 17,4635 1,6577

13,0761 71,7558 18751,39 6,5011 20,307 4,4112 3,3167 73,6379 4,3302 Event 10,366 2534,93 56,2679 56,6303

CROSS RATES AND DERIVATIVES

Beigkim
Denmark
France
France
France
France
Insty
Hetherien
Horwey
Portugel
Spain
Sweden
Swetzeria
Lik
Canede
USA
Jepan
Ecu

Rather perversely, support for the yen came from fears sector could be forced to repatriate overseas assets to shore up weakened balance

weakness also stemmed from the crisis affecting Latin American markets. With no indication that the US was prepared to offer a credit line to the region's troubled in Brazilian stock prices appeared unjustified.

As consumer demand falls away in Brazil as a result of sharply higher interest rates, pressure on the Federal Reserve to cut US rates will grow. Latin America accounts for some 20 per cent of US exports.

■ Fuelling the perception that the Fed will be the first relax monetary policy was the decision yesterday by

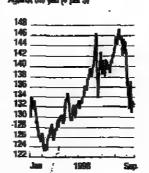
18 5133 8.2577 9.2125 2.7461 312.94 1.1655 2727.21 55 6865 3.0057 12.6262 281,266 12.6561

3.2672 80.5285 6.2593 2.6550 11.8346

1927/85 \$7,9801 1027/85 8,5556 9,4267 484.85 1,130 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,100 1,1

221.872 7.2 218.252 7.1

10.7999 86100 9.4850 2.8278 481.559 1 1.347 7791.32 53.3661 11.6136 290.067 340.41 13.1582 2.3197



Germany's Bundesbank to leave interest rates on hold. Guntram Palm, a Buba council member, told German radio that its monetary policy "should in no way be considered restrictive". He added that Europe was to some extent protected from the turmoil in emerging

duction of a single European

currency in January, which

speculative attacks on par-resort to Soviet-era tactics in ticipating currencies.

His comments echoed those of other central bankers in Europe and were reinforced by Denmark's announced plans to print central bank intervening roubles in order to save twice yesterday to support the Danish kroner, which will not be subsumed into Enropean monetary union. Sterling initially benefited

from stronger than expected UK retail sales figures, but was later battered by falls in equities. It was trading at \$1.68 versus the dollar by late afternoon, virtually unchanged from the previous day.

					_	
101	HER	Ω	URRE	HCLE	S	
Sep 17		٤			\$	
Cost A	151.MQ1		52.0110	3 (O)	-	10 30%
Burgary	369 092		329 480	218.750	-	218,890
fram	5064.68		5061.60	<b>3000</b> 00	-	300E.00
Dame of	0.\$127	-	05134	D.1339	-	0.3047
Perm	\$1435		5.1524	10480	-	10530
Pulsag	S.Deep	•	6,000	2,000	•	ASSE
Thursday,	24 4644	-	25,6605	14 5000	•	15.3000
HAE	£ 1007		6.2806	2 (228)	_	2 6790

6,4439 5,1453 8,6969 1,6912 1,9912 1971,50 34,8708 1,7504 173,400 143,653 7,8248 1,3834 1,3834 1,3830

1,7865 7,7485 42,5220 11250,00 3,8584 134,730 3,8000 1,9775

43,9000 127511 1,7270 8,1600 1386,09 34,3570 40,7700

1 6816 1.8834 0.6
7 7470 7 7954 -29
42,4700 42,945 -12,1
10500.00 11685 -82,1
3,8000 4,1325 -3,5
3,8000 44,1325 -3,5
4,3,900 44,1325 -3,5
4,7150 1,7215 07
6,9900 6,2335 -13,6
34,400 34,355 -14,4
40,12 40,765 -3,1
100 at control of the control of

13651

44 858 3.7593 1.7708 8.3967

an attempt drag itself out of the more were confirmed as Yevgeny Primakov, its newhy-appointed prime minister.

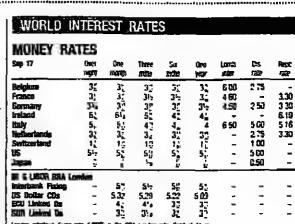
banks and pay off state The rouble, which has already see-sawed violently in recent weeks amid uncer tainty over the direction of fiscal policy, lost nearly a third of its value in

kiosks yesterday. On the Moscow Interbank Currency Exchange, the rouble fell from Rb12.4 to Rb15.8

Moscow's currency exchange

against the dollar. Lawrence Summers, the deputy US Treasury secretary, warned that such moves could result in disastrous hyper-inflation.

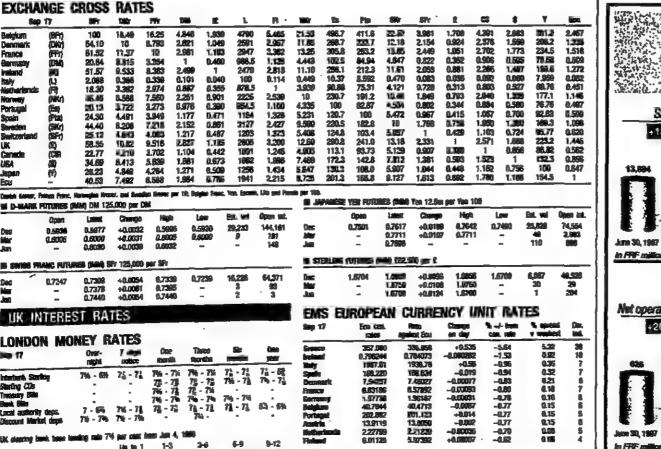
"They must resist t pressure to spend and lend he told the House of Rep sentatives international co



Sep 17	Short	i days notice	One month	There Months	Ste profits	2ne yez
Belgraft Fortit Danely Jume German Hish, Dickh Galder Frooth Franc Parlaguese Err. Spanish Perela Sarting Sect. Franc Canadion Delta Its Delta Italian Lira. Jepanee York Ream Sang June Irin June	51 - 32 4 - 32 3 - 32 31 - 32 42 - 41 42 - 41 71 - 7 51 - 51 51 - 5 71 - 7 cont for the US	30 - 30 40 - 42 30 - 31 30 - 31 40 - 40 41 - 40 51 - 51 51 - 51 51 - 51 51 - 51 51 - 51 51 - 51	30 - 25 44 - 44 37 - 37 374 - 374 374 - 474 475 - 374 475 - 374 574 - 575 574 - 575 574 - 474 475 - 474 475 - 474	50 - 514 45 - 44 474 - 474		A service of the serv

	Upen	Sett price	Channe	Migh	Low	Est voi
Drc.	96 47	96 46	-	96.47	94 44	5.053
	96 47	96 51	*8 III	46.50	96 47	8,152
E THRE	E MONTH EUR	COLLUEK FRITU	RES ILFT E	- DMITE po	Obj of 100	•
	Open	Sets price	Change:	High	1.00	Est vol
CT	96 480	96 4BU		96 485	96 470	1600
NA.	96.510	96 510	∙ពធ្យប	98.536	95 475	63717
July.	96 470	96 485	+0.050	场 510	95 445	3424.0
Sep	95.435	96.465	+0.6241	96 <b>43</b> 1	%410	32468
M CHE	MONTH EURON	LARK FUTUR	S LIFE'S	MEST POINT	5 of 100%	
	िल्ला	Selt price	Cyrands.	Nigh	LOW	Eer vol
04		9ú.565	+0 025			2
- THE		OLAL FITTA	CE LETT!	£1000m po	cass of 100°	•
	Open	Sett pince	Change	Hilgh	Low	Est voi
Dec	56-2587	96 190		96,270	St. 780	25439
Mar	96 460	96.4BP	<ul><li>0 020</li></ul>	96.50U	E AM	11255
اسل	96.430	95 450	*0.000	96.470	96 410	4663
Sep	95.390	96.440	+0.030	96.450	% 230	1617
S THE	E MORINI EUN	#E5 //L	AL FIRM	2 (1991) 2	irim panta	d tion
	Ореп	Sett price	Charige	High	LOW	Est. voi
Dec	98,250	99 340	+0 100	98.350	98,250	15115
likar	98.760	96 340	+ D 1110	98,350	95,250	10,740
Jeen .	98 180	98.250	+0 100	98,350	98,180	3587
Scrp	98-100	98.150	+0.100	83 140	98.050	1277
E THE	HONTH BUM	TEN FUTUR	EB (LUFTE) Y	100m powis	of 100%	
	Open	Sett price	Change	High	Low	100
Des		P9 43	+0.03	-		0
<del>Mar</del>	-	99.45	+0.02	-		0
, Austria	-	99 49	+0.00	-	-	0
LUTTE THE	turns also beard	en AFI				

0 320 2.090



9-12 Months 6.25 1-3 merili 5.5 6.5 Cents of Tax dep. (£100,000) [an 183074 155784 151723 121969 140288 92,860 93,300 93,618 93,760 93,800 \$2593 37895 21558 1982 13750 Strict Prices 1,670 1,600 1,600 Peris Mar 2.08 2.55 3.14 92 938 93 360 93 670 93 830 93 860 +0.015 +0.050 +0.060 +0.070 +0.060 0ct 2.02 1.50 1,10 2.51 2.00 1.59 Oal 1.42 1.35 2.51 on APT. All Open tracrest ligh. Arm for promise our forms. STERLING OFFICAS (LIFFE) ESCO, GOO points of forms.

3-6 Incides

Wir

0.075

0.120

0.000

0.100 0.145

0.210 0.290 0.390

1,000

BASE LENDING RATES

Financial & Gen Bank & CD @Richart Flaming & Co 7.50

Hebit Bank AG Zurich 7.50 Heritable & Gen Int Bit 7.50 C. Hoare & Co. 7.50 or lambros Bank 7.50

Hongkong & Strangton 7.50 Investor Bank (UK) LM7.50 Julien Hodge Bank 7.50

0.685

8,330

7.50

7.50

7.50 7.50 7.50

7.50 7.50

Alifed Irish Stank (GE) 750

Banco Bibao Vizcaya 7.50

The Co-operative Bank7.50

Coults & Co. 7.50 Cyprus Popular Bank, 7.50

Brit Bix of Mild East eBrus Snotey & Co Lat 7.50 Chibank NA 7.50 Chibank NA 7.50 Chydiadallo Reink 7.50

) 0.220 5	0.1780	Paylor de	/s = , Can 27:	5 Pen 113 1	pir mil.; the	int. Calls 2,3	& Pan AJIS	7	
760 7ac 4807		n Times		COLL M. S	and extension	D of 1005			
		7	Open	latest	Change	High	-	B1. 40	Open Int.
ES		Dec Har Jan	94,77 94,96 95,02	\$1,78 \$5.02 95.07	+0.81 +0.82 +0.81	94.81 85.05 95.18	94,74 94,98 _	141.437 172,349 110,249	472,830 473,840 385,150
Smith & Williams		三 美 刊	SHORT INL.	19 <b>18</b> 5 (1	Al) Sim per	100%			
Sun Beak TSB ·	7.50 7.50	Dec Mar	95.65 95.88	95.65 95.89	+0.84 NO.11	95.57 95.89	95.64	363 31	1,351 127
United Bank of Kil Unity Trast Bank i Whiteaway Lakin	Pic 7,50		met has on h	•	-		-	42	50
Yorkshire Beak	7.50	Shiften	NE OFFICE		19 paint d' 15	190%		rns	
investment Be		Price 96975		Nov		ur Oct 9.065		Dec (LAMS)	Mar

1.第 1.29 1.数

5.22 0.35 0.32 0.21 0.16 0.15 0.15 0.15 0.08 Net income (Rexel share) +35.2% Dec 3.13

n Times	- II 318	DOUGLAN,	Sale Sin	poste in	1005			
	Open	Luien	Chart	10 H	igh .		Bs. 40	Open Int.
Dec	94.77	91.78	+08		681	94.74	141,437	477.939
ibr	94.99	95 02				91.96	172,349	473,840
lin	95.02	95.07			5.10	-	110,249	345,150
E (5) TO	SHORT WILL	170465	<b>(184)</b> \$10	per 100	<u>.</u>			
èc	95.65	95.65	+0.0	. 9	557	95.64	363	1,351
lar 💮	95.88	95.89	AD.Y	i 5	5.00	-	201	127
		-	-			_	42	506
ii Open Jii	Mark Res con 1	ir period	day					
100	MAKE OF THE	(FFFFF)	اخج بدالة	a of 190	<u> </u>			
india .			MILS				7713	
	Oct	. How	Date		Oct		Dec	life.
SE-5	0.100	0.115	0.140		0.065	0.080	ومالل	
6500	15.040	0.00	0.075	8.165	0.110	0.130	0.145	0.155
6625	0.02	0.530	8.045	_	0.210	0.225	0.240	-
6750	4.085	0.029	0.830	<u> 9.085</u>	0.325	0.340	0.530	0.55
el. vol. fai f 15050 :	4 148 7035 /748	Print 1100 OFFICES	A LITTLY SE	76 pm	(al., 1264) (a. gl 100)	milia Pi S		
		(	alls —					3-
	_							
	De	e -		1	-	_		_
Refer Price MASSE MASSE MASSE	De CLEZ		Mer 138	. <b>178</b> 0.178	0.23 9.32	0	0.290	0.420

8.76 8.81 1.15

6.81 1.02 1.30

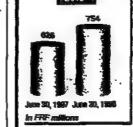
12575

ADVANCES IN BOTH OPERATING AND NET INCOME, +20.5% AND +35.2% RESPECTIVELY The Renel Board of Derectors, chaired by Alain Redheuil, met September 14, 1996 to approve Renel's float-half 1996 floatacia

+15.1% The trend in the company's consolidated results was as follows 15,781 in FFF millions

solicisted sales rose 15.1 percent over the first-half 1997 figure to FRF 15.751 million. This growth is accounted for by FRF 789 million in increased sales on a companible structural basis, FRF 1,084 million resolving florm contributions by companies acquired in 1997 and 1998, net of disposals, and FRF 194 million in foreign exchange florautions. During the first half of 1998, Reael located in Oceania with the acquisition of the Rec groups in Australia and New Zealand and

Net operating income



In FRF millions

in FRE substant 15,751 +20.5% +17.3%

es, combined with that of Ideal in Australia effective July 1, 1998, represent total annualized sales of approximate FRF 2.2 billion and permit Renel to become a major player on a new con

GOOD LEVEL OF ACTIVITY, ON A COMPARABLE STRUCTURAL BASIS On a comparable structural and exchange rate basis, 1998 first-half pales rost 5.3 percent.

On a constant consolutation and day-year basis, the highlights of the group's rates trends for the year were the good level of activity in France (+7.1 percent), improved performances in the other European markets (+3.4 percent), pertonlarly Sweden, and a continued trend of rustained activity in North America (+7.8 percent).

This growth is sales was achieved while gross margin improved by 0.1 percent to 23.9 percent of sales. In aggregate terms, gross margin progressed by FRF 510 million, for a 15.7 percent increase over the first-half 1997 figure. I immits to tight management of all expense headings, the 14.5 percent rise in operating expenses was noticeably below the title of increase in consolidated sales and gross margen. Staffing levels in particular were kept under control and personnel reduction lans remained in place in Germany, England, and Brazal.

OPERATING INCOME ADVANCE

Operating income thus advanced by 20.5 percent to FRF 754 million, representing 4.8 percent of sales versus 4.6 percent a June 30, 1997. The group's financial result for the first six mombs showed net financial charges of FRF 52 million, as compared with class of FRF 23 million at June 30, 1997.

This trend is linked mainly to the increase in debt necessary to finance new acquisitions. At June 30, 1998, open covered more than 14 times financial charges. The minority shareholder buyout at the end of 1997, principally at Resel. Inc., reduced the share of income surabutable to must interests, which dropped from FRF 54 million at June 30, 1997 to FRF 3 million at June 30, 1998.

Net income (Resel share) increased 35.2 percent to FRF 380 million.

During July and Angust, which in 1997 had experienced the beginning of a recovery, growth in the French and North American markets continued, but at a slower pace in relation to first-half of 1998. Revel communes to expand strongly in certain European markets, such as the Netherlands, Sweden, Spain, Portugal, and Belgium.

On a constant synctomal and day-year basis, at the end of August the eight-month advance in takes over the same period in 1997
was 5.1 percent in France, 3.0 percent in the rest of Europe, and 6.9 percent in the United States. For the entire group, the advance
was 4.6 percent on a constant structural basis and 14 percent on an actual basis. The establishment of new logistics organizations continues, particularly in France, Gerr Strengthening the group's market positions remains an important objective. In this regard, Renel rounded out its market position in Australia in July 1998 with the acquisition of Turk, an independent distributor generating FRF 300 million in sales. Thinks to this acquisition. Renel has become Australia's second largest distributor of electrical parts and supplies, with a market strare of 22 percent.

GROUPE PINAULT-PRINTEMPS-REDOUTE

O The Chase Manhattan Corporation U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009 For the three months 17th September, 1998 to 17th December, 1998 the Notes will carry an interest rate of 5.625% per amount with a coupon amount of U.S. \$142.19 per U.S. \$10,000 Note, payable on 17th December, 1998.

Bankers Trust Company, London Agent Bank

Bank of Greece Athens, Greece U.S. \$250,000,000 Floating Rate Notes due 1999

For the six months 17th September, 1998 to 17th March, 1999, the Notes will carry an interest rate of 5.9375% per annum with a coupon amount of U.S. \$298.52 per U.S. \$10,000 Note, payable on 17th March, 1999.

Bankers Trust Company, London

Agent Benl

## Pulp producers still waiting for a rebound in prices

Manufacturers are barely covering production costs and the bearish sentiment shows no sign of lifting, writes Greg McIvor Dulp producers are used threshold traditionally Pulpex, the London-based

were confidently predicting demand in the industry. stronger prices: nine months on, they are still waiting for the rebound to arrive.

key determinant of paper and packaging prices, have been dogged by weakness throughout 1998. Softwood pulp is currently at \$480 a tonne – less on the spot market - its lowest since 1994.

At rates like these manufacturers are barely covering their production costs and the bearish sentiment that has enveloped the sector in recent months shows no sign

News this week that North American and European pulp inventories increased sharply in August has deepened short-term pessimism and cast a shadow over prospects for paper prices.

The announcement that North American and Scandinavian (Norscan) stocks downtime because otherwise grew by 92,000 tonnes - or 5 per cent - last month was in line with market expectacompanies had hoped for a sign that warehouse levels might be stabilising, herald-

ing a rise in pulp prices. beyond the 1.5m tonne fall further is reinforced by he says.

pulp futures market, where to false dawns. At the deemed to indicate a good start of this year they balance between supply and

inventories perform."

exacerbated by a lack of dis-

cipline among manufactur-

flood of hardwood pulp to

Europe from hard-pressed

producers will soon have

they will lose their shirts."

inventory build-up.

Asian producers.

ers in curbing supply, and a

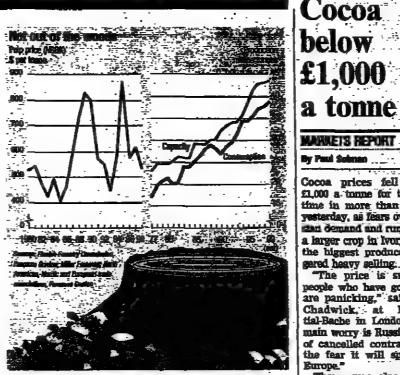
the December contract was trading at \$433.50 yesterday. With the March contract "Things will get worse before they get better," says quoted at \$463, the market Thomas Brodin, forestry spedoes not envisage much of Prices of wood pulp, the cialist at Salomon Smith an upswing before the second quarter of 1999. Barney in London. "I think we are going down to \$450. Nicholas Spoliar, paper When the recovery point comes will depend on how

and packaging analyst at Panmure Gordon in London. says "the risk just now is He points out that both still on the downside". Nonetheless, there are encouragcustomer and producer deliveries remain high, highing signs that prices are lighting the overcapacity that plagues the sector. This The Asian crisis has excess capacity has been

reduced new capacity startups and the cancellation of orders, which will lead to improved industry fundamentals. "Looking forward beyond the next year or so. the environment is much However, Mr Brodin says improved," Mr Spoliar said.

lso, the return of Chilittle option but to take nese merchants to the downtime as pulp prices European market has drop close to cost level. "They will be forced to take been hailed as a good omen because of the reputation of the Chinese for buying in Two leading European the trough of the cycle.

pulp producers, Enso of Fin-One analyst at a Stockland and Sweden's MoDo, holm based investment bank yesterday announced temposuggests prices could start to rary production halts in an recover by the end of this attempt to curb further year. "The worst is behind the sector in the current At 1.95m tonnes, the Nor- A belief among many anacycle but the recovery will scan inventory is well lysts that pulp prices could take time and will be slow." cycle but the recovery will



However, he admits the outlook remained unuredictable. Paper and board grades are affected in varying degrees by lower pulp prices. Fine paper, used in offices and for printing, is one of the more exposed to short-term pulp price falls. MoDo said yesterday it

believed a previously amounced 48 per cent rise in the fine paper price from October 1 would be accepted by the market but industry observers are sceptical. "I don't think the environ-

ment is right for a price increase. There is still a bit of a capacity overhang in fine paper and the pulp price is very low," says Mr Spoliar

Paper producers will face a struggle to raise prices in the next few months. Asian demand for paper and board cent this year, the first decline since 1981.

with a perceived risk of manufacturers' room for

or increase slightly.

The Asia factor, couple slower economic growth in Europe and the pulp price deterioration, has reduced.

manoeuvre. Lightweight conted magazine paper and kraftliner, a key togredient of corrugated packaging board, are seen as vulners ble to price weakness, while rates for newsprint - the biggest single paper grade -are predicted to stay stable

> yield the seventh production deficit in eight years."

cumbed to economic worries, with three-month zinc shedding \$88 to close at \$1,000 a

CAP REFORM UK, ITALY, SWEDEN IN PLAN

## EU pressed to abolish milk quotas

part of a reform of the com-

mon agricultural policy, are

quotas lifted by 4 per cent in

They are also pressing for

buys diary products if mar-

kets are weak. The Commis-

sion has proposed a 15 per

March of next year.

cent cut.

time in more than a year yesterday, as fears over Ruscan demand and rumours of Denmark yesterday finalised a larger crop in lyony Coast, the higgest producer, trig-Union milk quotas, the gered heavy selling 14-year old system that posals. "The price is smashed restricts production, from the middle of the next

people who have gone long are panicking," said Tony Chadwick, at Prudential-Bache in London "The main worry is Russia - talk partners next week that proposals by the European Com-mission, the EU's executive, of cancelled contracts and the fear it will spread to to lift quotas by 2 per cent as Europe."

MARKETS REPORT

By Paul Solman

Cocoa prices fell below

£1,000 a tonne for the first

that Cadhury-Schweppes had temporarily halted production at its largest chocolate factory in Russia. By the close, December cocoa had clawed back to £1,018 a tonne on the London Inter mational Financial Futures Exchange, down £17,

Analysts expect the price to pick up further. "There's an assumption that Russians will stop eating chocolate because of the crisis - but it's not going to happen,' said Mr Chadwick.

In a report released today. ED&F Man said west African output was likely to be much lower this season, and there is a question mark over Indonesia, the third largest producer: "It is difficult to see how production growth can eliminate the deficit next season...Therefore the 1998-99 season is likely to

Crude oil rose on London's International Petroleum Exchange, with December Brent at \$13.59 a barrel in late trading compared with Wednesday's close of \$13.26. On the London Metal Exchange, base metals suc-

total dairy expenditure The UK, Italy, Sweden and would rise to Ecu5.9bit (\$6.85bn) a year in 2006. plans to join forces to press compared with the for the abolition of European Ecu4.55bn envisaged under the Commission's pro-

However, the proponents of deeper reform argue that their proposals would be They will tell their EU within EU guidelines for overall CAP expenditure and that the result would be a more competitive sector, bet ter able to respond to market opportunities.

Their approach, they say in their paper, would gradu-Instead, they want the ally reduce support prices to world levels and would "lib phases as a prelude to their abolition in 2006. erate the EU from constraints on subsidised exports, leaving it free to a 30 per cent cut in guarancompete for a growing share teed prices at which the RU of world markets".

It would also put the EU in a strong position in the forthcoming negotiations within the World Trade Organisation, the paper

The submission, intended for debate by farm ministers later this month, marks an intensification of the growing debate on reform of the so-called intervention mech-CAP, proposals for which are cheduled to be finalised by The Commission also

wants reform of the boof and vate storage. cereals sectors, which with milk constitute the main areas of CAP expenditure. Germany is among states fighting hard to limit the market rather than purchase

scope of the proposed changes. With France, it is likely to oppose the proposals on milk put forward yesterday by the UK, Denmark and Sweden, the three strongest supporters of reform,

and Italy. The four dissident states' proposals suggest the price cuts should be accompanied by compensatory payments

JOTTER PAD

The proponents of the plan also argue for the EU's anism, whereby it guarant tees to buy butter and milk if prices fall below a certain leval to be replaced by prin

Under private storage finance the temporary removal of produce from the the products itself.

The four dissident states would have enough votes to form a blocking minority to any EU proposals on milk and could, in theory, prevent an extension of the quote system beyond 2000.

The Commission believed the Intervention of the strengthen its hand in

## Flooding pushes up the cost of raw jute Jute producing centres country produced a recor

Prices of raw jute are rising sharply as most jute growing areas in India and Bangladesh, the world's main producers, remain under flood waters. The Indian benchmark TD-4 has jumped 20 per cent to Rs930 a quintal (1,000kg) since the beginning

the total dislocation in the movement of raw jute from the growing centres to the market in Calcutta," said D. J. Wadhwa, managing director of Champdany Industries, a big Indian jute group. "We still do not know how much of the 1998-99 (July to June] crop is lost due to the

India, the largest jute producer, harvested over 10m bales of 180kg each last year and the industry's pre-flood forecast for this season was Sun hales.

The Indian Juie Balers Association (IJBA) says at least 1m bales will be lost in the flood, and the jute trade haz revised the crop esti-

such as Murshidabad, Dinajpur, Malda, Jalpaiguri and lower Assam have seen large quantities of hervested tute washed away.

in Bangladesh, over 70 per cent of jute growing areas have been submerged. A crop of 4.5m baies was expected this year before the

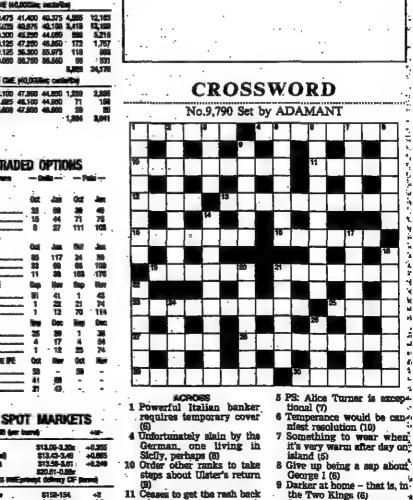
Bangladesh has reser stocks and should be able to maintain exports as well as provide jute for domestic factories. However, trade officials say there will be little jute left to carry over to the next season, causing runaway inflation in fibre prices

## BASE METALS Precious Metals continued HE GOLD COMEX (100 Tray as; Stray as) LINDON METAL EXCHANGE andt Dmy's price change Page | New York Dat | 201.0 +3.5 207.0 207.0 1.00 1.00 1.00 | 201.0 +3.5 207.0 207.0 2.00 70.341 | 201.0 +3.5 204.0 209.0 209.0 70.341 | 201.0 +3.5 209.4 209.0 209.0 70.341 | 201.0 +3.5 209.4 209.0 209.0 70.341 | 201.0 +3.5 209.4 209.0 209.0 70.341 | 201.0 +3.5 209.1 209.1 100 13.000 | 201.0 +3.5 209.1 209.1 100 13.000 | 201.0 +3.5 209.1 209.1 100 13.000 | 201.0 +3.5 209.1 209.1 100 13.000 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 209.1 209.1 209.1 209.1 209.1 209.1 | 201.0 +3.5 209.1 20 Prices from Areaignmeted Metal Tradings 13215-22 M PLATHUM NYMEX (50 Troy cz.; \$700 cz.) ALLIE ALLEY IS por local 1120-30 IN LEGAL OF BUT BUTCH Ginse Previdus High/low Aut Official Rent close Open led. Total daily barrower 511.5-12.6 MRIAT +6.7 46.0 482.0 87 123 496.5 +6.5 592.0 491.5 8.000 82.007 600.6 +6.6 500.5 497.5 1 46 592.4 +6.6 505.0 500.0 885 2.677 504.4 +6.6 505.0 506.0 75 1.719 506.3 +6.6 503.0 503.0 15 2.695 8,440 72.044 37,278 5,818 Will Server Classe Premous High/low All Official Kerb close Open int. Total daily tamover 4070-80 4105-10 4110/4060 4055-60 4075-60 ENERGY 3930-85 E CREE DL WHEN (1,000 burns, Marries 14.85 +0.31 14.92 14.53 58.35 57.004 14.97 +0.30 15.05 14.67 38.307 91.905 15.10 +0.27 15.14 14.85 21.209 79.703 15.19 +0.18 15.28 15.11 4.85 42.674 15.30 40.20 15.33 15.20 661 10.902 15.55 4.20 15.34 15.20 661 10.902 M IN IS ISS DOOR 5470-80 Kests close Open int. Total daily tumowa 13.339 2.334 in 1985, special high price of part special 13.55 +0.29 13.61 13.37 19.578 82.330 12.74 +0.19 13.60 13.60 13.64 46.731

ghilos		1033.999	Jac	12.07	-0.17	12.00	17.74	2.345	20 000
N Official	995-6	1030-20.5	Feb		+0.16				13.757
rty classe		999-1005	Mar					5.144	
en art.	78,944								
al daily furnary:	50,294		Apr	14.28	+0 10	1425	14.28		8,067
COPPES, grade A			Total					siz	ab
S#	1639-40	1664-65		美型	和 图	0.00		対象は	
or NOS	1652-54	1677-79		المشعا	Day's				Open.
R/Ion		1676/1651		price	Charles .	Miles	Low	Mal	
(Official)	1543-44	1666-67	Oct					14,535	33.057
to classe	10-0 -	1656-57	Ner					LUE	
o lat	164.331	recent of	Desc					3,175	
al daily bringings	Wasi		Jan	£3.60	AD 75	42.75	43.45	2,872	24 007
-			Pals		+0.28				17.852
LIME ALL CITIONS			100		+0.38				16.306
LHE Closing E/S	rate: 1,5860		Tarket	36	-	-1-00	44.40	29,8381	
t 1833 3 mit. 15	759 6 miles 1 6637	9 Falls 1,6622							
			M DE	OIL IPE	S/mmi	1			
					Day's charge		Ler	That	Open let
HIGH GRADE COP	PER (COME)		Oct	_	+2.75	-			-
Sutt Our	de .	Орен	BOY .					3.829	33,686
price cha			THE REAL PROPERTY.	120.25					
			Jan		+1.50				16.890
	20 75.50 7410		Feb	132.25					
	30 75.20 74.0		Her-		+1.50				7.342
74.70 -1.			Total	1 74 167	+1.30	- Service	13236		7,842 HDLBHS
	35 <b>75.80</b> 74.1		HOLE					or large.	rei jas
	35 17.10 77 1						-		
	20 75.1 DEZT (KE		<b>197</b>		5 F. ()		E 184	1000	-
		5,518 61,129	Oct	12 600	+0.030	12 510	12 500	201	1390
RECIGUS	METALS		Ser		•0.030				2,730
			Total						25,200
House troppe				1941 64		¥ 20 00	0		
uces supplied by I	N M ROSTACTION		- 100	BALL D			A HEAD	-	_
		क्या द्वा स्टब्स			Del.2				Open
	550-221 00			_	opend	_			liet)
	190 CE III		Oct .						47,650
व्याप्तात् के	287 65 178	## 383.563	<b>Har</b>	2.360	-E117	2.470	2,340	32,237	35,425
	290.50 171	995 400,541	Duc						32,447
	1.30-291.80		Jen						29,330
	6.81-217-70		Feb						20.27
	8.60-209 10		Mar						18.777
eo Lán Mean Col		ner IIKO	Tobal						200.00
ROPO									المراسد
months						_			
		÷		200					
mention according			RY	AEX (42,0	700 US 9	SEL; C	5 gilk.	1	
Ange Por	Pages or	US CI: BOME		Labor	t Day's				1
pot	792.69	494.25					- 14-	-	. T.
Bres Landing Rut	<b>M</b>				فصه	_			: 🖃
1000th			Oct						25,616
mostis	2.85 12 mord	S 190	Nov						26,716
moettes			Dec	44,78	+0.25	44.5	44.16	2,954	9,808
laid Cains	S tince	f come.	Jan		+0.43				4271
riscerand	290-294	172-174	Feb	45.63	+0.00	<b>45.8</b>	468	200	1.952
			NC.		+0.7				2,285
lew Soundign	67-71	40-42	Total Control	49.16		-			100

m ģei	es.		1	loods	hit.	Last	year,	the	star	ting i	m Ja	لقناص	y.		i tonne.		٠. '	•
Ė					***													
CD/	TME	AMP	7111	ècs	me		CHET	*						ше	AT. AND	LIME	erne	₩.
on		PARAM DODA	VIL	. 40	ma		SOFT	eg Allessa		e titue		•		MARKET AND ADDRESS OF THE PARKET AND ADDRESS	A I PARTA E CÓTTLE (NA	LAVE	20101	un.
				_	_	0		2011.3	len's	, 200	-	_	inen :		Sett Day	ys.	-	
		change	Myh.	Lew	14			price d							Price chap	go Myb,		
	71.50 72.55	+0.10	73.10		154	20 2.187		981 1013	-17 -17	991 1026	981 984 1	18 1881 (	46 7.981	Opt Dec	62.350 +0.9 84.575 +0.7			
3	74.6	+0.15	70.00	74.76	116	2,341		1043	-17 -18	1066	1024	1,578	11,346	2	64 IIII 402	D N.29	HL50	2,107
Hay		+0.10		78,15		1,200	W.	1081	-19	1076 1895	1947 1080	810		I	\$5,450 +0.5 \$2,800 +0.3	90 62.95	B2,400	845
Total	धत वा (	5 0W-		_	28	2,015	Step Techni	1100	-19	1113		717 2,3451			62.600 +0.2	90 62,700		136 21,846
		+4.80		_	-	210	IS 5000	A COSE (	10 1		-				M HOSE CHE	(40,000)		•
Dec	206.00	+2.51	258.00	260,50	24,181	81,279	Bec Mer	1905	-26 -30	1542		6,246		Oct	41,350 +0.4			
May	221.00	+275	292.50			5,000	likey .	1545 1573	-25	1900	1871	2,000 171	5,040	Pec Pek	45,250 +0.3			
H		+2.75			1,679	11,524 405	M Sep	1630		1690 1660	1809		1,600	生.	47.175 +0.1 56.225 -0.1	5 47.25 F 45.30	9 45,660 h 15 975	172
Total					31,396		Dec Total	1666	-20	I MES	1063	12	4,634 71,174		86,700 -0,0			- 36
	क्ट द्या (	_			·	444		A (CCCC) A		-		rjeen	10,000			ME HOO	Miss cont	
Bec	207,00	-1,75	209.00	194,75 205,75	40,6751	82,320	Sup 16			766			H. 449	Pale	47.575+2,1	00 47.98	44,850	1,220
				218,76 228,50			Daily	E LITTLE		1222.4		î	20.57		48.025 +1.8 47.590 +0,8			
#		-1.90 -1.55		232.75		32,745 5,347	-	1654	-12	1861		105	1,698	Total				1,896
Total			-		20,001	22,63		1596	-17 -10	1629	1595	2,239	20,728			-		
- 54							Ref.	1522	-4	1540	188	84	2,277					
	70.75 71.75					860	Bity Jid	1997 1497	4	1915 1885	1997 1980	18 255	3774	LO	DOM TR	ADED)	OPTI	OMS
	74.00 75.50		74.25	74,09			Tiesd		~ #1	_			32,500		price \$ love			-1
	78.50		-	-	-	23	in Last	100.00		111,00	_		74			å	شط ع	Oct
Total III St	71. E. S. S.	CET 6.	iothe e	ic code	16 Heli (1888		Dec	In A	-3.65	105.10	101.50	5,533	17,040	1390	·	3	8 . 86	*
Sup	_			519.50				142.35	-2.65	104.40 1 105.00	10225	288	3,193	1460 1450		` i		7î 111
1				227.00		91,952 25,302	M	106.35	-240	105.55 1	195.40 194.45	129	1,472		773			
	545.75	-2.25	548.00	544,80	3,537	18,349	Total						30,000		A UME	8		
¥				20173	1,861			を即	<b>5</b>	i e		_		1100	Name and Address of the Owner, where	}	3 69	86
7.00	YABBAN	<b>(ii)</b> . (35)				171/01	Step 10 Comp. d	uly		94	eı	•	94. day 94.55		FRE UTT	1 9		
-		_		_		1,094		ovragt IE STONE				_	98.94	1000		<u> </u>	Ñ 4L	- 1
Out Noc	23	+0.03	25.A	25.08	6,151	25,118 4E.571	Dec	217.9		223.0			15141	1850 1700		<u></u> 1		
Ξ	25.00	+0.15	25.65	25.75	2,606	16,298	Mac	273.2	-3.7	228.5	2212	358	13,740		COA LOW		nj Dec	_
		+0.19		5.2		15,322 6,900	illery Jenny	201.1	-5.8	228.1 238.0	226.5 232.5	95	1,817	1050			5 26 4 17	1
Time	77.50	<b>100</b> 7	-			115,000	Oct Noc	232.4 238.0		285.1 240.8	235.0 239.1		136	1675	MENT CHICAGO		1 - 12 et 11=	25 Oct
	197.		128.			3,134	Total					1.036	3L#1	1350				. UCX
Step	127.2	-1.3	128.4	127.1	7,862	23,737		AR HT A		_				1400		_ ;	H #8	
Des Jes	TREA					67,428 15,150		T,AS	-0.36 -0.31	7.74			57,573 57,621				. 40	
	135.6		141.		2,Z76	13,945		7.32	-0.32 -0.32	7,98	7. <b>99</b> 7.39		9,862 7,125		NDON S		***	v
Total					32,031	141,000	Oct Teltal	8,14	-0.21	8.25	8.10		9,813		INDE OIL FOR			ME I
2.5	OBUUES LO				-	_		(in pri)	E STATE							-	\$13,00-3	20-
=	123.0						Bat.		-0.50 -0.50	73.A5					Bord (tirbul)		\$13.43-1	48
7	150.	0 -4	5 .	5 150.0			lec liter	74.05	-9.38	74.45	74.05	1,127	36,579 20,472	W.T.L			\$13.58-5 \$20.61-0	.88x
James Tipote	170.1	0 -41	•			2007	24	73.90	-0.50	74.10	73.80 74.10	275	-6,454		L PREDICTS		pt deliver,	
	HEIGHT (S	PFEQ L	FFE (SI	States	-		Total	ME JOH				1,700	<b>H</b> OLE	Prese	ian Cardin Di	٠.	\$152-1 \$155-1	
Sup	88			1 AE	_		Per .			116.25			15,180		Peul Off	-	\$81-6 \$123-1	2
-	99	5 +1				2 300	Jan .	T12.49	-0.00	113.30	THE ST	988	5,000	Jet 1			\$142-1	43 .
New Year	101 90		. :	: :				117,55	-0.50			_	744		HEAL OR			49
Total		Per			70		₩.	2. 11.	-0.50		172.10		32	Back	m (Oct)		12.50-1	280-
	67		2				Total						3400	Person	and Ages. The	-	70 22 4	
Di	II D A	ימעו	DAR	ED									: "	_	ten in out		المنت	_
-	KP A											-		Silve	for pol ori	<b>.</b> .	\$290.	ic .
				N/I		- Barra	1980	E DATE	A					Plub	an per buy	OC)	\$358.0 \$258.0	
	pric		ge Mg	h Lor			Open Name	d as CO	EX. W	Mark Cit	in the same	COS	25	Copp	<b>.</b>		84.0	6
Dec.				N - CRT		8 272 - E	86	PE Create	OH BTE		in pirite	ns. Yek	<b>300</b> #		(US prot.) Fugis Lucque	: E. 3	-45,00 -20,23	
i i						: 47		hiset		* # 8		-	a	Tim (	New York		- 250.	5· · ·
	umen sale			_						_				9w	is (Bus melybl) is (Bus melybl)	• •	77.24 74.86	ie .
	-	a settle	100	•			RD	ICES							(Date market)	_	25.30 35.30	•
								ins (Day		11 = 100	-			ton,	cal artis (a qui esta, fu		\$183. \$221.	00
Γ.	Mae?			_					Sep 16 1486,4	11	ii qu 24		TIXE		wy (Eng. Sweet) a (US No.3 Ye	look-	tioq 2109.	
1 7	Mooi in he Aust	ration n	tarios).	ini ata	rply ec	pain at	19			1987 = 1				The	et (US Duck 1)		Unq	L
E   0	eriy sel Belt ni	èe but	Subse	<b>Inquest</b>	y stab	Ward,			<b>Sep 15</b> 263,74		-	30	-		an (god). an (god).		47.00 - 47.50	
1-15	ndicator	afted a	nuli es	10 ce	nts on	Tues-		Ci Spet (i		70 = 101	Ē			Patri	Re. U.S. LEZZ MI		259.0	Ón.
l i	ley but k rogress	ed, clos	ang at	617 c	ants a	i ka − 1		10 121	Sep 15 149,80		<b>6</b> age <b>6</b> 0.15	-	ar aign 85.19	Patr	act OI (Phil) : OI (Maley))		837.I 872.	5
	ng igar Compare	nor the circulate	CITIE	DEMANDE	50N 10	clute. k, the	EME 1		E 1700		-LI3			20	n (Prints) Description		\$407. 150J	
	orthem, ndicators	SOUTH	<b>9</b> 07 26	K! WAS	igen r	ngional	طوعة ( الأحمال			+4.8% -148		٠.	45.2% 78.98	COR	us OcaliocalCA' la		85.9	6
	mw buci	es for i	Marino	and H	altbred	WOOIS.	سيبوت			·C.225	=	-	97.25 115.55		tops (64s, Su		- 350 La page	
. 11	nave la	we, Wi	<b>41 (37)</b>	estra d	THE OF	G. The	Lessi			-21			وعددا		And in case of		Called V	وعلهما

ST LEFE (100 knows: E per luma)	NI COCOA LIFTE (10 tomos; Storms)	III LINE CATTLE CIVE (40,000kg; croswibs)
Sett Dey's. Open price change Migh Lyur Tel Int.	Set Sey's Open price change High Law Yel - int	Sett Day's Gen Price change that Lour Vol bit
71.50 20 72.56 +0.10 73.10 72.70 64 2.007	Sep 981 -17 981 981 18 46 Sec 1013 -17 1026 984 5,931 97,991	Out 62.550 +0.500 62.400 61.50011,082 50,773 Dec 64.575 +0.760 64.600 63.525 6,807 31,821
74.86 +0.15 71.86 71.85 116 2.341 76.80 +0.10 77.80 76.65 86 1.861	Ther 1943 -17 1956 1924 3,875 41,345	Am 66.450 +0.500 65.550 64.275 10.00 7.857
78.25 +0.16 - 78.15 - 1,306 298 8,06	Jul 1081 -19 1896 1080 810 9,386 Sup 1100 -19 1113 1086 717 27,528	Am 62,000 +0.360 62,950 82,400 645 -5,265 Am 62,600 +0.250 52,700 62,500 136 1,364
ALT COT SUMMER THE COMMENT	Tetal 12,365 173,360	Teini . 21,840 85,267
283.50 +4.80 253.50 248.50 98 210 286.00 +2.50 288.00 280.50 24,181 81,279	Bec 1905 -28 1642 1906 6,246 34,046	Bet 41.350 +0.475 41.400 40.375 4,955 12.163
281.25 +2.50 283.00 278.00 4,772 28,494 281.00 +2.75 282.50 287.00 725 5,088	Mer 1545 -30 1187 1544 2,880 18,846 Mey 1573 -25 1600 1871 171 5,040	000 40/50+0/25 40.976 40.100 3,418 13,100 840 48,250+0.300 45,250 44,650 686 5,216
301.25 +2.75 302.50 290.50 1,670 11,624 300.50 +3.00 310.50 300.60 66 405	M 100 本本 1600 1600 24 (ASS	Apr 47.175+0.125 47.250 46.850 172 1,767 35.225-0.125 55.300 55.975 118 988
31,396 125,300	Sep 1650 -29 1860 1663 65 1,860 Dec 1666 -29 1865 1663 12 4,624 Total 11,696 71,774	36.700 -0.000 56.750 86.560 56 531 Tech
25. CRT (5,000 its mir: contaction bushe) 195.75 -2,00 197.00 194.75 2.222 2.227	B CECUP COLD STATES	M POSS RELUIS CAE HOUSENING CONTROL
207.00 -1,75 208.00 208.75 40,675 182,320 218.75 -1,75 221.50 218.75 4,348 62,318	Sup 16 Price Proc. day Daily 1222_45 1227_57	Rule 47.875+2.100 47.990 44.890 1,220 2,886 New 48.025+1.825 48.100 44.890 71 159
227.50 -1.25 229.50 239.50 1,227 23.280 231.50 -1.50 235.00 232.75 3,985 32,745	IN DERVICE LETTE OF Teacher, Street,	New 47.540 +0,600 47.000 46.000 29 20 Total -1,604 3,041
246.00 -1.25 341.25 340.00 % 5,347	her 1654 -12 1661 1665 105 1,698 her 1598 -17 1629 1505 2,239 20,758	
	1859 -40 1675 1840 408 6,940 1922 -8 1640 1855 84 2,277	
79.75 11 869	Bey 1587 -4 1815 1907 18 774	LUKDON TRADED OPTIONS
74.00 - 74.25 74.00 III 460 75.50 60	Total 2,007 30,000 IN COPPE TO COCK (57,5000); COMMINS	States price \$ times Onlin-11 Paid-
78.50 23.	10L00 -125 111.00 108.00 13N 284	M ALIMONIAN (NO.75) LINE Oct Jun Oct Jun
CREENIS CET (S.COMo mir; conteNt) (males)	One: 107.85 -3.05 105.10 101.50 8,533 17,040 The: 101.65 -2.50 104.40 101.25 1,479 7,114	1900 99 . 68 . 29 . 40
\$20.25 -2.00 \$22.90 \$19.50 686 1,344 \$20.25 -2.75 \$26.50 \$22.00 46,499 \$1,952	May 102.35 -2.65 105.00 102.25 280 3,190 Jul 106.35 -2.40 105.25 108.40 120 7,472	1450 8 27 111 108 ,
\$35,001,75 \$37,00 \$31,00 4,958 25,302 \$45,752,25 \$48,00 \$44,00 3,507 18,340	Day 19435 -4:20 106:35 101:25 219 1,460 Polisi	M COPPER Got Jan Dit Jan
595.00 -2.00 558.00 555.00 486 7,589 \$85.00 -1.25 587.00 583.50 1,861 10,800	a confes (CI) (IS conscious)	1600 80 117 34 36 1700 30 60 66 100 1600 11 36 163 176
\$1,25 191,00	Step 30 Proc. day Domp. daily	1000 1100 175 176 177 177 177 177 177 177 177 177 177
25.21 +0.07 25.33 25.13 1,019 1,004	Damp. daily 91.61 91.56 15 day servege 92.40 98.94 MI THERE STORMS LIFTE (SO terror, Shares)	1989
23 -1.00 25.00 25.00 € 151 25,118 25.00 +6.15 25.00 25.30 12.200 46.571	Dec · 217.9 -L3 228.0 217.8 1,102 15,141	1700 1 12 70 114
21.68 +0.15 25.65 25.75 25.06 16.256 25.00 +0.18 25.55 25.25 22.75 15.352	ther 223.2 -4.7 226.5 226.2 359 13,740 they 227.6 -3.5 226.1 226.5 31 L/m	1025 25 26 1 36
25.46 +0.10 25.45 25.29 865 5,900 25.300 (15.500	201.1 -6.8 230.0 232.5 % USIT Get 232.4 -4.0 235.1 235.0 @ 1,175	1050 4 17 A 36
THE RELL COT (TIES long, Many	Total 1.576 34(3) 239.1 - 44 136	THE INNERNIT CHRONIC IPE Oct Man Oct Man
1972 -1,7 128.8 127.1 2,676 3,134 127.2 -1,7 128.4 127.1 7,862 23,737	STATE OF THE PARTY	1790 11 40
198.2 -1.3 131.3 128.6 15,696 67,428 198.4 -1.0 133.7 132.3 2,400 15,150	## 7.45 -0.36 7.30 8.9215,256 50,573 ### 7.45 -0.36 7.34 7.4511,363 67,421	. 1639
136.6 -0.9 130.0 136.5 2,276 13,965 140.5 -0.7 141.8 140.2 574 7,473	May 7.51 -0.32 7.80 7.50 830 9.862 Jul. 7.72 -0.32 7.96 7.79 34 7.125	LONDON SPOT MARKETS
보다 101,000 (period 101,000년 전) 위한 201,000	Def 8.14 -0.21 0.25 0.10 95 9.013	III CHARLEOL FOR for burnit 449-
80.0 3	64 73.82 -0.90 72.45 73.00 255 1,977	Dubel \$13.09-3.20x +0.355
123.0		Bront Bland (Mahal) \$13,43-3,48 +0,865
150.0 -4.5 155.5 150.0 90 2,007	Dac 74.81 -8.75 74.93 74.93 7,540 36,579	Bort Hard (104) \$13.58-3.67: +6.240
190.0 -4.5 185.5 180.0 90 2.007 190.0 -4.5 6,600 20 170.0 -4.5	Mar 74.05 -0.38 24.65 74.06 1,127 20,472 May 73.06 -0.38 74.10 73.06 275 14,365	W.T.1 S20.61-0.68x W.T.1 S20.61-0.68x W.G. PHINNERS INTERPRESE (chary CF pares)
150.0 -4.5 155.5 150.0 90 2,007 160.0 -4.5 6,500 20	TAUS -4.35 74.65 74.06 1.127 20,472 Taus 74.06 1.127 20,472 Taus 74.06 1.127 20,472 Taus 74.06 1.127 14.06 1.127 14.06 1.127 14.06 14.07 1	W.T.L. \$20.61-0.68x III (III. FRIGDICTS INTEGRANDE Colony CF Round) Pearless Condin. \$152-154. 42
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,800 20 170.0 -4.5 8 100.2 1871 190.17 (SFFEX) LIFTE (S189holes point)	Name	#ET1 820.61-0.88x ## (III. PRODUCTS INTEGROUPS Coloning CF (Introd)  Promision Condine \$122-154 +2 ## (III. \$125-125 +1.8  Honey Paul (II. \$25-125 +1.8
190.0 -4.5 185.5 190.0 90 2,007 190.0 -4.5 8,800 20 170.0 -4.5 90 2,007 190.0 -4.5 90 2,007 190.5 190.0 185.2 21 131 190.5 -15 190.0 100.0 22 300	May   74.05   -4.35   74.05   74.05   74.72   20,472   May   72.00   -6.35   74.00   74.00   275   16.05   24.00   7	## (F)
199.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,600 20 170.0 -4.5 80 170.0 -4.5 90 2,007 190.170.0 LETTE (\$100 holes pulse)  805 +15 900 805 22 187 905 -5 970 805 27 401 905 -15 1000 1000 22 380 1015 200	Heart   74.05   -4.35   74.05   1.72   20.72   Heart   72.05   -1.35   74.10   73.05   27.5   14.35	#11 #20.61-0.59x #1 #20.61-0.59x #1 #1 #1 #20.61-0.59x #1 #1 #1 #20.61-0.59x #1 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #1 #2 #2 #1 #2 #2 #1 #2 #2 #1 #2 #2 #1 #2 #2 #2 #1 #2 #2 #2 #2 #2 #2 #2 #2 #2 #2 #2 #2 #2
199.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,850 20 20 170.0 -4.5 - 8,850 20 20 20 20 20 20 20 20 20 20 20 20 20	Number   14.05   -4.05   74.05   1.127   20.472   1.128   74.05   1.127   20.472   1.128   74.05   1.127   20.472   1.128   74.05   74.05   74.05   20.5   6.644   1.128   1	######################################
199.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,600 20 170.0 -4.5 90 170.0 -4.5 - 90 180.17 (SEFFE) LIFFE (SISPINOUS pubm)  885 +15 900 805 22 187 905 -5 970 805 27 401 905 -15 1000 1000 22 380 1015 201 1015 201 1015 201 1015 201 1015 201 1015 201 1015 201 1015 201 1015 201 1015 201 1015 201	Number   17.05   -0.35   74.05   1.127   20.742   1.127   1.128   74.05   -1.257   1.128   75.51   1.257   1.258   75.51   1.257   1.258   75.51   1.257   1.258   75.51   1.257   1.258   75.51   1.258   75.51   1.258   75.51   1.258   75.51   1.258   1.258   75.51   1	### (F. Principles and principles (Colony) (F. Barrel)  Promise Condine \$125-125 +1.5  Heavy Full Oil \$81-52 +1  Heavy Full Oil \$81-52 +1  Heavy Full Oil \$125-125  July full \$125-125  July full \$125-125  July full \$125-125  Literature \$125-
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,850 20 170.0 -4.5 8,850 20 170.0 -4.5 90 3,867 190.0 -4.5 900 805 22 181 905 -5 900 805 27 401 905 -15 1000 1000 22 380 1015 280 1015 280 1016 280 1016 280 1017 280 1018	Number   14.05   -4.05   74.05   1.127   20.472   1.128   74.05   1.127   20.472   1.128   74.05   1.127   20.472   1.128   74.05   74.05   74.05   20.5   6.644   1.128   1	### \$20.61-0.88k ### QE PRODUCTS INTEGRACIAL CONTROL OF Records Program Condition ### \$125-126
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,850 20 170.0 -4.5 8,850 20 170.0 -4.5 90 3,867 190.0 -4.5 - 90 80 2,007 190.5 -15 1900 1000 22 300 1015 200 1015 200 1016 200 1016 200 1017 - 200 1018 - 200 1018 200 1018 - 2	Mary   14.05   -4.05   74.05   1.72   20.472   Mary   72.00   -4.05   74.05   74.05   1.72   20.472   Mary   72.00   -4.05   74.00   201   5.464   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.644   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70   5.645   3.70	######################################
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,800 20 170.0 -4.5 6,800 20 170.0 9-4.5 8,800 20 180.0 190	Mary   14.05   -4.35   74.05   74.72   20.472   Mary   72.00   -0.35   74.50   72.51   27.51   6.54   74.50	### \$20.61-0.88k  ### \$20.61-0
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,800 20 170.0 -4.5 6,800 20 170.0 -4.5 90 3,807 190.0 -5 900 805 22 187 190.5 -5 900 805 22 187 190.5 -5 90 805 22 380 101.5 200 101.5 200 101.5 200 101.5 200 101.5 200 101.5 1200 101.5	Mary   Aug   Aug   74.05   1.72 20,472	######################################
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,850 20 190.0 -4.5 6,850 20 190.0 -4.5 90 3,867 190.0 -5 900 805 27 401 190.5 -5 900 805 27 401 190.5 -5 900 805 27 401 190.5 -5 900 805 27 401 190.5 280 101.5 280 101.5 280 101.5 280 101.5 280 101.5 380 101.5 280 101.5 280 101.5 280 101.5 88 101.5 88 102.5 - 1.50 422.00 432.00 8 222 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 88 103.6 - 88	Mary   14.05   -4.35   74.05   74.72   20.472   Mary   72.00   -0.35   74.50   72.51   27.51   6.54   74.50	### (M. Prescriberts Self-prospt defining CF (minus)  Program Counties   \$125-154   +2    Program Counties   \$125-155   +1.5    Honey Foot Ol   \$125-125   +1.5    Program Counties   \$125-125   +1.5
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,800 20 170.0 -4.5 6,800 20 170.0 -4.5 90 3,807 190.0 -5 900 805 22 187 190.5 -5 900 805 22 187 190.5 -5 90 805 22 380 101.5 200 101.5 200 101.5 200 101.5 200 101.5 200 101.5 1200 101.5	Market   14.05   14.05   74.05   1.72   20.472	### 11 ###############################
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,800 20 170.0 -4.5 6,800 20 170.0 -4.5 8,800 20 180.0 -4.5 - 80.0 20 180.0 -4.5 - 80.0 20 180.0 -5 970 875 27 401 190.5 -5 970 875 27 401 190.5 -5 970 875 27 401 190.5 -6 970 1000 1000 22 380 190.5 200 101.5 200 101.5 200 101.7 200 101.0	Mary   Aug   Aug   74.05   1.72 20,472	### (SE PRODUCTS SEE PRODUCTS CONTROL OF PRODU
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 6,800 20 170.0 -4.5 6,800 20 170.0 -4.5 8,800 20 170.0 -4.5 8,800 20 180.0 -4.5 8,800 20 180.0 -5 970 865 27 401 190.5 -5 970 865 27 401 190.5 -5 970 865 27 401 190.5 200 101.5 200 101.5 200 101.7 200 101.7 200 101.5 200 101.7 200 10	No.	### 11 ###############################
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,800 20 170.0 -4.5 - 8,800 20 170.0 -4.5 - 92 180.0 180.	Heat	### (20. Presentation to Street Corp. (CF. Person)  Proportions Counties
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,800 28 170.0 -4.5 - 6,800 28 170.0 -4.5 - 8,800 28 170.0 -4.5 - 8,800 28 180.0	Marie   14.05   4.35   74.05   74.72   20.472	### (M. Prescriberts as Sept. 1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,800 28 170.0 -4.5 - 8,800 28 170.0 -4.5 - 8,800 28 170.0 -4.5 - 800 28 180.0 -4.5 900 805 22 187 90.5 -5 970 805 22 187 90.5 -5 970 805 22 187 90.5 -15 1900 1000 22 300 101.5 201 101.5 201 101.5 201 101.5 201 101.5 201 101.5 201 101.5 201 101.7 - 201 101.5 20	19   19   19   19   19   19   19   19	### 11 ###############################
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 8,800 20 170.0 -4.5 - 8,800 20 2,007 190.0 -4.5 - 8,800 20 2,007 190.0 -4.5 - 8,800 20 20 300 20 300 45 5 5 5 5 5 6 6 6 7 6 6 6 7 6 6 6 7 6 6 7 6 7	Marie   14.05   4.35   74.05   74.72   20.72	### (M. Presentations and prompt defining CF (mining)  Programm Counties
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,800 20 170.0 -4.5 - 6,800 20 170.0 -4.5 - 6,800 20 170.0 -4.5 - 8.00 20 170.0 -4.5 - 8.00 20 180.5 -1.5 900 85 22 137 190.5 -5 570 86 57 491 190.5 -1.5 1900 1000 22 380 190.5 - 20 190.5 - 20 170.7 - 20 170.	19   19   19   19   19   19   19   19	### GR PREMISTERS SHE PROMPT OF PROMPT PROMPTION CONTINUE \$125-154 +2 +2 +2 +1 they from \$125-125 +1 they from
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,800 29 190.0 -4.5 - 8,800 29 190.0 -4.5 - 8,800 29 190.0 -4.5 - 80 190.5 -5 570 865 27 461 190.5 -15 1900 1000 22 380 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 20 190.5 - 20 1	Marie   14.05   4.35   74.56   74.72   20.72	### GR PROMING SERVE PROMPT OF PROMPT PROMPT OF PROMPT O
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,800 28 170.0 -4.5 - 6,800 28 170.0 -4.5 - 6,800 28 28 170.0 -4.5 - 6,800 28 28 170.0 -4.5 - 6,800 28 28 170.0 -4.5 - 90.0 -	Married   August	### CR. PREMINIOUS SHEEP PROPRY OF PRIMER PROPRIES SHEEP PROPRY OF PRIMER
190.0 -4.5 - 6,800 90 2,007 190.0 -4.5 - 6,800 90 2,007 190.0 -4.5 - 8,800 90 20 190.0 -4.5 - 80 90 20 190.0 -4.5 - 80 90 20 190.0 -5 970 90 95 27 401 190.0 -5 970 90 95 27 401 190.0 - 90 90 90 97 401 190.0 - 90 90 90 90 90 90 90 100 190.0 - 90 90 90 90 90 90 100 190.0 - 90 90 90 90 100 190.0 - 90 90 90 90 100 190.0 - 90 90 90 90 100 190.0 - 90 90 90 90 100 190.0 - 90 90 90 90 90 100 190.0 - 90 90 90 90 90 90 90 90 90 90 90 90 90	Marie   14.05   4.35   74.56   74.57   20.472	### CR PROMING SHE PROMPT OF PROMPT PROMING CR PROMPT OF PROMPT PROMING CR
190.0 -4.5 185.5 180.0 90 2,007 190.0 -4.5 - 6,800 20 170.0 -4.5 - 6,800 20 170.0 -4.5 - 6,800 20 20 170.0 -4.5 - 6,800 20 20 20 20 20 20 20 20 20 20 20 20 2	Marrier   14.05   4.35   74.56   74.56   17.7 20,472	### CR PROMING SHE PROMPT OF PROMPT PROMING CR PROMPT OF PROMPT PROMING CR



15 Dismiss the money man (7) 16 Always showed the way round and gave evil smile 21 Wreck rescued and tied up (10) 25 Stone work by a beginner (4) 27 Food for amusing chap, we're told (5) 28 He put a car out of order -it-brought him down to 29 Reflections of ghost run-ning round ruined hut (8) 30 Artillery not bad for a bloody carrier (6) 1 Forward looking decision to support ambassador on borders of country (8) 2 Boringly solid, yet prepared

No German, it's said, has

the Two Kings (6)
14 Softening the sentence with German money helds in independent restraints (4)

13 Making light of taking car
on motorway - a crime at
midnight (10)

with German money helds
in independent restraint
(10)

17 Transport distressed partuer around English univer-

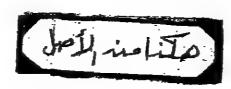
ner around English univer-sity (9)

18 Relationship of those not in . the same union (8) 20 Drunk going to second place (7) 21 Journey taken as fair:

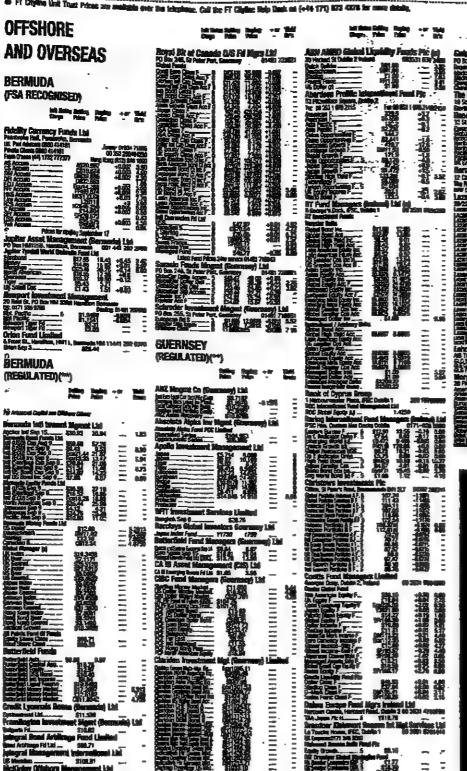
exchange (6)
22 Professional gets suitable money (6) 24 Averse, it's said, to worker

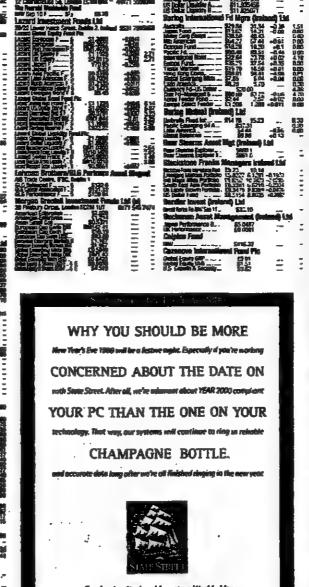
being in firm (5)
26 Some mascara leaves a Solution 9,789



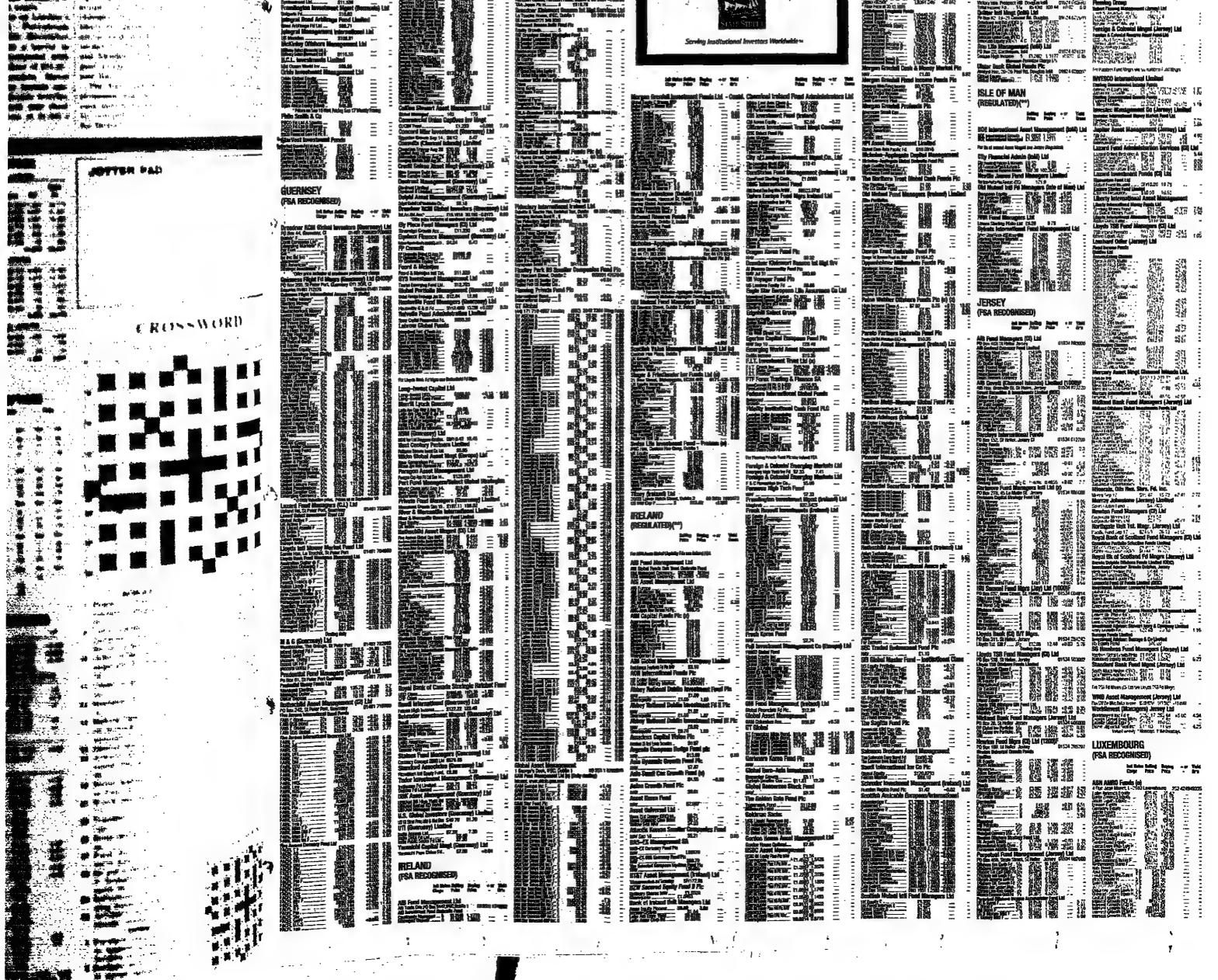


27











Offshore Funds and Insurances ment in government bonds. seen prousuums

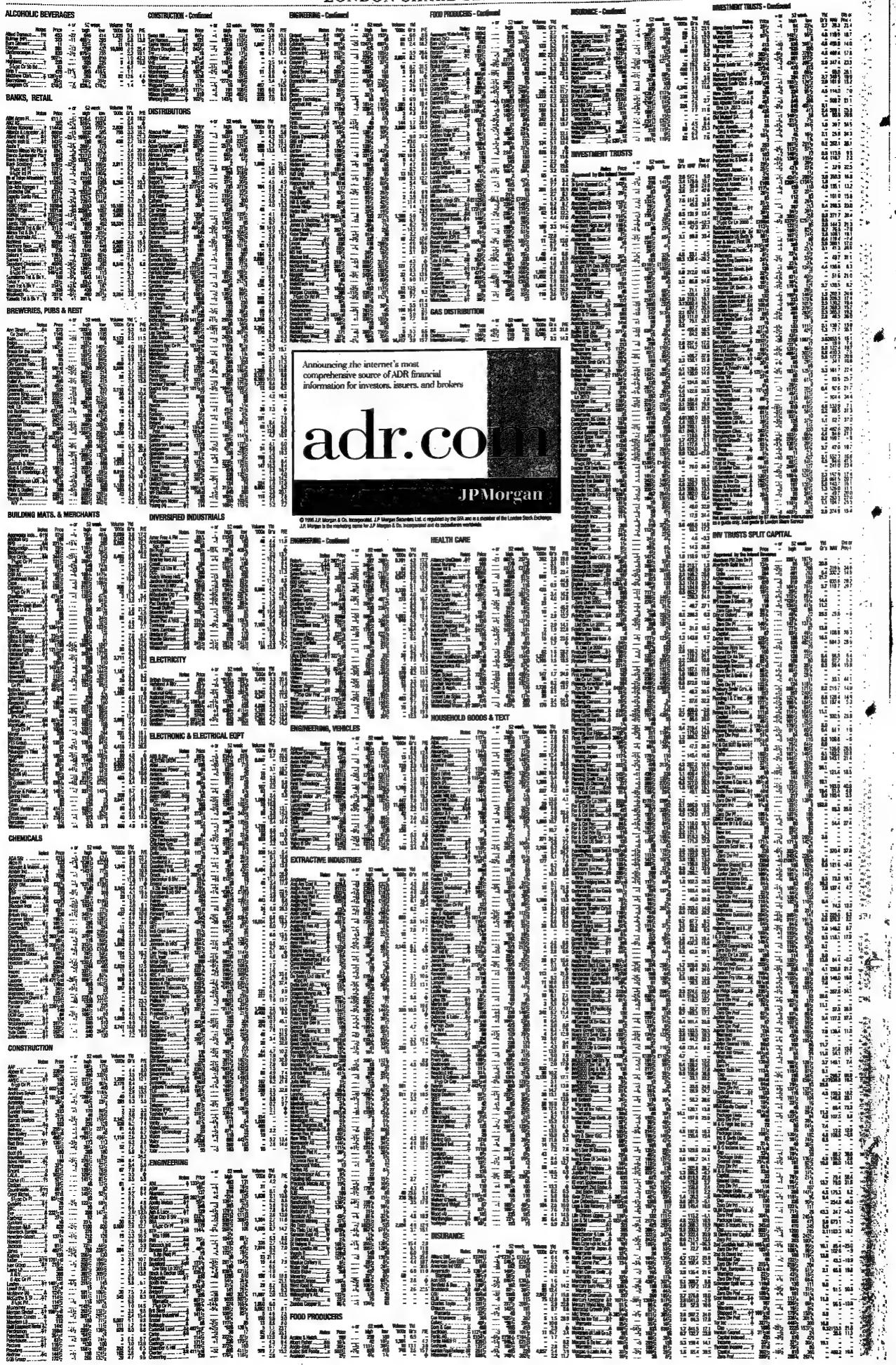
Offshore Insurances and Other Fund

FINANCIAL TIMES FRIDAY SEPTEMBER 18 1998 \*

FT MANAGED FUNDS SERVICE

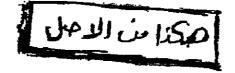
Init Trusts and OEICs in the UK ou need FT UNIT TRUST & OEICS Giving you all the information you need on where to best invest your cliént's funds 

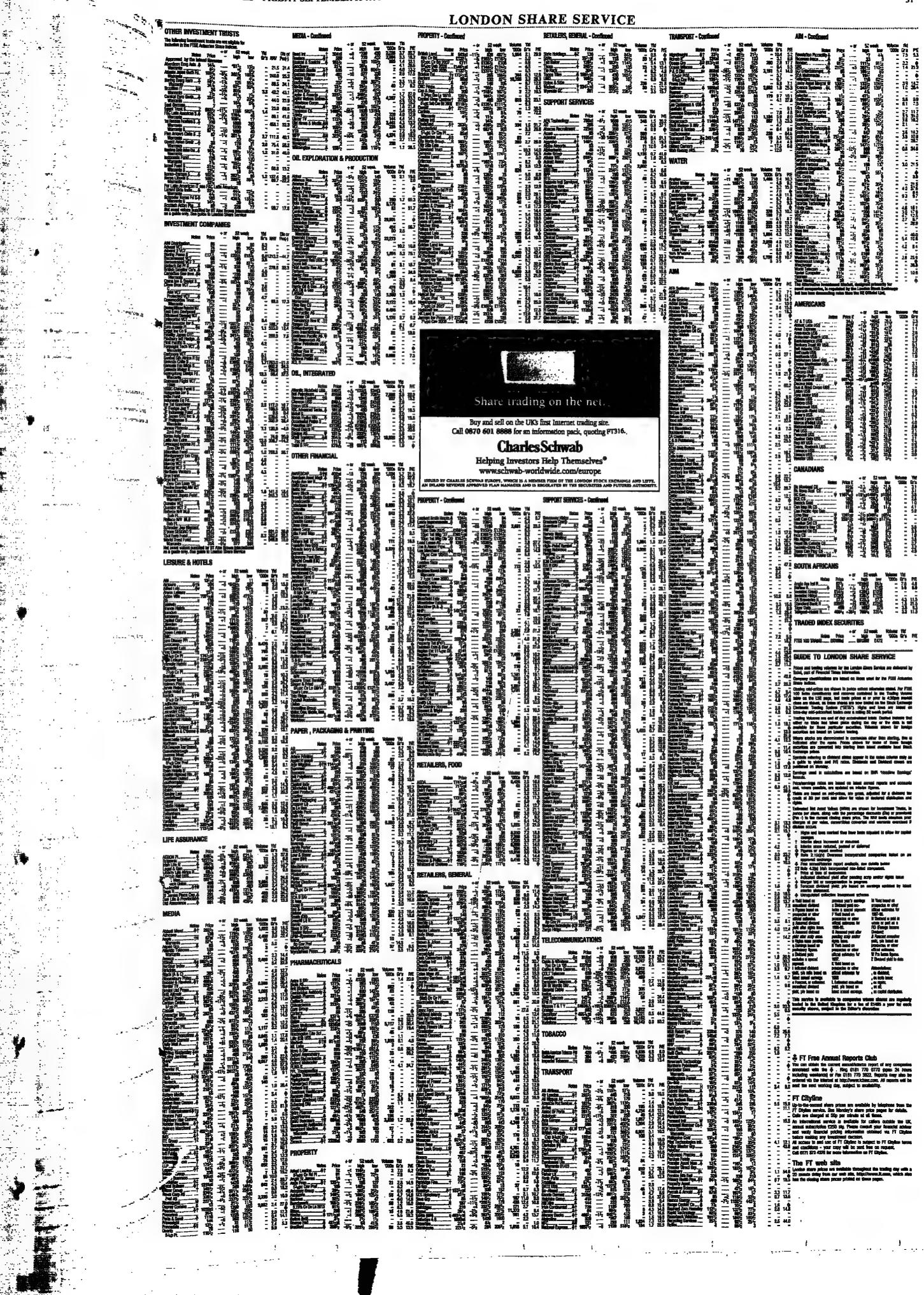
,然后,这一句,随即写了特别的人,一句写了一个,也不是一个的话的一般。""我也是不是我,我想到一句,只是不是我的人的话,也不能看到了一种的话我,也许



Tid B75 69 131 25

1908. 1809 180-2 300-5 418 114





## Equities retreat as Greenspan speech disappoints MARKET REPORT

By Steve Thompson,

The three-day rally in London's equity market was brought to an abrupt halt yesterday, with stock prices diving and wiping out almost all the gains so carefully garnered in the previous three sessions.

The damage to the market's still-fragile confidence fall on record. came from general disappointment that Alan Greenspan, chairman of the US gains in gilts where the yield Federal Reserve, did not on the 10-year gilt fell to 5 number of leading compamake any reference to the per cent for the first time nies was another factor

speech on Wednesday.

there was, at present, no by Asian and European stock markets. At the finish of a session

of unrelenting weakness, the FTSE 100 index closed 158.8, or 3 per cent, lower at 5,132.9, the fifth-worst points. The weakness in equities

was in stark contrast to big

And his statement that much less than front-line issues. The FTSE 250 dipped ing view among analysts plan to co-ordinate interest 71.4 or 1.5 per cent to 5.132.9, rate cuts, was taken badly and the FTSE SmallCap 19.6 outlook for this year and or 1 per cent to 2,072.2.

> London's performance, day. although dire, was by no means as bad as its European counterparts. Frankfurt and Paris dropped around 5 per cent, the latter hampered by a shock profits warning from Alcatel.

A series of poor results months, is being pulled." and profit warnings from a Dealers also took the view that this morning's dual expiry of the FTSE future

possibility of a reduction in since 1957. The market's sec-behind a general rout in the und index options might well knocked 38 per cent off the US interest rates in his ond-liners and smallcaps UK stock market. Those disalso took a hammering but appointing numbers and sures to bear on market senwarnings added to the grow-timent.

The extent of the sell-off that the corporate earnings took many dealers by sur- FTSE 100 just crept into douprise with many noting that next is deteriorating by the time on Wednesday evening to digest Mr Greenspan's And stockbrokers also pointed out that the weakcomments.

Rather, they said, it was the threat of a spread of the Asian/Russian crises to Latin America that than perfectly acceptable prompted much of the weakness in global markets.

Add in the shock to the Paris market of the Alcatel profits warning, which

Analysts had not expected

to see much of an advance

were unhappy to see a fall of

subdued demand in the UK

the interim results, a consen-

suggested they expected a

The poor sentiment spread

The profit warning by

Alcatel that wreaked such

damage on the European

stocks also took its toll on

GEC which fell 39 to 424p.

government will soon pub-

FTSE Actuaries Share Indices

to Bine Circle which fell 221/4

Circle bitues

figures.

and Austria, and political

was a very bad day for equity sentiment.

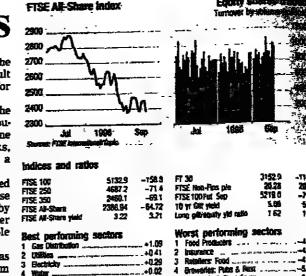
The list of winners in the ble figure, but featured one Wall Street had plenty of of the insurance stocks, GRE, long regarded as a takeover target.

The losers list was headed by British Aerospace, whose share price was crippled by cashflow concerns rather interim results.

Turnover in equities was 979.3m shares by the 6pm count, of which 53 per cent was in non-Footsie stocks.

lish the Monopolies and

Mergers Commission investi-



**FUTURES AND OPTIONS** 

## **Brokers** hit food groups

**COMPANIES REPORT** By Joel Kilbaro and Mentily Times

Food retailers came under sustained pressure after a couple of brokers turned negative on the sector.

BT Alex Brown downgraded its recommendation the results statement saw from "neutral" to "underweight" while Teather & Greenwood advised clients to "sell" the sector.

David McCarthy at BT Alex Brown citad weak industry sales and pressure on gross margins for the move before adding that "adverse differential inflation also makes for a difficult trading environment".

Greenwood said: "Following recent downgradings amongst the majors, earnings per share growth in the sector for the current year has all but evaporated. While the sector has been less impacted by global events than others, this is a worrying development and undermines the perceived safe-haven status."

The negative sector stance coincided with news that J Sainsbury is to launch an advertising campaign next week in a move dealers said was confirmation of pressures on the sector and the

Sainsbury shares fell 37 to 525p as the company continued to meet analysts. CSFB was said to have reiterated company's cashflow. its sell stance while Credit Lyonnais Securities was reported to have suggested a switch into Tesco, 8 lower at

163p. The negative sentiment

in the sector also saw Asda Group fall 614 to 1741/2p. Safeway lost 121/2 to 3051/2p. British Aerospace endured a roller-coaster ride. In early trading the shares responded well to interim results that came in broadly in line with

quickly chalked up a substantial retreat on fears for the falling oil price on the

brisk trade of 11m. advance contained a net exceptional charge of £20m which left the underlying figure at £324m, within the

range of forecasts. expectations. However, a working capital, largely due closer look by analysts at to the falling value of oil

the shares	lose g	ains. '	They	for-o	il su	pply	agree	ment
FT 30	INDEX							
	Sep 17	Sep 16	Sep 15	Sep 14	Sep 11	Yr ago	*High	*Low
FT 30	3152.0	3267.0	3266.0	3271.2	3187.3	3247.6	3984.0	3138.8
Circl. city, yield	3.37	3.26	3.27	3.27	3.35	3.47	4.22	2.72
P/E ratio net	19.91	20.55	20.51	20.51	20.01	21.16	25.41	15.80
PAT: radio rai	19.52	20.46	20,42	20.43	19.33	20.89	25,19	15.71
All to done nameles			L					

9 10 11 12 13 14 18 16 High Low 2267.0 22148 2192.9 2168.3 3171.2 2183.8 3147.8 2182.8 3270.0 3138.8 Analysis at Teather & o First interesting United 1991. All dates reserved. For 1982

	Sep 17	Sep 16	Sep 15	Sep 14	Sep 11	Yr ago
SEAQ burgaine	65,888	82.735	57,400	62,389	65,768	45.02
Equity turnover (\$78)†	-	2960.9	2443.8	2675.3	3742.1	2477.
Equity bargains;	-	48.491	42.053	47.830	48.150	41,47
Shares traded (m)†	-	822.8	757.7	840.0	T091.5	682
Total market bargained:	-	63,790	57.367	62,778	66.568	
Total burnover (Em):		4233.2	3445.E	3833.3	4845.2	
Total shis traded (mj.):	979.3	1098.6	987.6	1048.1	. 1405.6	
Tradepoint Sumover (200)	23.6	28.0	17.4	31.1	40.5	8.
Tredepoint ships traded(m)	7.5	9.5	8.6	11.5	122	1.
(Excluding Intro-market and over intro-quartet lambour.	Milita Management	but industing	Creat barrower	UA ONLY	tolef at Spin.	‡UK ptu

Best and worst performing FTSE sectors

3160

They finished the day the worst performers in the Footsie, down 36 at 326p in The 24 per cent pre-tax

However, BAe warned it

had seen a significant increase in its use of cash for under its Al Yamamah arms-

with Saudi Arabia, In the first half of the year, low oil prices affected BAe's cash flow due to a discrepancy between Al Yamamah oil on the previous interim figrevenue and the value of ure of £115m pre-tax, but deliveries it had made.

ness in the market is "killing

off primary business", as one

put it. "Much of the corpo-

rate activity so painstak-

ingly planned in recent

Among retail banks, HSBC and Standard Chartered The company pointed to retreated after SBC Warburg bad weather in the US and Dillon Read was reported to northern Europe, poor tradhave chopped its profit ing in eastern Germany and expectations for both groups Israel, the strong pound, because of the downturn in The broker also down-

graded the recommendation on the two banking giants from "buy" to "hold". Warburg was said to have full-year pre-tax result of about £320m but there was cut its current year forecast

for HSBC from £7.021bn to talk that downgrades were 28.410bn and the following being made of 520m. year's estimate to £6.314bn from £8.302bn. Current year profit expectations at Standard were downgraded to 2777m from

£840m and it reduced its 1999

estimate to £680m from

2945m. emerging markets and ana-The profit warning from lysts have pencilled in an 8 RMC that highlighted a decline in huliding activities decline in building activity in eastern Germany and subdued demand in the UK prompted downgrades as the stock fell 68 to 682p. Earlier

gation into the Ladbroke's takeover of the Coral betting shop chain in January. The MMC handed its recommendations to the

Industry on July 24. Strength in the bond market was said to be behind the advance in Guardian Royal Exchange. The shares jumped 9% to 251%p, the best performer in the FTSE 100. Figures at the bottom of market expectations saw

shares in clothes retailer Next surrender 37% to 407p. General profit-taking was also said to have played a part in the retreat.

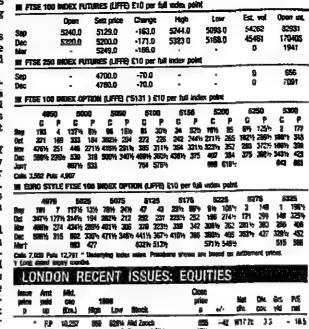
Next reported a sharp fall in interim profits from £71.2m to £50.2m after problems with its spring and summer ranges, but was confident of recovery in the second half and said like-forlike sales in the first six weeks of the autumn/winter season for its retail oper-

ations were up 1.5 per cent. Cable group Telewest sus of analysts' forecasts Communications was the best performer in the FTSE 250 as investors piled into the shares ahead of the stock's entry into the FTSE 100 index on Monday. By the close, volume had reached a hefty £12m.

Sentiment in the stock to 244%p ahead of results was also helped by Tuestoday. It is highly exposed to day's news that US media company MediaOne International had conditionally agreed to raise its stake in

Confirmation that EMI has pulled out of the bidding for Polygram's films division, produced good support for the shares which had fallen away after EMI expressed its The company owns a 24 per original interest.

cent stake in Alsthom, its The defensive qualities of former joint venture with utilities brought that sector Nervous trading in hotels to the fore. Centrica edged and gaming group Ladbroke up 2½ to 102%p, PowerGen Group saw the shares 11% to 850%p, National decline 28% to 221%p. Talk Power 4 to 541p and Scottish in the market suggested the Fower the same amount to



price	peid	(20)			-	priée	4/-	dh.	DOV.		PAE COST
P	49	(Em.)	#ligh	LUM	Mock	9	_			-	
	FP	10.257	359	62814	Alid Zorich	(55	-4	ALL U	33	-	18
	17	0.26	1214	6	Chalcer A Wes	12%		-	-	-	
100	100	1,787	1927		Cota-Cole Ber	1671	-1	-	-	-	
_	144	-	- 88	<b>557</b>	Enterprase Cap & Pf	<b>35</b> 1		-	•	-	
-	200	-	149%		GEC Pol With	1405	-40	-	-	-	
§136		119.0	1294	120%		1225		₩-	-	-	14
-	F. F.	373.7	**	25	MEPC Hon Care Pf B	89			-	-	
-	E.D.	14,3	114%		† Mesing:	የነጀካ		P3 6	-	40	
- 8		471	18	31	Manray Estra Pon Cap	13%	-4	-	-		
§100	F.P.	28.1	100	99	So inc	1067		b7 95	-	93	-
- 5	88.	23.7	lone.		Do Zesta Othr Prif	984		-		-	
122	5.6	4.02	321		Parallel Pictores	257			-		
<b>1</b> 46	FP.	4.05	16%		†Private & Corps Fig.	100		P0.5	-	12	揚
•	F.P.	15.0			(Socira Peppigona	37	٦-		-	-	
	ř.P.	4.96	1034	90%	†Supatrola	104		-	-	-	
-	P.P.	-	34		Syndicate Cap With 99/0			_	-	-	-
- 1	F.P.	145.1	520%		Tribune IT Index		-4	-	-	-	
-	F.P.	-	34		Walter Greenblack &	34	֔	-		-	
42	FP.	2.46	24		THE PARTY OF	6.7		-	-	-	
: n	in inc	in the	miet. 🖟	Pering	price. " introduction. For		فالنجار	n of All c		unibolis (	,
<b>ir</b> is 1	De Lon	den Shek	i Beryica	1000							
20.0	1012										

	Amount paid up	Latest Renus. data	19 High		Stock	Cice	
20 0.25 A presi	10	289 5/10	31/pm 31/pm	3½pm Tpm	Campeli Laire Taxipole Tech		991 1991 -'i
FT.	SE GOL	D MI	NES I	NDEX	A. 11. VA	194300	
		Sep. 15	% dig		feer Groes d ago yield 4		week Liter

1023.34 -0.8 1041.72 1417.60

## 'EVER WISH YOUR MANAGERS UNDERSTOOD THE LATEST MANAGEMENT TRENDS AND COULD APPLY THEM EFFECTIVELY?'

## No wishful thinking required.

Business is changing fast. And you're supposed to keep your managers updated on what is happening in management today - but you're even busier.

So how can they keep up with the latest thinking? How can you be sure that your organisation is building the brainpower today to prosper tomorrow?

FT Mastering holds the key. Every month the Mastering Management Review brings together the rnost valuable and provocative new management thinking from leading business schools and expert practitioners.

We also take a little time to explain the basics. And our website provides further reading and reference material for those who want more depth.

Are you ready to improve the chances of your company's success?

## **Key Benefits**

- monthly update accessible and flexible
- relevant and timely
- editorially filtered
- selection of the best schools - theory and practice mix
- quality information
- independent source a product of the FT
- How does it work?

Corporate subscriptions to the Mastering Management Review and website start from £950 and include a choice of electronic or printed delivery. Plus as a corporate subscriber you'll be entitled to additional benefits.

To subscribe ring +44 (0)181 597 0181 or email subscribe@ftmastering.com.







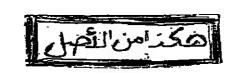
FT MASTERING WWW.FTMASTERING.COM +44 (0)181 597 0181

	9-	Day's	See 1	Com 44	Total	See.	Het	Net	ME	M M	Total
			_			122		_	_	_	2280.74
	466	<b>72</b> –1.	4758.6	4723.3	4701.B	3.47	2.94	2.04	17.53	107,36	2022.10
					4714.2	3.55	3.03	2.11	16.62	104.70	2054,53
ì			2446.7	244.5	2349.4	4.41	3.75	1.91			1131,53
1,				2602.2	2508.3	2.36	2.00	211			1863,48
1					2011.24	3.91	3.76	1.96			TINA
1											1027.73
											2179.53 1125.13
dustr	Sections									96.70	1166413
		Day's	Day 96		Name .	Since:	1	Het	PÆ	14 ml.	Total
,			_								Reius
	2541	85 -LA									1821.55 870.18
	4525	26 -1.2	4594,74	4629.50	5349.01	3.81	3.21	1.65	20.99	98.59	2150.62
	2047			2064.19	3784,19	2.84	2.31	0.99	47.92	45.60	1280.90
9				1660.01	2107.03	4.80	4.05	2.21	12.31	47,00	944.29
									10.50	25.84	1085.42
					2703.48	5.20	4.92				740.86 950.43
		18 -20	1004,14	965.31	1497,72	5.87	5.46	. 2.03	10.47	56.21	622.83
P(CB)					2193.58	3.37	2.74	1.82	20.35	53.78	1262.30
n										59.19	1314.47
					2263.22	5.76	5.23	2.43			1686.31 705.94
,				1431.92	€45.5%	271	2.39	1.79			
				3274.01	3343.37	4.21	3.57	1.60	18.57	69.61	1260.16
-20					3052.26 2172.00	3.19	273	2.12	18.43	69.65	1599.75
											1018.76
	9392	BT -22	9603.15	9549.40	7580.03	1.87	1.75	1.59			1358,86 3381,24
_				5900.00		B.02	4.82	1.96			1620.55
				3280.51	2907.88	271	2.22	2.04	22.59	53.95	1752.57
									12.21	62.04	769.50
	3994	13 -1.1	4036.81			2.62	2.20		13.53		1538.54 1522.45
				3000.80	2530.43	3.19	2.55	212	18.49	55.26	1951.03
									15.45	48.20	1251,97
120	3113.	06 -5.0	3278.26	3445.08	3353.AZ	395	3.17				2220.33 1598.30
				4278.66	3262.33	1.50	1.26	2.73	30,51	32.71	2760.43
								1.65	23.84	69.42	1497,99
				4173.10	3096.08	5.90	3.28	1.77	18,04	92.34	1997,91
											2583.61
			3677.76	3676.47	2969.91	4.65	3.96				1865,69 2302,21
	2472	31 –25	2536.88	2540.42	2387.24	3.18	2.72				2026.17
	4372			4441.98						_	2041.21
			CHOUSE	5237.39	7234.70	4,16	3.33	212			2159.14
				2014,97	1904.94	3.53	3.34	2.23	15.87	73.90	1665.14
					5149,74	272	2.35	2.58			3135.88
			1863.83								2107.93
15)				_							1212.82
	_									_	1157,47
Tr(712)											2179.53
							1.				1125.13
		IS -0,9	1170.35	1169.86	1270.24						1450.95
			1197.05	1198.73	1273.90						1294.50 1331.78
	874			887.1	1017.1	1.30	1,03	_			810.21
											A-44)
rfs.											
_	10.00	11.00	12 fc		44.00			45.00			
										<u> </u>	
								5126.7		3.9	5101.5
/400								4886.0			
748.S 528.3	4725.1 2485.8	4778.2 2471.7	4711,3 2467,2	4711,6 2464,9			90.1 154.0	4689.9 2457.9		8.3 H.S	4685.5 2448.7
	(122 : 172 ) (122 ) (123 ) (12	100   100	Section   Color   Co	Section   Sect	\$17 chp6. \$p 16 chp1. \$p 15 chp1. \$251.7 4857.2 -1.5 4758.5 4723.1 4857.2 -1.5 4758.5 4723.1 4867.2 -1.5 4758.5 4723.1 2860.1 -2.7 2523.2 252.0 2865.8 -1.2 2565.4 522.7 2558.8 -2.4 2553.5 2644.8 2567.8 -1.5 4767.5 2444.8 2567.8 -1.5 4767.2 4658.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.2 4767.8 -1.5 4767.	Section   Section   Section   Section   Section	Sep     Sep   Sep     Sep	Sept   Sept	Section   Sect	Section   Sect	Sep 17   Sep 18   Sep 18   Sep 18   Sep 18   Sep 18   Sep 19   S

2057.63 2056.00 2084.58 2081.89 2080.23 2078.18 2075.95 2450.54 2411.42 2288.35 2394.04 2351.50 2383.44 2381.52

Further information is available on http://www.fise.com
© FISE international Limited 1998, All Rights reserved: "FI-SE" and "Footnie" are trade marks of the London Stock Enchange and The Pinancial Times and are used by FISE international

The UK Series 1.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800
2.800 



FINANCIAL TIMES FRIDAY SEPTEMBER 18 1998 * Highs & Lows shown on a 52 week back	WORLD STOCK MARKETS
+1- Mark Law Yil 14E +1- Mark Law Yil 14E +1- Mark Law Yil 15E	+/- Major Luce Vid. 2015. +/- Major Luce Vid. 2016. +/- Major Luce Vid. 2015. +
EUROPE  ASSESSMENT (1985)  ASSES	
Financia 69.10 -1.40 120 65 4.9 6.5 million 1 265 -10 500 251 25	100 - 46 (45) 1465 ( 15) 117   Amount 2,000 - 210 1,700 140 15 110   Amount 2,000 - 210 15 110
Section 5 - 3 145 77 12 15.5 miles 27:10 - 4.00 12.0 12.0 12.0 12.0 12.0 12.0 12.0 1	140 - 500 15.00 7/10 22 84.4 Amin 6 700 - 38 805 470 1.3 44.8 86.00 100 - 32 32 18 71.8 1988 31.5 16.5 16.5 16.5 16.5 16.5 16.5 16.5 1
PRANTS (Sep 17/ Pt.)  2.76 -10 9555 2250 16 77 1954 10250 -2.00 1123 10 2.00 125 125 125 125 125 125 125 125 125 125	75 - 105 S.000 J.405 2.2 14.5 Arcs. 1053 186 10 180 100 100 100 100 100 100 100 100 100
PRIMES (Sep 17 / Pt.)  Primes 32 -10 772 447 21 313 558 1 100.00 -270 22148 1948 64 5.5 Drylon 32 32 40 -10 555 2355 10 555 235 10 55 20 -20 30 50 -2-00 1103 10 31 51 31 2 Phins 5.4 Phins 5.5 Phin	11,380 - 2,50 - 1,50 - 1,50 - 2,50 - 2,50 - 3,50 - 4,50 - 3,50 - 4,50 - 3,50 - 4,50 -
ACT OF THE STATE O	72 300 - 100
FT/S&P ACTUARIES WORLD INDICES  The F7/S&P Actuality World indices are comed by FISE International Liesters, Sedimen, Section & Co. and Standard & Paca"s. The Indices are com-	Emerging markets: Washing 222 - Washing 222
FIGURE OF ACTIONS OF ACCOUNTS	DAY SEPTEMBER 15 1886
of stack   175.43	101 151.42 183.48 183.29 253.73 181.50 195.98 had 251.43 -14 -18 Archive 185.41 181.43 251.77 -18 251.77 181.50 195.98 had 251.77 181.50 195.98 had 251.77 181.50 195.98 had 251.77 181.50 195.98 had 251.77 181.50 195.98 181.11 181.78 181.11 181.78 181.11 181.78 181.11 181.78 181.11 181.78 181.11 181.78
Brazi (28)	2.55 153.98 190.94 199.87 246.78 197.18 218.29 Medico 425.02 +1.4 -40.5 Eneral 0.00 1.18 366.99 417.00 416.09 527.33 384.81 384.81 1987 178.8 -3.8 -3.8 -3.8 38.3 Eneral 2.500 -1
Sermeny (59) 267.90 1.0 287.61 229.05 236.27 568.43 1.1 1.59 255.86 255 256.27 568.43 1.1 1.59 255.86 255 256 256.27 568.43 2.1 237.51 237.51 257.51	10 194.29 203.06 230.29 518.79 198.64 509.06 Indoness** 11.15 -1.0 -65.0 Center 2.15 +6 1.56 19.48 20.36 158.07 156.30 22.77 151.81 Korne* 24.14 +1.0 +0.5 Center 2.15
150.59 1.5 183.22 128.1 132.29 17.16 0.3 1.11 84.58 74 18.3 17.1 18.5 17.1 1	192 70.97 74.18 70.97 123.57 73.40 119.51 Philippines 59.06 +43 -5846 Circle 4.90s +4.5 194 92.78 95.97 161.81 332.47 73.52 332.47 St. Lankov 84.02 -0.2 -45.0 Circle 65.5st +1.5 134 810.26 848.84 10778.66 1901.98 787.15 1707.01 Tainen, Chiral 108.52 +1.7 -23.1 Circle 1
Herhands (27) 49.05 -3.0 43.39 41.82 43.14 51.31 -1.5 5.99 50.57 44 Hermands (14) 49.05 -3.0 200.50 183.07 199.14 51.31 -1.5 5.99 50.57 44 Hermands (14) 228.41 0.1 200.50 183.07 199.14 51.08 0.9 2.73 225.18 200 Hermands (27) 46.92 3.9 41.51 40.01 41.27 102.42 3.9 1.39 45.15 40.01 41.27 102.42 3.9 1.39 41.27 102.42 3.	1.50 42.44 44.35 52.16 95.87 48.94 90.08 Europe 34.58 +1.3 -18.5 534 534 105.23 500.00 198.57 280.99 374.64 28.82 335.43 500.00 198.57 280.99 374.64 28.82 335.43 500.00 198.57 280.99 374.64 28.82 335.43 500.00 198.57 280.99 374.64 105.23 500.00 198.57 105.98 42.48 105.23 500.00 198.57 105.98 42.48 105.23 500.00 198.57 105.98 42.48 105.23 500.00 198.57 105.98 42.48 105.23 500.00 198.57 105.98 42.48 105.23 500.00 198.57 105.98 42.48 105.23 500.00 198.57 105.98 105.98 105.23 500.00 198.57 105.98 105.98 105.25 105.98 105.25 105.98 1
Singapore (41)	100 37.00 39.00 98.61 106.98 42.48 105.23 Hungary 203.31 +4.4 3.54 Feb. 2514 -1.5 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1
Settemana (20) 9.4 8.51 8.20 8.40 13.22 9.3 8.20 8.79 7.1 17681and (30) 9.61 3.21 343.50 304.86 8.650 294.97 383.32 93.50.99 6.3 3.21 343.50 304.86 8.650 294.97 383.32 93.50.99 6.3 3.21 343.50 304.86 8.650 294.97 383.32 93.650 374.93 426.28 0.8 1.54 422.70 374 8.652 93.652 9	25 286.25 307.28 304.28 401.84 311.26 311.26 largel 111.86 +0.4 -0.1 School 1.67ml 1.70ml 1.70ml 11.70ml 11.70
Americas (795) 380.21 0.6 280.63 278.21 296.96 296.25 0.7 2.28 324.38 287 Europe (746) 94.61 0.7 83.73 80.86 83.22 90.05 0.9 1.91 84.00 83 Europe (746) 433.57 -1.4 365.42 371.51 383.16 433.22 -0.8 2.06 441.66 391. Morris (148) 88.93 0.8 88.93 0.2 165.14 180.15 165.18 179.46 0.7 2.17 187.47 166	.02 318.42 53.67 313.58 437.43 338.74 359.84 8 Miles 113.85 45.4 -38.8 Kibbin 0.49 123.5 27.21 284.50 284.10 366.24 287.44 274.57 8 Miles 120.61 -0.1 -0.1 -0.1 -0.1 -0.1 -0.1 -0.1 -0.
Euro-Patilic (1809) 410.20 0.8 362.88 349.78 360.79 410.92 0.8 1.55 408.73 360. North America (741) 305.79 0.7 270.52 250.78 268.95 262.93 1.0 1.82 303.78 269 Europe Et. UK (536) 305.79 0.5 78.61 75.77 78.15 87.26 0.5 2.66 88.41 78.	30 341.91 366.72 407.43 469.20 349.06 374.32 BMEA 104.23 +1.6 -29.4 Medici 2.374 -0.08 254.90 266.41 201.23 366.52 236.86 246.33 Europe 129.32 -0.4 -71.4 Medici 2.834 -0.31 74.19 77.54 36.84 103.93 86.54 - Emitt Europe 45.01 -2.8 -65.1 Memoir 1.81 1.81 -0.31 74.19 77.54 36.84 103.93 86.54 - Emitt Europe 45.01 -2.8 -65.1 Memoir 1.81 1.81 1.81 1.81 1.81 1.81 1.81 1.8
Europe Er. UK Er. Euromate (1047-144, 44 0.9 127.78 129.17 127.04 182.95 1.2 4.82 143.12 128.  Pacific Er. Japon (2873) 144.44 0.9 127.78 129.17 127.04 182.95 1.2 4.82 143.12 128.  World Er. Europhica (2893) 187.95 0.2 165.95 159.96 165.09 163.79 0.7 2.19 187.16 165.  World Er. US (1822) 256.84 0.6 227.31 219.10 225.99 233.16 0.8 1.88 255.49 228.  World Er. US (2234) 197.05 129.10 225.99 233.16 0.8 1.88 255.49 228.  World Er. UK (2234) 197.05 131.44 302.13 311.83 314.83 0.8 1.93 231.65 311.	176 120.10 125.52 151.18 277.07 128.28 275.05 Interface the 1995-199 metric mean meet make 0.056 -0.
Werld Er. Jepan (1964) 284.44 0.8 233.94 225.45 232.55 239.76 0.8 1.85 262.99 232	97 220.92 230.85 237.96 306.55 241.30 257.30 (April 17 Rec) (April
Aller Galler Gal	1

 나는 사람들은 사람들은 하는 사람들은 사람들은 하는 사람들은 아내를 하는 사람들은 아내를 하는 사람들은 아내를 하는 사람들은 하는 사람들은 아내를 하는 사람들이 되었다. 이 아내를 하는 사람들이 erging markets: estable indices

| The state of the 204C210 Theorem 194C210 Theore

Springs Schieft Schieft 7 Netw Campani SanGwi Cithc b Signedd Tathorp Tiemito Vield Tenther Te

- K -

TO I TALL IT DOD 10 10 Energy a 25' 1 Land F IV 14' 1 Land Serv 14' 1 Land Serv 14' 1 Land Serv 15' 1

The State of the S

List Fr. Common Company Common Common

- F -

016 30 41 104 67

不不断心思想,这是这个人的是这个人,我们也不知识,我们是这种人的,我们就是这个人的人,我们就是这个人的人,我们就是一个人的人的人,我们也不是一个人的人的人,我们也不是一个人的人的人,我们也不是一个人的人的人,我们也不是一个人的人的人,我们也不是一个人的人的人,我们也不是一个人的人,我们也不是一个人的人,我们也不是一个人的人,我们也不是一个人的人,我们也不是一个人的人, 在一个时间,我们是我们的一个时间,我们是我们的一个时间的一个时间的,我们也可以是一个时间的一个时间的,我们也不是有一个时间的一个时间的一个时间的一个时间的一个时间的 THE SOUTH | 1001 | 1002 | 1003 | 1004 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 | 1003 |

25. 30 Dominist 25. 1175 Dominist 25. 2175 Dominist 25. 2175 Dominist 1175 Dominist 11 0.40 1.5 0.50 2.9 1.32 2.4 1.80 12.6 1.85 0.3 1.80 2.7 1.16 3.2 0.54 4.5 0.52 1.2 1.14 9.2 0.30 0.5 - D -1953 18-5, 191, 194, 1911 191 65 Intelliz 
55 Intelliz 
57 Intelliz 
5 • 12 ° 0.55 25 10 1792 2 0.10 95 20 1575 1 15 25 1 15 15g Str est
15g State
15g State
20% Earthyne
20% Earthyne
40 Septim 1
57g Earthyn
40 Septim 1
57g State
25g State
25g State
40% State
41% State
41 おおいかに のの 日本では、

SA EASTERNATION OF THE TRANSPORT OF THE PROPERTY OF THE PROPER 李帝小弟子子子 小卷小卷三十名十四十七日十五年 3.4 18 77 2875
38 1972 2875
38 1972 2875
18 12 18 14 2875
2.4 18 2871 17 12
2.4 18 2871 17 12
2.7 17 282 1775
2.8 1 3 60 12
2.7 18 28 1 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12
2.8 1 3 60 12 方面で 和に 関連の 内外に はないない はっぱん 

Triff BOTA :

A 47 244 Szyrffa 17 7 7 Suffan 22 15 Suffan 15 Suffan 15 Suffan 10 Suffan 10 Suffan 20 Suffan 期的场方政府以 201 14, M. Tel ADIT

The State When a service of the control of th

27. 22. LEALES
25. 14. LEADER
25. 14. LEADER
25. 25. LEADER
25. 25. LEADER
27. 17. LEADER
27. LEA 36年,1966年,1966年,1966年,1968年,19

See 440 Methods of the second 0.03 0.05 0.45 0.09 0.18 0.30 

- N -

77-5 55 MCN Corp.
55-6 31-5 MCN Corp.
55-6 31-5 MCN Corp.
55-7 MCN

经外外工工具 经非 小恐怕 山 有事情情者 女女女女孩女女女女女孩女女女女女

是他是这个人,我们是这个人的,我们就是这个人的,我们就是这个人的,我们也是这一个人的,我们也是这个人的,我们也是这个人的,我们也是这个人的,我们也是这个人的,我们 这个人的,我们也是这个人的,我们就是这个人的,我们就是我们的,我们就是我们的,我们就是我们的,我们就是我们的,我们就是我们的,我们就是这一个人的人,我们也是这一 是自己的,是是这种的人,我们就是这个人的人,也是这种是一种,我们就是这种的人,也是这种的人,我们也是这种的人,我们也是这种的人,我们也是这种的人,我们也是这种的人,我们 我们也是这种的人,我们就是这种的人,我们就是这个我们就是这种的人,我们就是这种的人,我们也是一个人,我们也是一个人,我们也是一个人,我们也是一个人,我们也是这种 and of the standard of the sta 45, 31, 21, Cop 101, 25, PRINCES on 101, 25, PRINCES on 101, 21, PRINCES on 101, PRINCES on 10 052 14 2 46
243 464 14 22 464
188 164 14 21 28
188 12 12 12 28
188 12 12 12 28
189 12 12 12 28
189 12 17 199
050 12 17 199
050 12 17 199
050 12 17 199
050 12 17 199
050 12 17 199
050 12 17 199
050 12 17 199
050 12 17 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 199
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 18 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 189
050 12 1 - S -## 1975 Test Test 1975 Tes

では まなな のは はのからない يستوند يومل تيوم لمدر خوط لوائة 0.62 6.3 0 9.84 2.6 16 1.00 4.8 3 0.09 14 6 1.89 50 15

No. of Co. c. 6.5, which he a 92 Years Could be a 92 Years Could b

2014 22.4 Without 12.5 1 Without 12.

- W -

**对方三四条的对方或成立字形** 

京の日本の日本は、 古本の名がの

St. 100 flower of the first flow of the first flow of the first flow of the first flow of the first flower 846 10 112 11 030 14 060 25 936 10 039 44 036 04 072 13 072 13 072 42 82 29 37 820 98 21 19 127 980 27 13 78 8 78 8 8 45 12 1979 944 34 17 954 24 17 15 949 23 7 15 940 05 27 129 940 05 27 129 - U -

如果是不是不是一种,我们也是不是一种,我们是一种,我们也是是一个一种,我们也是一种,我 日本大田がら 日本の でき

- T -

金の古 FIT Free Armual Reports Clab
You can obtain the current annual reports and if
evelleble quarterly reports of any companies on the
US exchanges with a # swebot. To order reports ring
(international Access) 1-804-32 0-8097 or give the
names of the companies whose reports you want
and fax your request to (international Access)
1-804-320-3136. Reports will be sent the next working day, subject to availability. You can also order
ordine at http:// www.icbinc.com/cgi-bin/til.

と

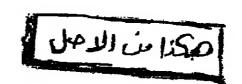
European Benchmads In-sa (EuroBanch) is a self-regulated, holen are pas-European equity "Holicis on SECTION" based and weight stocks with the section farth. The selection of Historia" contained values are continuously excited (every 5 seconds) on Beometry. Prices preceded by I = Relicative value, SETT = settlement Provinces 16-09-1998 

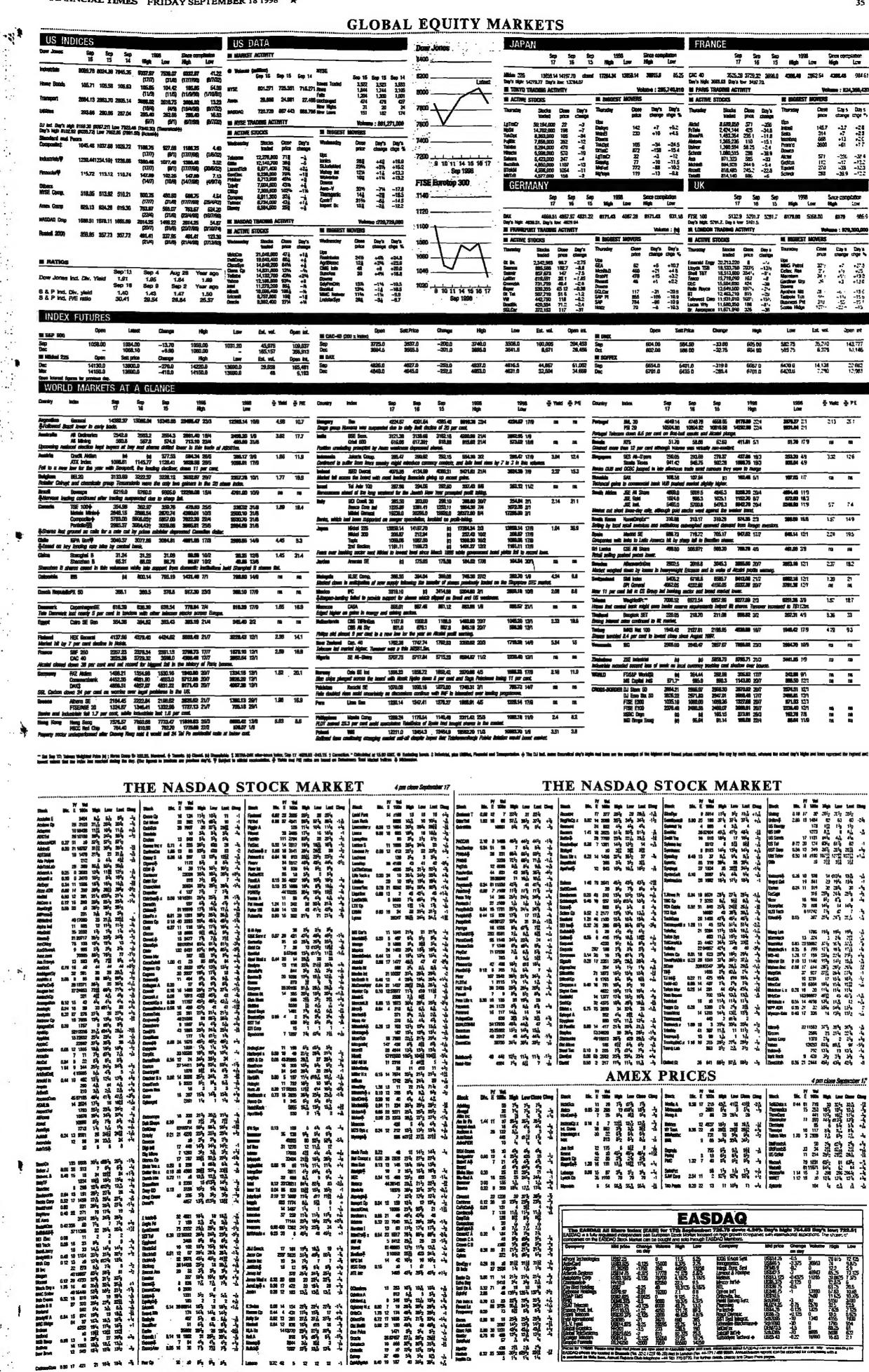
THE RESERVE TO SERVE THE STATE OF STATE OF **EUROBENCH® 'INSECTS® INDICES** Franceits
SI-FRI
Non-durable goods
BI-6000S
Obt:
BI-08.
Phorest-chemicals
BI-FRIBAN
BI-FRIBAN
BI-FRIBAN
BI-FRIBAN
BI-FRIBAN 1820 64 2154,60 1682,71 1994,65 1390,27 1541,77 1428,63 1694,21 2132,78 2230,67 113.48 -113.48 -413.65 -13.48 -13.48 -13.48 -13.48 1737.49 2836.32 1841.76 1927.66 1275.24 1496.64 1412.18 1837.58 1874.38 2317.72 1364 46 1641.19 1162 46 1389 43 1132.90 1398.22 1297.05 1475.94 2046.51 2431 (5 1756.74 2854.37 1844.37 1936.25 1276.65 1936.16 1854.38 1857.30 2311.55 457 453 458 459 459 416 439 2457 50 3660.15 1780.72 2195.63 1633.95 2627.16 1686.68 2115.51 2437.22 2677.26

-1-

The strain service of

ر مارا د المناوية والمناخ المارا د المناوية والمناخ





**EMERGING MARKET FOCUS** 

Mexico holiday

ends in hangover

## Fading rate hopes trigger global sell-off

### **WORLD OVERVIEW**

Global equity markets turned tail yesterday, kneejerked into a widespread selling binge by the collapse of hopes for declining world evil eye was firmly in place interest rates, writes Jeffrey and investors were switch-

Alan Greenspan, chairman kets. of the US Federal Reserve, said on Wednesday: "At the moment there is no endeavour to co-ordinate interest rate cuts." It was precisely

bears running with Toyko sure. In Paris from then on it effect. sliding 2.4 per cent and Hong Kong off 3.6 per cent. By the time European

markets got underway the ing heavily into debt mar-

The trend was given added rapid momentum by a profits warning from Alcatel, the per cent off. French telecoms equipment leader, which announced at

Street opening with heavy declines, Paris ended 5.5 per cent lower and Frankfurt 5

Telecoms shares fell steeply

after a profit warning from

announced it was facing

problems in core markets

and ended a dramatic day

with a decline of 38.4 per

Frantic selling pushed

Alcatel down to FFr523 at

one stage, causing trading to

be suspended three times.

By the close, turnover in the

stock was a record FFr5.2bn.

more than a quarter of total

felt Europe-wide among tele-

com equipment manufactur-

ers. Germany's Siemens

dropped DM10.75 (or 9.6 per

cent) to DM101.50, Philips,

the Dutch giant, lost F19.70

(8.8 per cent) to F1100.70,

Finland's Nokia fell FM34

(7.7 per cent) to FM410, Swe-

den's Ericsson tumbled

SKr14.50 (9.1 per cent) to

SKr144 and Spain's Amper

lost Pta190 (7.1 per cent) to

Network operators were

also hit. France Telecom fell

FFr34.80 to FFr425, Deutsche

Telekom lost 75 pfg to DM52,

Telefónica of Spain gave up

Pta210 to Pta5.170 and Portu-

gal Telecom Es520 to Es7.331.

PARIS ended 204.0 lower

at 3,525.26 on the CAC 40

index after reaching a low of

3,497.70 during the day.

Despite this bounce off the

The reverberations were

cent or FFr356 at a record

low of FFr571.

market turnover.

manufacturer

was every man for himself,

operators and equipment with shares sliding precipitously, setting alarm bells makers, have been strong relative performers this ringing across Europe. With their respective bond year, buoyed by the convicmarkets pushing detertion that earnings were supported by the growth of data minedly higher and Wall communications and mobile

utilities were inevitably The shakeout at Alcatel caught up in yesterday's spilled over across the global downturn, it was the equip-

telephone demand.

Bell tolls for telecom stocks

for a rate cut left investors cent at Akzo Nobel and Hoo-

disappointed. The Xetra Dax govens and heavy selling

wanted to hear. Asia set the markets were under pres- with even more dramatic and Nokia, that took the waiting for the dust to settle, heaviest knocks.

Telecoms shares, both Moreover, one of the more obvious trends within the wave of selling of equities generally was that investors were heavily targeting manufacturing industry. The main worry appeared to be that demand was drying up and money costs - to judge Although the telecoms by Mr Greenspan - were not coming down quickly

Against this background,

among financials. It closed

with the AEX index off 39.79

Akzo shed Fl5 at Fl74.50

and Hoogovens Fl 4.50 at

Fl 59.90. Among financials.

ABN Amro gave up Fi 2.10 at

Fl 36.90 in 12.2m shares

traded while ING came off

Fl 5.30 at Fl 105.20. KPN.

badly battered by warnings

of tariff cuts, managed to

claw higher for a second

day, adding 90 cents at

lost L302 to L5.320 while

Banco di Napoli declined

BANK OF GREECE

Floating rate notes 1998

he notes will bear interest

at 6.25% per annum for the

eriod 18 September 1998 to

18 December 1998, Interest

payable on 18 December 1998 per US\$1,000 note will amount

Global Agency and Trust Services Citibank, N.A., London

GENERAL MOTORS

CITIBANCO

18 September 1998

US\$500,000,000

but yesterday some were pushing home recent points. J.P. Morgan, for example, has for some time seen shares as attractive relative to bonds, a theory that the latest equity fallout will have sharpened.

Although some allowance should be made for easing profits and over-bought positions in bonds, the broker suggests that equities are 30 per cent cheaper relative to

INA, which bought a stake

in the privatisation of BNL,

declined L318 to L4,200.

Banca di Roma, which had

gained ground on specula-

tion of a merger with BCI, retreated L174 to L2.665,

while BCI fell L731 to L8,850.

ries over Latin America, and

the general index closed

can trading sent stocks with

with that market tumbling.

Santander fell Pta165 or 7

per cent to Pta2.120 while

Banco Bilbao Vizcaya feli

CSFB this week down-

Argentaria as the preferred

investment choice and San-

tander the cheapest invest-

HELSINKI's Hex index

stocks with Russian links

met selling. Raisio, the foods

group, fell FM3.50 to FM66.50

and Hartwall lost FM3 to

Pta150 or almost 10 per cent

to Pta1.395.

ment alternative.

to 88 per cent.

down 29.99 at 689.73. A sharp fall in Brazilian

MADRID was hit by wor-

### Independence Day celebrations yesterday to find a new thundercloud hanging over their financial markets. Shockwaves again rippled up from the battered Brazil-

ian stock market following Wednesday's comments from US policymakers suggesting there was no co-ordinated effort to cut global interest rates, nor the likelihood of any immediate bail-out of Brazil by the International Monetary Fund.

That put an immediate halt to the stunning threeday rebound Mexico enjoyed before its markets closed for the September 16 holiday. "The rally was purely

based on the potential IMF package for Brazil, which proved to be unfounded in the sense that there's nothing concrete," said Paul Daniel, an equity salesman at BBV Securities in London. Yesterday, Mexico's IPC

index fell sharply, losing some of the 13 per cent gains shares in early Latin Ameriit notched up on Tuesday. extensive business links The peso slipped and rates on short-term Treasury bills which on Tuesday reached their highest level since December 1995 - rose again. in dollar terms, the stock market was 50 per cent off

its level at the start of the graded BBV, while noting year, and the peso was down 13.5 per cent against the US currency since mid-August. The main factor was Brazil, caught by the same stamlost 241.44 at 4,137.96 as

pede of foreign investors out of large emerging markets that caused devaluations in Russia and south-east Asia. In times of trouble, investors in Latin America tend to lump all the region's markets together and sell.

MOSCOW crashed 12.2 per cent to another all-time low. Some economists believed although trade was virtually Mexico should remain above non-existent at \$540,000. The the fray because of its prox-RTS index lost 7.16 to 51.70, imity to the US and strucextending its fall from the tural reforms after its own year's high in early January 1994 devaluation. In a sign of plus in the first six months Written and edited by Michael Morgan, Jeffrey Brown, Emiko Terazono and Peter Hall nues down at 10-year lows. "Mexico is being extremely

Mexicans returned from 4750

> proactive. It's being hit unduly hard," said John Welch, Latin American economist at Paribas in New

On the other hand, Mexico has a widening current account deficit, inflation running above the central bank target at about 1 per cent a month, a dependence on oil exports, and a tottering banking system.

To get it out of trouble, the government is no longer able to rely on the grip the ruling Institutional Revolutionary party has had for almost seven decades on Congress Opposition parties, who

hold their first-ever majority in the lower house, have blocked many government efforts at financial reform and analysts said they could oppose potential emergency or additional privatisations to shore up public finances:

Investors cheered on Tuesday when the government and opposition parties reached broad agreement on how to deal with the \$65bn cost of a three-year bail-out of the banking sector.

But the accord later looked sketchy. "What they agreed was totally non-controversial. Everything was motherhood and apple pie," austerity, it had a fiscal sur- said Damian Fraser, director of research at Warburg Dilof the year, despite oil reve- lon Read in Mexico City.

Henry Tricks

akov outlines

क्षेत्रका शक्ताताः विकास

A STATE OF SECTION

## Selling spree puts cap on Dow rebound

### **AMERICAS**

US shares were hit by a flood of selling from the opening bell, which sent the Dow Jones Industrial Average down more than 200 points in the first 20 minutes of trading, writes John Labate in New York.

"I think we're just being bombarded with negative earnings news left and right," said Bill Meehan. chief market analyst at Cantor Fitzgerald in Connecticut. "I don't see that ending anytime soon."

Weakness in Latin American markets and Mr Alan Greenspan's recent congressional testimony, in which he did not suggest the Federal Reserve's outlook on interest rates had changed. were seen as major factors contributing to the market's

The sell-off was widespread, reversing four days of solid gains for prices. By early afternoon the Dow Jones Industrial Average was down 192.84 or 2.4 per cent at 7,896.94, while the Standard & Poor's 500 fell 24.98 to 1020.50. Declining issues led advancing ones by a marging of more than 4 to 1 in New York.

Telecoms came under pressure after Alcatel of France issued a profits warning. ADR shares of the company tumbled 38 per cent to \$19\frac{1}{4}. AT&T was off \$1 at \$57%.

Gillette, the consumer products company, which that it would cut 4 per cent

Among Dow component shares, Travelers lost 5 per Gamble fell \$2% at \$67%.

cent at 1,650.34. The Russell 2000 index fell 6.79 at 353.06. Shares of Rubbermaid

back its earnings view.

lost \$2% to \$62% and software leader Microsoft lost \$2# at \$105%. TORONTO fell 2.2 per cent at midsession as the Canadian dollar continued its fall after prime minister Jean

the global economy. By midday, the TSE-300

Bank of Montreal lost C\$2.35 to C\$58.40 after announcing C\$80m of after-tax losses in junk bond trading since

Northern Telecom lost C\$4.80 to C\$64 on general weakness in telecommunications and high-tech stocks. announcement from Nortel

## São Paulo leads fallers

Latin American markets in early trading, hit by worries about interest rates.

SAO PAULO plunged from the opening bell. With shares down 10 per cent after the first 30 minutes of trading, the authorities halted proceedings.

When trading resumed IRSA led the tumble with a there were signs of a modest recovery, but at midsession pesos. the benchmark Bovespa index was still down 540 or 8 per cent at 6,220.

Telebrás fell 6.3 per cent to R\$79.20, while Petrobras after the market closed on came off 12.5 per cent at R\$118. Eletrobrás fell 10.6 per cent to R\$23.25.

**BUENOS AIRES** was off its territory at midsession foltumble in tandem with

world markets. tested a low of 352.06, was 16.26 or 4.4 per cent down at 352.34. Real estate group fall of 10 per cent to 1.87

SANTIAGO held its fall to 2 per cent in spite of the central bank's move to raise its interbank lending rate Wednesday. The IPSA index

The Merval index, which

was 1.18 lower by midsession

cent to \$40% while Procter & Technology and small-cap shares gave ground as well, sending the Nasdaq composite tumbling 39.57 or 2.3 per

plunged more than 6 per cent or \$1% to \$23% after CIBC Oppenheimer scaled

Among widely held hightech shares, Cisco Systems

Chretien called for a cut in US and Canadian central bank rates for the sake of

composite index was 129.15 lower at 5.776.90 in volume of 28.5m shares. Among individual stocks,

remained deeply troubled with manufacturing industry taking most of the pain. Schneider and Lagardère Analysts said the sectors both fell more than 10 per DM114.60 after denying were hurt by Tuesday's cent, tumbling FFr39.90 to rumours that DM410m of FFr286 and FFr23 to FFr192, while Renault came off recently issued its own of its global staff, which FFr22.80 or 8.5 per cent at insufficient. warning, plunged \$3% or suggested the company had FFr245.20, Cap Gemini FFr97 more than 7 per cent to \$36\frac{1}{12} overextended itself in recent to FFr813 and STMicroelec- per cent drop in CS Group

tronics FFr27 at FFr313. target the hard-pressed banking sector. CCF lost FFr34.9 or 8.5 per cent at FFr374.5 and Société Générale shed FFr34 at FFr772. were in full downward flight lows, but still in negative Oils were a rare defensive lowing a sharp morning gain for oil prices, added FFr6 at FFr686.

FRANKFURT was sharply lower as diminishing hopes

### MILAN lost ground as Amsterdam banking shares plunged, and the Mibtel index closed down 1,058 at 19,238. Banks, which had rallied on the way, tumbled another DM139 or 14.3 per cent to on privatisation and merger DM830 as Bank Julius Baer expectations, were hit by heavy profit-taking. BNL

downgraded the stock on the view that second-half results were likely to be worse than first-half figures. The bank bottom, the market said the shares would have "fair value" around DM550-DM650. SGL Carbon crashed

index finished 243.15 lower

Wednesday on concerns that

THE DAY'S CHANGES

Frankfurt.

SAP, down 5 per cent on

profits warning might be

DM36.20 or 24 per cent to provisions set aside for a US anti-trust investigation were ZURICH featured a 10.8

amid rumours the bank The sellers continued to might have an exposure of several hundred million dollars in the US-based Westbridge Capital, which has filed for Chapter 11. CS. which said later its exposure was less than \$20m, fell play. Total, tracking another SFr22.50 to a new low for the year of SFr186.50. The SMI index fell 313.4 to 6,405.2.

AMSTERDAM saw declines of more than 6 per

## Rally runs out of steam

## SOUTH AFRICA

Johannesburg cut short its three-day rally although gold stocks went against the weaker trend, after starting the day lower. The gold index finished 27.7 higher at

moved up to the phychologically important \$290 dollars an ounce level.

Industrials slid 235.8 or 4.1 per cent to 5,460.0 and financials lost 139.4 or 2 per cent to 6,882.1, contributing to a fall in the overall index of 1,024.0 as the price of bullion 140.5 or 2.8 per cent at 4,869.0

CORPORATION

## FIDELITY FAR EAST FUND

## NOTICE OF ADJOURNED EXTRAORDINARY GENERAL MEETING

fourly Ceneral Meeting of September 1, 1998 did not reach the quorum of 50% mappined by law, notion is hereby drawnfinery General Meeting of Shareholders of Fidelity For East Pund Sicav ("the Company") will be held at ffice of the Company in Lawembourg on October 5, 1998 at 11,00 a.m. to consider the following agends:

Subject to the limitations imposed by the Articles of Incorporation of the Company with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is switted to one wore, A Shareholder may act at any Macting by prucy.

## Tokyo hit by reform impasse

## **ASIA PACIFIC**

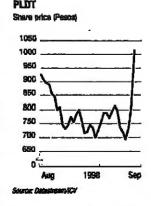
Investor frustration with the political impasse over a financial reform bill pushed TOKYO to a 12-year low, sending the Nikkei 225 Average down 2.38 per cent or 338.56 to 13,859.14, writes Alexandra Harney in Tokyo. Bond yields slid to record lows as investors moved

from equities into fixedincome assets. The yield on the benchmark 182 contract broke the record set earlier this week to close down 0.085 at 0.68 per cent, after falling as low as 0.67 per cent during the day. In equities trading, nearly

every sector posted losses, with paper and pulp falling 3.5 per cent. Banks fell 1.7 per cent, and securities stocks lost 3.2 per cent amid renewed concern about the

The market's momentum was strongly negative, with 912 shares closing down compared with 239 ahead. During the day, the benchmark Nikkei 225 fluctuated between 13,784.07 and

Politicians appeared closer to compromise on a bill to a planned rights issue by had traded at an average disment could tighten the tackle the banks' huge bad market heavyweight PLDT count of 14 per cent to its rupiah regime prompted sell loan problem, but the fate of was put on ice. PLDT soared fair value. If HSBC was orders by overseas investors.



the troubled Long Term Credit Bank of Japan remained unclear. Shares in LTCB. which is at the centre be suffering from heavy slipped to HK\$4.9bn. losses from derivatives trad-

Bank was down Y4 to Y247. The Topix index of all first-sector stocks fell 1.7 per 410m shares. In Osaka, the global economy.

OSE lost 194 at 14,714. MANILA shot higher after the past three years, HSBC

205 pesos or 25 per cent to going to trade at its old valu-1,015 pesos on the news and ation, it could fall to HK\$118. by the close of trading the composite index was up 92.70 or 7.9 per cent at 1,269.24, a seven-month peak.

PLDT's rights plans effectively a poison pill to block any takeover - were announced last month when rumours of a foreign bid lower on profit-taking and were rife. Traders yesterday saw the shares as back in play. The hot tip in Manila 65 per cent in five sessions.

from HSBC as the banking giant fell to its lowest level for nearly two years. The of the political debate, slid Hang Seng index fell 284.11 Y3 to close at Y22. Fuji or 3.61 per cent to finish at Bank, which is believed to 7.576.57 in turnover that

ing, fell Y12 to Y352. Sakura Holdings to HK\$141.50 was attributed to continued sellabout rising bad debts in cent or 18.44 to 1,069.06. south-east Asia and concerns Turpover remained weak at about a slowdown in the

giant Telefónica was holdings. attempting to buy a stake in PLDT, which has now risen HONG KONG took its lead

A HK\$6.50 tumble in HSBC ing pressure on worries One analyst noted that in

China plays lost steam on profit-taking after their powerful rally in recent sessions The China-Affiliated Corporations index slumped 5.7 per cent and H shares sank KUALA LUMPUR was

concerns that the holders of Malaysian shares traded on Singapore's over-the-counter was that Spanish telecoms market would dump their The composite index fin ished 7.49 or 1.9 per cent

lower at 386.55. BANGKOK edged ahead after an active day for selected bank shares amid talk of foreign alliances.

Bank of Asia rose Bt2.10 to Bt12, Thai Danu Bank Bt1 to Bt7.50 and Nakornthon Bank Bt0.90 or 25.7 per cent to Bt4.40. The SET index ended 1.35 higher at 220.05. JAKARTA was hit by wor-

Heightened speculation that the Indonesian govern-

### U.S. \$200,000,000 HSBC Americas, Inc. Floating Rate

ries of deepening social unrest and possible currency controls. The composite index fell 5.44 or 1.9 per cent to 285.48

Subordinated Notes Due 2000



BY ORDER OF THE BOARD OF DIRECTORS



## FIDELITY SPECIAL GROWTH FUND iété d'Investissement à Capital Variable Kansallis House - Place de l'Étoile B.P. 2174, L-1021 Limembourg

NOTICE OF ADJOURNED EXTRAORDINARY GENERAL MEETING

many General Meeting of September 1, 1998 did not reach the quorum of 50% required by law, notice is hereby transdinary General Meeting of Sharcholders of Fidelity Special Growth Fund Sicay ("the Company") will be

BY ORDER OF THE BOARD OF DIRECTORS

To fix the date of the second Shareholders' Meeting to hear the Report of the Liquidator and to appoint Coopers an

To fix the date of the third Shareholders' Meeting to hear the Report of the Anditor and to decide the close of the Liquidation of the Company. of abarcs present or represented at the Meeting is required in order to deliberate validly on the agenda. A decision Resolution no. 1 of the agenda must be approved by Shareholders holding at least 2/3 of the platnes represented at

Subject to the limitations imposed by the Articles of incorporation of the Company with regard to ownership of abares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each abare is ensided to one vote. A Shareholder may act actual Meeting by proxy.

Fidelity Investments

